

[Print This Page](#)**Agency Name:** Collin County**Grant/App:** 2979406 **Start Date:** 10/1/2020 **End Date:** 9/30/2021**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Status:** Application Pending Submission**Profile Information****Applicant Agency Name:** Collin County**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Division or Unit to Administer the Project:** Collin County Sheriff's Office**Address Line 1:** 4300 Community Avenue**Address Line 2:****City/State/Zip:** McKinney Texas 75071-2535**Start Date:** 10/1/2020**End Date:** 9/30/2021**Regional Council of Governments(COG) within the Project's Impact Area:** North Central Texas

Council of Governments

**Headquarter County:** Collin**Counties within Project's Impact Area:**

Collin,Cooke,Dallas,Ellis,Fannin,Grayson,Hood,Hunt,Johnson,Kaufman,Montague,Navarro,Rockwall,Wise

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**Title:** Ms.

**Salutation:** Ms.

**Position:** Grants and Financial Reporting Manager

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## Narrative Information

### Overview

The purpose of the Homeland Security Grant Program (HSGP) is to support state and local efforts to prevent terrorism and other catastrophic events and to prepare the Nation for the threats and hazards that pose the greatest risk to the security of the United States. HSGP provides funding to implement investments that build, sustain, and deliver the 32 core capabilities essential to achieving the National Preparedness Goal (the Goal) of a secure and resilient Nation. The building, sustainment, and delivery of these core capabilities are not exclusive to any single level of government, organization, or community, but rather, require the combined effort of the whole community. HSGP supports core capabilities across the five mission areas of Prevention, Protection, Mitigation, Response, and Recovery based on allowable costs.

### Primary Mission and Purpose

#### **Urban Area Security Initiative (UASI) - Law Enforcement Terrorism Prevention Activities (LETPA):**

Supports programs that address the unique multidiscipline planning, organization, equipment, training, and exercise needs of high-threat, high-density Urban Areas in efforts to build and sustain law enforcement capabilities to prevent terrorist attacks and support critical prevention and protection activities. Urban areas must employ regional approaches to overall preparedness.

### Eligibility Requirements

**Criminal History Reporting**

Entities receiving funds from PSO must be located in a county that has an average of 90% or above on both adult and juvenile dispositions entered into the computerized criminal history database maintained by the Texas Department of Public Safety (DPS) as directed in the *Texas Code of Criminal Procedure, Chapter 66*. The disposition completeness percentage is defined as the percentage of arrest charges a county reports to DPS for which a disposition has been subsequently reported and entered into the computerized criminal history system.

Beginning January 1, 2020, counties applying for grant awards from the Office of the Governor must commit that the county will report at least 90 percent of convictions within seven business days to the Criminal Justice Information System at the Department of Public Safety. By January 1, 2021, such reporting must take place within five business days. Click [here](#) for additional information from DPS on this new reporting requirement.

**Uniform Crime Reporting (UCR)**

Eligible applicants operating a law enforcement agency must be current on reporting Part I violent crime data to the Texas Department of Public Safety (DPS) for inclusion in the annual Uniform Crime Report (UCR). To be considered eligible for funding, applicants must have submitted a full twelve months of accurate data to DPS for the most recent calendar year.

**Conversion to National Incident-Based Reporting System (NIBRS)**

The Texas Department of Public Safety (DPS) has established a goal set by the Texas Legislature for all local law enforcement agencies to implement and report crime statistics data by using the requirements of the National Incident-Based Reporting System (NIBRS). Additionally, the Federal Bureau of Investigations (FBI) will collect required crime statistics solely through the NIBRS starting January 1, 2021. Due to this federal deadline, grantees are advised that eligibility for future grant funding may be tied to compliance with NIBRS. Financial grant assistance for transitioning to NIBRS may be available for your jurisdiction from the Public Safety Office.

**National Incident Management System (NIMS) Implementation**

Grantees are required to implement NIMS. The NIMS uses a systematic approach to integrate the best existing processes and methods into a unified national framework for incident management across all homeland security activities including prevention, protection, response, mitigation, and recovery. Grantees must use standardized resource management concepts for resource typing, credentialing, and an inventory to facilitate the effective identification, dispatch, deployment, tracking and recovery of resources.

