



FY13 Urban Area Security Initiative Grant

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CONTACT INFORMATION	
Jurisdiction/Agency	Collin County
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Project Coordinator Name	Kelley Stone
Project Coordinator Email	kstone@co.collin.tx.us
Project Coordinator Phone Number	(972) 548-5537
Investment Justification Category:	
Fusion/Intel	
Project Title:	
Collin County - Fusion Analyst Project	
Identify if this Investment focuses on building new capabilities or sustaining existing capabilities.	
Sustaining Existing Capabilities - grant funds	
Does this Investment require new construction or renovation, retrofitting, or modification of existing structures? No	
Percentage of funding for the project that supports maintenance and sustenance of the National Preparedness Goal's core capabilities: 100	
Progress made (percentage) towards completing this project at the time of application: 40	
Percentage of Equipment to be purchased that contributes to a Tier I or Tier II NIMS-typed resource:	
Percentage of Training to be purchased that contributes to a Tier I or Tier II NIMS-typed resource:	
Time period for completion of project:	17-20 Months
Project Management Step Involved:	Execute
Provide a summary description of the project.	
This project will provide the North Central Texas Fusion Center (NCTFC) continued analytical capabilities by extending the funding to employ a midlevel intelligence analyst and two entry level intelligence analysts (3 positions) for a period of 17 to 20 months. This project will provide continued staffing for the existing North Central Texas Fusion Center (NCTFC), a U.S. Department of Homeland Security (DHS) designated fusion	

center. The NCTFC has been operational since February of 2006 and analysts provide tactical intelligence analysis to regional, state, and federal partners, incorporates numerous state of the art analytical tools, and facilitates the preparation/distribution of bulletins, requests for information (RFI), and other analytical products. The center also provides intelligence led all hazards strategic and tactical threat prevention and mitigation capabilities that will enhance the security of the region's citizens. In order to facilitate the exchange of information in the North Central Texas region the Fusion Liaison Officer (FLO) Network was created as a force multiplier for law enforcement and first responder agencies. The goal of this program is to produce an environment that will help strengthen information gathering, the sharing of timely intelligence, and the enhancement of multi jurisdictional partnerships. The network was developed in an effort to provide participants an effective means of sharing information related to local, regional, and global criminal threats, suspicious activity, and large scale incidents. The FLO Network integrates participants into a regional system of resources through a process of combining local fire and law enforcement agencies, emergency management, federal and state partners, and key private organizations into an effective and sustainable two way flow of information. Participants will be responsible for communicating all crimes/ all hazards information from their organization to the NCTFC and other regional partners. This network will work to ensure that vital disciplines participate in the fusion process and serve as the conduit through which homeland security and crime related information flows to the fusion center for assessment, analysis, and dissemination. The network also serves as the vehicle to carry actionable intelligence from the national level and the regional fusion centers to field personnel throughout the state and region.

If this is a multi-jurisdictional project please list all participating jurisdictions.

Collin County Dallas County Denton County Ellis County Erath County Hood County Hunt County Johnson County Kaufman County Navarro County Palo Pinto County Parker County Rockwall County Somervell County Tarrant County Wise County

Provide an explanation on the regional impact of this project.

Current intelligence personnel enable the North Central Texas Fusion Center to deliver more intelligence to the U.S. Department of Homeland Security (DHS), as well as Federal, State and Local law enforcement agencies. This intelligence information is presented in a format that decision makers utilize to make educated policy decisions in order to supply accurate and usable information to those in charge of National Security, as well as State and Local officials. The increase in intelligence derived from additional personnel has assisted State and Local law enforcement officials in deterring and identifying hostile activities by foreign powers, organizations, person, and their agents, criminal groups such as Transnational criminal organizations, including those that traffic drugs and pose a threat to the United States and those criminal groups that provide weapons, hard currency, and other support to insurgents and violent criminal factions, and foreign intelligence activities directed against the United States, Texas, and the Dallas/Fort Worth/Arlington area. Examples of regional, statewide, and national collaboration include: quarterly Federal Bureau of Investigation analytical meetings, Burglary, Robbery Investigative Group (BRIG), Oil and Natural Gas Intelligence Meetings, North Texas Criminal Intelligence quarterly meetings, and East Texas Criminal Intelligence quarterly meetings, Western Region States Intelligence meetings, and major counties arson task force meetings.

Explain the long-term approach to sustaining the capabilities developed by this project.