**Emergency Management Plans (Intermediate Level)**

Cities and counties must have a current emergency management plan or be a legally established member of an inter-jurisdictional emergency management program with a plan on file with the Texas Department of Public Safety, Texas Division of Emergency Management (TDEM). Plans must be maintained throughout the entire grant performance period and must be at least at the Intermediate Level. If you have questions concerning your Emergency Management Plan (preparedness) level, contact your Emergency Management Coordinator (EMC) or your regional Council of Governments (COG). For questions concerning plan deficiencies, contact TDEM at [tdem.plans@tdem.texas.gov](mailto:tdem.plans@tdem.texas.gov).

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**Program Requirements**

**Program Income**

Applicant agrees to comply with all federal and state rules and regulations for program income and agrees to report all program income that is generated as a result of the project's activities. Applicant agrees to report program income through a formal grant adjustment and to secure PSO approval prior to use of the program income. Applicant agrees to use program income for allowable costs and agrees to expend program income immediately after PSO's approval of a grant adjustment and prior to requesting reimbursement of funds.

Deduction Method - Program income shall be deducted from total allowable costs to determine the net allowable costs. Program income shall be used for current costs unless PSO authorizes otherwise. Program income which the grantee did not anticipate at the time of the award shall be used to reduce the PSO award and grantee match rather than to increase the funds committed to the project.

Asset Seizures and Forfeitures - Program income from asset seizures and forfeitures is considered earned when the property has been adjudicated to the benefit of the plaintiff (e.g., law enforcement entity).

**Building and Sustaining Core Capabilities**

1. All capabilities being built or sustained must have a clear link to one or more Core Capabilities in the National Preparedness Goal.
2. Many capabilities which support terrorism preparedness simultaneously support preparedness for other hazards. Grantees must demonstrate this dual-use quality for any activities implemented under this program that are not explicitly focused on terrorism preparedness. Activities implemented under SHSP must support terrorism preparedness by building or sustaining capabilities that relate to the prevention of, protection from, mitigation of, response to, and recovery from terrorism.
3. Funding should be used to sustain core capabilities. New capabilities should not be built at the expense of maintaining current and critically needed core capabilities. New capabilities must be aligned with capability targets and gaps identified through the THIRA/SPR process.

**Mission Areas**

The National Preparedness Goal organizes the core capabilities into the five mission areas:

- Prevention. Prevent, avoid or stop an imminent, threatened or actual act of terrorism.
- Protection. Protect our citizens, residents, visitors, and assets against the greatest threats and hazards in a manner that allows our interests, aspirations, and way of life to thrive.
- Mitigation. Reduce the loss of life and property by lessening the impact of future disasters.
- Response. Respond quickly to save lives, protect property and the environment, and meet basic human needs in the aftermath of a catastrophic incident.
- Recovery. Recover through a focus on the timely restoration, strengthening and revitalization of infrastructure, housing and a sustainable economy, as well as the health, social, cultural, historic and environmental fabric of communities affected by a catastrophic incident.

**Nationwide Cyber Security Review**

Grantees will be required to complete the Nationwide Cybersecurity Review (NCSR), enabling agencies to benchmark and measure progress of improving their cybersecurity posture. The Chief Information Officer (CIO), Chief Information Security Officer (CISO), or equivalent for each recipient agency should complete the NCSR. If there is no CIO or CISO, the most senior cybersecurity professional should complete the assessment. The NCSR is available at no cost to the user and takes approximately 2-3 hours to complete. For more information about the NCSR, visit: <https://www.cisecurity.org/ms-isac/services/ncsr/>.

**LETPA**

**Law Enforcement Terrorism Prevention Activities (LETPA)**

The state is responsible for ensuring that at least 25 percent (25%) of the combined HSGP funds allocated under SHSP and UASI are dedicated towards law enforcement terrorism prevention activities, as defined in 6 U.S.C. 607.

Grant projects must be consistent with the Federal Emergency Management Agency (FEMA) Information Bulletin (IB) 412 which discusses eligible activities outlined in:

- a. The National Prevention Framework;
- b. The National Protection Framework where capabilities are shared with the prevention mission area;
- c. Section 2006 of the Homeland Security Act of 2002, as amended; and
- d. The FY 2007 Homeland Security Grant Program Guidance and Application Kit.

Activities eligible for use of LETPA focused funds include but are not limited to: Maturation and enhancement of designated state and major Urban Area fusion centers, including information sharing and analysis, threat recognition, terrorist interdiction, and training/hiring of intelligence analysts. Coordination between fusion centers and other analytical and investigative efforts. Implementation and maintenance of the Nationwide Suspicious Activity Reporting (SAR) Initiative. Implementation of the "If You See Something, Say Something" campaign to raise public awareness of indicators of terrorism and terrorism-related crime and associated efforts to increase the sharing of information with public and private sector partners. Increased physical security, through law enforcement personnel and other protective measures, by implementing preventative and protective measures at critical infrastructure sites or at-risk nonprofit organizations.

**Overall Certification**

Each applicant agency must certify to the specific requirements detailed above as well as to comply with all requirements within the PSO Funding Announcement, the *Guide to Grants*, the *Grantee Conditions and Responsibilities*, any authorizing or applicable state and federal statutes and regulations to be eligible for this program.

**I certify to all of the application content and requirements.**

**Project Summary :**

Briefly summarize the project, including proposed activities and intended impact.

The North Texas Fusion Center project for FY20 UASI money would fund the compensation of three research analysts. This would support DHS's priorities of enhancing information and intelligence sharing and cooperation with federal agencies, including DHS; enhancing the protection of soft targets/crowded places; and addressing emerging threats (transnational criminal organizations). The project would help sustain the NTFC's ability to meet the performance measures identified in DHS's annual fusion-center assessment, including collecting, analyzing and sharing intelligence with others; supporting LE investigations (RFI response); assessing risks to special events and soft targets (stadiums, parades, festivals, schools, religious facilities); evaluating activities of Known or Suspected Terrorists and transnational-crime members (including gang members in custody in the Collin County Detention Facility); managing a Fusion Center Liaison Officer (FLO) network of 381 representatives from all levels of LE, emergency management, public health, the military, and the private sector from 227 entities; and participating in the Information Sharing Environment, National Threat Evaluation and Reporting (NTER) Program, Texas Suspicious Activity Reporting Network (TXSARN), FBI Enhanced Engagement Initiative (EEI), Texas School Safety Working Group, and the National Counterterrorism Center's (NCTC) Operations Center Alert Program. The NTFC's project would benefit the over 7.5 million people who live in the Dallas/Fort Worth/Arlington (DFWA) Urban Area (UA), which consists of over 150 jurisdictions, including Collin, Dallas, Denton, and Tarrant Counties, and 14 cities with populations over 100,000.

**Problem Statement :**

Provide a detailed account of the issues, threats or hazards that your project will target. For federal Homeland Security Grants, include specific references to the regional or state *Threat and Hazard Identification and Risk Assessment (THIRA)*, as applicable.

DHS's FY20 NOFO (HSGP) requires a fusion-center investment, and the NTFC and this project complies with the requirements in the Office of the Governor Homeland Security Grants Division's Funding Announcement: 2020 State Homeland Security Program - LETPA Projects (SHSP-L). NTFC's project will chiefly target the third national UASI priority—enhancing information and intelligence sharing and cooperation with federal agencies (sustaining the NTFC's analytical capacity)—and, to a lesser extent, the second and third priority—enhancing the protection of soft targets/crowded spaces (special-event risk and facility risk assessments) and addressing emergent threats (transnational crime through detention intelligence). The project will fund the compensation