Sustainability will be accomplished through continued engagement with regional partners and multiple Fusion Liaison Officer (FLO) Network courses each year. The target audience for each class will incorporate participants from a variety of regional partners, including—federal, state, and local law enforcement, transportation agencies, corrections personnel, firerescue, emergency management, public health staff, military, critical infrastructure/key resource entities, and private stakeholders. The longterm goal is to integrate all sectors of public safety into the process of enhancing regional intelligence and information sharing, gathering, and analysis. Continued use of the Fusion Liaison Officers (FLO) Network will provide the foundation necessary to ensure timely revisions of regional information needs, dissemination of intelligence products, and a holistic approach to addressing capability gaps throughout North Central Texas. Annual training efforts will be utilized to help maintain interaction and analytical growth between the NCTFC and all regional stakeholders. The North Central Texas Fusion Center has an Executive Advisory Board consisting of 33 local, state, and federal executives of fire, law enforcement, and emergency management agencies in the North Central Texas region. The Executive Advisory Board will make decisions about funding solutions to sustain staffing of the North Central Texas Fusion Center upon the expiration of grant funding eligibility.

Describe existing capability levels and prior homeland security funded projects that address the identified goals/objectives and what will be in place to support the Investment prior to the use of FY 2013 funds. List any major milestones, purchases, and training that has already been started or completed.

Current North Central Texas Fusion Center (NCTFC) staffing levels assigned in direct support of the Fusion Liaison Officer (FLO) Network consist of one midlevel analyst. This staffing was provided through prior homeland security funded projects that addressed a staffing shortfall. The inaugural North Central Texas Fusion Liaison Officer (FLO) Network course was hosted on March 26-28, 2013 at the Dallas/Fort Worth International Airport Fire Training Research Center (FTRC). During the three day class fortyeight participants from thirty agencies/organizations completed training in the following areas: FLO duties and responsibilities, role and mission of the North Central Texas Fusion Center (NCTFC), domestic and international terrorism trends, the Intelligence cycle, privacy and civil rights/civil liberties, critical infrastructure/key resources, situational awareness reporting, information analysis and dissemination, Nationwide Suspicious Activity Reporting (SAR) Initiative (NSI), NCTFC database and software capabilities (COPLINK), and the Homeland Security Information Network (HSIN). The North Central Texas Fusion Center undergoes an annual Baseline Capabilities Assessment for fusion centers conducted by DHS. The 2012 Fusion Center Assessment measures Baseline Capabilities for fusion centers and the North Central Texas Fusion Center scored at 98.2 out of a possible 100 points. The national average score was 88.2 points.

Describe the threats and hazards that create the need for the project:

North Central Texas has had a number of terrorism cases since 2001, as well as ongoing issues with criminal activity and transnational drug trafficking organizations. The Dallas/Ft. Worth/Arlington UASI Threat and Hazard Identification and Risk Assessment lists current terrorism related threats and identifies the potential for an unknown terrorist group carrying out a coordinated improvised explosive device (IED) attack on four targets in the Dallas/Fort Worth region during a major sporting event.

The capability gap which will be addressed by the project:

This project will provide staffing to address the following capability gap in the D/FW/A UASI THIRA: Promptly share relevant, timely, and actionable information and analysis with federal, state, local, tribal, and private partners with appropriate classified/unclassified products in accordance with established protocols. In addition, this project will assist with the Interdiction and Disruption capability gap by providing staff to assist with the identification of specific conveyances, cargo, and persons associated with an imminent threat to the DFWA UASI. These capabilities will also be enhanced through the recruitment and training of additional Fusion Liaison Officers to fulfill these missions.

How will the project reduce the capability gap:

This project will address the following capability gap in the D/FW/A UASI THIRA: Promptly share relevant, timely, and actionable information and analysis with federal, state, local, tribal, and private partners with appropriate classified/unclassified products in accordance with established protocols. In addition, this project will assist with the Interdiction and Disruption capability gap by providing staff to assist with the identification of specific conveyances, cargo, and persons associated with an imminent threat to the DFWA UASI.

What capability gap will this proposal address regarding the State Strategy?

Goal 1. Prevent terrorist attacks in Texas and prevent criminal enterprises from operating successfully in Texas.

Objective 1.1. Expand and Enhance the Statewide Intelligence Capability that Reduces the Threat of Terrorism and Violent Criminal Organizations.

Priority Action 1.1.3. Employ the Texas Fusion Center and regional fusion centers to integrate homeland security-related information and intelligence across all agencies, jurisdictions and disciplines in Texas.

Goal 1. Prevent terrorist attacks in Texas and prevent criminal enterprises from operating successfully in Texas.

Objective 1.1. Expand and Enhance the Statewide Intelligence Capability that Reduces the Threat of

Terrorism and Violent Criminal Organizations.

Priority Action 1.1.4. Fully leverage existing intelligence components in the state with a distributed network of intelligence networks.

What capability gap will this proposal address regarding the UASI Strategy?