of three research analysts. Moreover, the NTFC's project will help maintain the NTFC's ability to sustain analytic capability and to continue to compile, analyze, and share information and provide LE and other first responders with investigative and incident support; to meet established operational standards (including adherence to a privacy policy (Gov't Code, § 421.085)), including sharing information with the Texas SARN, contributing to the activities of the School Safety Working Group, participating in the TxFCPC, and helping to achieve objectives of the Texas Homeland Security Strategic Plan 2015–2020; to cooperate with the Texas Fusion Center (e.g., helping to comply with parts of the Governor's Executive Order GA-07 (Sept. 5, 2019)) and support the maturation of the Information Sharing Environment; and to address emerging threats (transnational crime). Thus, the NTFC's project directly aligns with sections 2(c)(i)(3) and (4), 2(c)(ii), (iii), and (iv) of the OOG's Funding Announcement – LETPA (Eligible Activities & Costs). Also, in 2019, the NTFC's Director was a member of the Governor's Domestic Terrorism Task Force and participated in several TF meetings in Austin, and in May 2018, the Collin County Sheriff, at the OOG's invitation, participated in the multi-disciplinary meeting Governor Greg Abbott called after the May 18 Santa Fe High School shooting. This project will help maintain the NTFC's ability to perform basic functions discussed in DHS's fusion-center assessment (e.g., responding to requests for information or services from LE and other officials and private partners, vetting and submitting SARs, submitting qualifying SARs to eGuardian, and circulating BOLOs and situational-awareness bulletins) and to continue to compile, analyze, and disseminate terrorist, threat-to-life, and criminal information to support efforts to prevent terrorist and other threatening activity consistent with the description of fusion-center functions in the Fusion Center Guidelines (including providing a variety of intelligence services and products along the lines of Guideline 14) and performing functions consistent with the process-capabilities description in the Baseline Capabilities. The project is consistent with the fusion-center descriptions and Goal 1—Prevention—and Goal 4—Response—in the Texas Homeland Security Strategic Plan 2015–2020 (and consistent with the same mission areas in the National Preparedness Goal (2d ed. 2015)). Lastly, the DFWA THIRA 2019 identifies four key risks or hazards: (1) a complex coordinated terrorist attack (CCTA) (e.g., bombings at AT&T Stadium and Texas Motor Speedway), (2) a complex weather event (e.g., rainfall and flash flooding), (3) a dam/levee break (e.g., Lake Lewisville), and (4) a wildfire or wild land fire (e.g., in the grasslands of Palo Pinto, Parker, and Erath Counties). The THIRA also identifies a fusion-center role in the three target capabilities of (1) Forensics and Attribution (to assist the JTTF in identifying personnel to support the acquisition, analysis, and sharing of information associated with the collection, examination, and analysis of evidence after a CCTA, as well as the identification of perpetrators), (2) Intelligence and Information Sharing (to assist the JTTF in periodically reviewing the UA's ability to effectively execute the intelligence cycle), and (3) Interdiction and Disruption (to assist the JTTF in notifying personnel assigned to support interdiction and disruption activities in light of a threat or identified suspects or contraband).

### **Existing Capability Levels :**

Describe the existing capability levels, including resources that are currently in place to support this project prior to the use of grant funds.

As of March 2020, the NTFC operates from 0600 to 1900 hours, Monday–Friday. The NTFC has three full-time research analysts who perform key functions referenced in this project during these hours. The analysts must also respond to critical events and potential threats during other hours. The Texas Department of Public Safety (TX DPS) and Texas Fusion Center (TXFC) support the NTFC by having access to all SARs submitted via iWatchTexas.org. This helps ensure that all threat reporting delivered through iWatchTexas.org during non-operating hours will be addressed. However, TX DPS and TXFC do not have access to SARs submitted to the NTFC through other channels (e.g., email, telephone, NTFC website). In addition, the NTFC supports: Detention Intelligence Unit: The DIU collects detention intelligence from the county jail (1298 beds), vets and checks information against other information available to the NTFC, and submits criminal intelligence information (28 C.F.R. 23.3(b)(3)) to the state's gang-related criminal-information database, TXGANG. Because submissions meet the submission criteria (Code of Criminal Procedure, art. 67.054), these reports represent valuable, high quality work. In 2019, the analyst submitted 585 reports to TXGANG. Because a substantial percentage of this work relates to cartels or cartel-related gangs, this work directly targets the threats of "gangs" and "transnational organized crime" identified in DHS, OI&A Under Secretary David J. Glawe's Aug. 21, 2019 letter to fusion-center partners. North Texas Criminal Interdiction Unit: The NTFC routinely supports the NTXCIU—a mutual-aid effort—works highway interdiction in eight counties in northeast Texas (Collin, Grayson, Hunt, Parker, Rockwall, Smith, Tarrant, and Wise). All but two of these are in the DFWA UA. In just over two years, the NTXCIU has arrested over 130 traffickers; seized tons of illegal drugs, over \$1.5 million in bulk cash, and several military-style weapons; intercepted three loads of human cargo; recovered nearly 100 stolen vehicles; and rescued two children. Although distinct from the NTFC, the NTXCIU is on the local forefront of fighting transnational crime. FLO Network: The FLO Network maximizes the fusion center's position to create an information-sharing environment completely unique and critical to the overall homeland security effort. The FLO Network engages the entire region by providing training and resources, as well as finished intelligence, to both the public and private sector. The FLO Network also facilitates partner-to-partner communication, to further connect the various public and private sectors with a vested interest in the protection of North Texas and the Homeland. This is a regional network of 180 LE officers, 116 private-sector partners, 27 fire personnel, 32

emergency-management professionals, 8 military personnel, 11 public-health officers, and 7 critical-infrastructure advisors from 227 agencies. It maintains two-way flows of information during members' operating hours and meets twice a year. Counterterrorism and Critical Infrastructure Protection Program: The CT/CIP program leverages baseline capabilities of the NTFC to address concerns related to foreign terrorist organizations, homegrown violent extremism, and domestic violent extremism, as well as the potential impact these topics could have on soft targets and/or crowded places throughout North Texas. CT/CIP efforts include evaluating the presence and activity of KSTs and TOC members operating in the area, collecting, analyzing, and sharing information and intelligence linked to recognized terrorist organizations, and providing FBI with actionable threat reporting via eGuardian. The CT/CIP participates in the planning and operation of region-wide terrorism-related exercises. This NTFC program provides Special Event Threat Assessments and Facility Security Assessments. SETAs offer detailed analytic reviews of potential terrorism, criminal, and security threats to nationally recognized special events (concerts, bike and road races, parades, rallies, and other soft targets and crowded places) in the NTFC AOR. FSA reports provide actionable recommendations for physical-security improvements (reinforced locks, security gates, lighting, surveillance cameras, blast-resistant windows, flow-of-traffic recommendations, and employee-awareness training) upon a facility's request. The NTFC has produced dozens of SETA and FSA reports since 2017. One of its FSA reports resulted in DHS awarding a \$250,000 grant for a physical-security renovation to a local religious facility. The FLO program allows the NTFC to disseminate this knowledge across the network. This work directly supports the priority of enhancing the protection of soft targets and crowded places. The NTFC also houses part-time and full-time personnel from the following agencies: DHS Office of Intelligence and Analysis (I&A), DHS Immigration and Customs Enforcement (ICE), Bureau of Alcohol, Tobacco, Firearms, and Explosives (ATF), TX DPS, Texas National Guard Counter-Drug Task Force Analyst, Texas Department of Family & Protective Service, Texas Comptroller of Public Accounts, Texas Department of Motor Vehicles, and U.S. Army Corps of Engineers. The NTFC also accepts temporary duty assignments for local law enforcement personnel. The NTFC's hosting of part-time and full-time personnel and coordination of the FLO Network extends NTFC's value and ability to serve the counties in the DFWA UA and ensures that the center has the essential property of being a collaborative effort (e.g., 6 U.S.C. § 6h(j)(1); Gov't Code, § 421.001(2-a)).