Goal 5. Enhance Intelligence and Information Sharing, Gathering, and Analysis

Objective 5.2. Establish / Improve Intelligence liaison officer program.

Priority Action 5.2.1. Implement operational elements with the fusion liaison officers.

Goal 5. Enhance Intelligence and Information Sharing, Gathering, and Analysis

Objective 5.2. Establish / Improve Intelligence liaison officer program.

Priority Action 5.2.2. Establish formalized operating procedures for liaison officers with the Texas Fusion Center, Federal Agencies, and other metro fusion centers.

Please select applicable Core Capabilities and indicate amount of funding for each.

Core Capability	Funding Amount	Percentage of Total
Intelligence Analysis and Production	\$80,000.00	40.00%
Intelligence and Information Sharing	\$80,000.00	40.00%
Interdiction and Disruption	\$40,000.00	20.00%

Check if this project is law-enforcement oriented.

Check if this project supports a fusion center.

Check if this project supports a NIMS-typed resource.

Enter the amount of funding for each category.

	Personnel	Planning	Organization	Equipment	Training	Exercise	M/A	Total
UASI	0.00	0.00	0.00	0.00	0.00	0.00	0.00	\$0.00
LE	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	\$200,000.00
Total	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	\$200,000.00

You must include a specific breakdown by funding category. Provide detailed information on exactly what the funding will be used to purchase including what equipment will be purchased and which jurisdiction will maintain the equipment. Please provide current AEL codes for planned expenditures.

Personnel:

One Mid Level Analyst to sustain and expand the Fusion Liaison Network. \$6361.20 monthly X 15 months = \$95,000 One Entry Level Analyst to conduct tactical and strategic intelligence analysis., Requests for Information, Terrorist Screening Center Checks, provide case support for Law Enforcement. 1 Entry Level Position at \$3666.00 monthly X 15 months = \$55,000 One Entry Level Analyst to conduct tactical and strategic intelligence analysis., Requests for Information, Terrorist Screening Center Checks, provide case support for Law Enforcement. 1 Entry Level Position at \$3,333.33 monthly X 15 months = \$50,000

Planning:

Organization:

Equipment:				
Training:				
Exercises:				
M&A:				
<p>List 3-5 milestones of this project, and then list the intended completion date for each milestone. Milestones should occur throughout the project.</p>				
<table border="1"> <tr> <td colspan="2">Intended Start Date:</td> <td>01/01/2014</td> </tr> </table>		Intended Start Date:		01/01/2014
Intended Start Date:		01/01/2014		
Milestone 1	Intended Completion Date:	03/01/2014		
Hire 1 mid level and 2 entry level analysts.				
Milestone 2	Intended Completion Date:	07/30/2014		
MidLevel analyst: Train a minimum of 75 new Fusion Liaison Officers (FLO).				
Milestone 2	Intended Completion Date:	09/30/2014		
Entry Level Analysts: Draft at least 12 short papers, reports, or sections of larger reports on intelligence topics, 600 database checks, and 200 Terrorist Screening Checks.				
Milestone 4	Intended Completion Date:	05/30/2015		
Mid Level Analyst: Train a minimum of 75 new Fusion Liaison Officers (FLO).				
Milestone 5	Intended Completion Date:	05/30/2015		
Entry Level Analysts: Draft at least 12 short papers, reports, or sections of larger reports on intelligence topics, 600 database checks, and 200 Terrorist Screening Checks.				
<p>List <u>specific</u> performance outputs and outcome measures that will indicate this proposal is successful at the end of the FY2013 HSGP performance period and explain the long-term approach to sustaining the capabilities developed by this project.</p>				
<p>This project will provide staffing to train 150 Fusion Liaison Officers for the North Central Texas region during the performance period. In addition this staffing project will provide case support for local law enforcement, including 400 Terrorist Screening Center encounters, suspicious activity reporting under NSI, at least 24 short papers, reports, or sections of larger reports on intelligence topics and requests for information, including 1200 database checks.</p>				
<p><input checked="" type="checkbox"/> Disclaimer: I certify, by checking this box, that the information provided in this submission is accurate to the best of my knowledge. By checking this box, I am indicating that I am authorized to submit this project by my governing body. I also understand this project proposal serves as a request for consideration for grant funding; and, there is not a guarantee of award by submitting this request. I understand that if this project is funded I will complete all necessary actions listed in the grant sub-recipient agreement and special terms and conditions. I also understand that any variation to an approved project must be submitted through the formal change request process. Additionally, the change must be authorized by the UASI Executive Committee and should a change request be denied, funds can be reallocated to another project or jurisdiction. By accepting DFWA UASI funds, your jurisdiction agrees to abide by the UASI Strategy. In addition, response to data calls and performance milestones may be required.</p>				