### Capability Gaps:

Describe the capability gaps which will be addressed by the project. For federal Homeland Security Grants, include specific references to the regional or statewide State Preparedness Report (SPR). With respect to this project, the NTFC's biggest capability gaps are that it is underfunded and understaffed. Three analysts serve the nation's 11th most populous UA—over 7.5 million people and 150 jurisdictions. The NTFC is unable to operate 24/7. The NTFC's FY20 project is aimed at maintaining the analysts' capabilities, not extending their hours of operation. The DFWA UA's 2019 Regional THIRA-SPR, Executive Summary, assesses the fact that fusion centers don't operate 24/7 as a capability gap that can produce a gap in information sharing and response operations (p.7). Although NTFC operates during hours comparable to many other small fusion centers (1–15 staff) (2017 National Network of Fusion Centers, Final Report, at p.9), the NTFC is unable to operate 24/7 as encouraged by DHS I&A Under Secretary David J. Glawe's Aug. 21, 2019 letter to fusion-center partners and order no. 7 in Governor Abbott's Executive Order GA-07 (Sept. 5, 2019). In the next year, the NTFC's Director will likely ask the DFWA UA to reconsider its fusion-center investment. It may be that the UA's fusion-center investment has been historically low. For example, the UA's investment at submission in FY19 was \$241,000 or 1.4% of the UA's \$16.9 million in UASI funds. By comparison, the Bay Area's UASI Management Team recommended to the Bay Area's Approval Authority that the UA fund the area's fusion center—the NCRIC—in the amount of \$5,211,473, or 13.9–17.4% of the area's \$30–37.5 million in FY20 UASI funds (and \$4,454,066 million, or 16.2% of the Bay Area's \$27.5 million in FY19 UASI funds). UASI funds may be used to fund a fusion center's analysts' salaries. A high-risk area must use at least 25% of its combined UASI and HSG funds for "law enforcement terrorism prevention activities." 6 U.S.C. § 607(a)(1). And LETPAs include "staffing with appropriately qualified personnel" local fusion centers and "paying salaries and benefits, including individuals employed by the grant recipient on the date of the relevant grant application, to serve as qualified intelligence analysts." Id. § 607(a)(2)(F), (G). In 2008, Congress passed the PRICE Act, Pub. L. No. 110-412 (6 U.S.C. § 609). "[T]his measure will allow States and locals to use homeland security grant funding to hire and keep intelligence analysts in fusion centers for however long they deem necessary." H.R. Rep. No. 110-752, at 6 (2008). "The section further allows such funding to be used towards salaries for analysts regardless of whether such analysts are current or new full-time employees or contract employees and without limitations on the period of time that such analysts can serve under awarded grants." Id. at 8. In its example description of a fusion-center project, the FY20 NOFO (HSGP) states, in part, "The X Fusion enhancement project will fund salaries, benefits, and training for X number of Fusion Center intelligence analysts . . . ." (p.24). Resources 1. The figures for the Bay Area's UASI funds come from DHS's FY19 and FY20 NOFOs (HSGP). 2. The figures for the Bay Area's recommended funding of the Northern California Regional Intelligence Center come from the NCRIC's Annual Report and Proposed FY19 and FY20 Allocation submitted to the Bay Area UASI Approval Authority. FY20: <http://www.bayareauasi.org/sites/default/files/resources/010920%20Approval%20Authority%20January%20Agenda%20Item%2005%20NCRIC%20Annual%20Report%20and%20>



20Proposed%20FY20%20Allocation%20Appendix%20B\_0.pdf; FY19:

<http://www.bayareauasi.org/sites/default/files/resources/011019%20Approval%20Authority%20January%20Agenda%20Item%2007%20NCRIC%20Annual%20Report%20and%20Proposed%20FY19%20Allocation.pdf>.

3. The Bay Area UASI Approval Authority —the “top tier of governance in the Bay Area UASI” under an MOU between “participant jurisdictions”—consists of representatives from the Bay Area’s three major cities, San Francisco, Oakland, and San Jose, their three counties, and five other area counties, for a total of eight of the area’s 12 counties. See Bay Area Urban Areas Security Initiative (UASI) Grants Manual, at 2–3 (Aug. 10, 2017), <http://www.bayareauasi.org/sites/default/files/resources/Grants%20Manual%20072117%20FINAL%20as%20Approved.pdf>.

#### **Impact Statement :**

Describe the project goals/objectives and how this project will maintain capabilities or reduce capability gaps. The project is designed to help sustain the NTFC’s analytical ability and capacity to fulfill a fusion center’s basic functions. It will help meet the UASI priorities of enhancing information and intelligence sharing and cooperation with federal agencies and, to a lesser extent, of enhancing the protection of soft targets and crowded place and monitoring the emerging threat of transnational crime. Financial support for three Intelligence Research Analysts will allow the NTFC to continue to strengthen information analysis, product development and dissemination, and the FLO network through fusion liaison officer recruitment and training.

#### **Homeland Security Priority Actions:**

Identify the Texas Homeland Security Priority Action most closely aligned with this project. Each Priority Action is linked with an *Objective from the Texas Homeland Security Strategic Plan (HSSP)*. List the Priority Action by number and text (e.g. 1.2.3 *Expand and enhance the network of human sources that can provide detailed and relevant information on known or suspected terrorist and criminal enterprises.*)

1.1.2 – Expand and enhance multi-agency, multi-jurisdictional intelligence fusion and sharing capabilities throughout the state, to include establishment of a common operational picture among state and local law enforcement agencies, establishment of a Highway Safety Operations Center, and other data sharing initiatives.

#### **Target Group :**

Identify the target group and population expected to benefit from this project.

The project directly benefits the North Texas Fusion Center. However, all FLO Network partners and citizens in the DFWA UA benefit from the project.

#### **Long-Term Approach:**

Describe how the applicant agency will maintain the capabilities supported by this project without additional federal or state funds. If sustainment is dependent upon federal or state grants, describe the ongoing need for future grants, as applicable.

Collin County funds the Operations Captain, Operations Sergeant, and Administrative Assistant who supervise and support the NTFC. Consistent with 6 U.S.C. § 607(a)(2)(F), (G), the PRICE Act, Pub. L. No. 110-412 (2008), and FEMA’s FY20 NOFO (HSGP) (p.24), UASI funds should continue to finance the compensation of the fusion center’s research analysts.

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Homeland Security Grant Program (HSGP) applicants should only select one project activity. The eGrants system will allow multiple selections, but each HSGP subrecipient project must fit into one and only one of the Investment Categories that are listed as project activities under the "Activity List".

**Urban Area Impact**

Identify the Urban Area Strategic Plan Goal and Objective that most closely aligns with this project. List the Goal/Objective specific to your Urban Area Strategic Plan by number and text (e.g., *Goal 5: Interoperable Communications. Sustain standards-based, shared systems with adequate coverage and capacity to facilitate seamless interoperable communications throughout the Urban Area. Objective 2: Complete the deployment of standards-based shared systems to serve the region.*)

D/FW/A UASI Goal 5 – Enhance Intelligence and Information Sharing, Gathering, and Analysis D/FW/A UASI Objective 5.1 – Expand and enhance regional intelligence capability and collaboration in accordance with DHS/DOJ Baseline Capabilities for State and Major UA Fusion Centers. D/FW/A UASI Priority Action 5.1.4 – Enhance operations managing emergency events as described in the Texas Homeland Security Regional Response Plan with specific focus on terrorism/crime nexus: intelligence, analysis, operations, investigations, and resource management.

**Selected Project Activities:**

ACTIVITY	PERCENTAGE:	DESCRIPTION
Addressing Emerging Threats	10.00	Provide products and services to federal, state, local, tribal, territorial, and private sector partners regarding to new and/or emerging threats presented by rapidly evolving and innovative technology, equipment, techniques, and knowledge (e.g. unmanned aerial systems, foreign government interference, cyber security, etc.).
Information and Intelligence Sharing/Cooperation	50.00	Collect, analyze, and share information and intelligence to federal, state, local, tribal, territorial, and private sector partners through product development, requests for information, suspicious activity reporting, outreach, training, and planning.
Protection of Soft Targets/Crowded Places	10.00	Provide analytic products and services (e.g. Special Event Threat Assessments, Facility Security Assessments, open source analysis, etc.) to federal, state, local, tribal, territorial, and private sector partners in support of nationally recognized special events, soft-target venues, and crowded places located within area of responsibility.
Support of First Responder Capabilities	30.00	Provide analytic products and services (e.g. BOLOs, Situational Awareness Bulletins, open source analysis, workups, etc.) to law enforcement, fire, and emergency medical personnel regarding operational security, crime or terrorism-related trends, and ongoing investigations.

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## Objective Output Measures

OUTPUT MEASURE	TARGET LEVEL
Number of exercises conducted.	1
Number of First Responder or EMC personnel provided with new or updated equipment.	0
Number of individuals participating in exercises.	3
Number of intelligence and information sharing systems created, maintained or enhanced.	8
Number of intelligence products created.	20
Number of operational coordination programs (EOCs/EOC systems or other Incident Command structures) created, maintained or enhanced.	1
Number of people trained.	150
Number of Special Response Teams created, maintained or enhanced.	1
Number of trainings conducted.	12

## Objective Outcome Measures

OUTCOME MEASURE	
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	TARGET LEVEL
Number of agencies actively participating in the Intelligence and Information Sharing program.	250
Number of agencies served by the interoperable communication system.	1
Number of intelligence products distributed/shared.	150
Percent (%) of population that can be reached by emergency public information technologies.	0
Percent (%) of responders at the appropriate incident command structure (ICS) training level(s).	0

## Custom Output Measures

CUSTOM OUTPUT MEASURE	TARGET LEVEL
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## Custom Outcome Measures

CUSTOM OUTCOME MEASURE	TARGET LEVEL
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## Fund Source Information and Requirements

### Requirements

#### Introduction

The performance measures listed in this section are tied to an activity as selected by the applicant on the Activities tab.

These measures are essentially estimated targets of the volume of activity in a project. OOG uses them during the application phase to evaluate the project, and during the active grant phase to measure progress towards those targets. Measures should reflect an applicant's best estimate of the level of activities they expect to perform *during the grant period*, unless specifically instructed otherwise.

**Note:** If the measures are not visible on this tab, simply navigate back to the Activities tab, add **ONLY** one activity to your project, save your selection, then return to the Measures tab.

#### OOG-Defined Performance Measures

Grantees are required to report for each measure listed and should enter a "0" for any measure not applicable to their project.

In addition, grantees may also be required to report fund specific progress report data. Grantees must follow the progress reporting instructions provided by the Public Safety Office.

#### Custom-Defined Performance Measures

OOG encourages grantees to add any additional custom measures that would help us better understand the project's activities and performance, but these are not required. To add a custom measure, click on the "Create Custom Performance Measures" button.

### Fusion Centers Only

Please indicate which Fusion Center this project supports:

- ☐ Austin Regional Intelligence Center
- ☐ Dallas Fusion Center
- ☐ El Paso Multi-Agency Tactical Response Information eXchange (MATRIX)
- ☐ Fort Worth Intelligence Exchange
- ☐ Houston Regional Intelligence Service Center
- ☒ North Texas Fusion Center
- ☐ Southwest Texas Fusion Center
- ☐ Texas Joint Crime Information Center
- ☐ [N/A - PSO Use Only]

### Fusion Centers Only Measures

State and major Urban Area fusion centers receiving SHSP or UASI grant funds will be evaluated based on compliance with the guidance and requirements for the National Network as set forth by DHS Intelligence and Analysis (I&A) through the annual Fusion Center Assessment. The applicant must utilize its data from the annual Fusion Center Assessment when developing the planned project investment. Each Fusion Center project must align to, and reference, specific performance areas of the Assessment that the funding is intended to support.

#### Reference # DHS I&A Fusion Center Performance Measures

Please select the DHS I&A performance measure(s) this project funding will support (select all that apply):

☐ **2020.1** Percentage of Federal Information Intelligence Reports (IIRs) originating from fusion center information that address specific Intelligence Community need

☐ **2020.2** Percentage of evaluation Federal IIRs originating from fusion center information that the Intelligence Community otherwise used in performing its mission (e.g., contained first-time reporting; corroborated existing information; addressed a critical intelligence gaps; or helped define an issue or target)

☒ **2020.3** Percentage of fusion center distributable analytic products that address a specific Intelligence Community need

☐ **2020.4** Number of Suspicious Reports (SAR) vetted and submitted by fusion centers that result in the initiation or enhancement of an investigation by the Federal Bureau of Investigation (FBI)

☐ **2020.5** Number of SAR vetted and submitted by fusion centers that involve an individual on the TSC Watchlist

☐ **2020.6** Percentage of Requests for Information (RFIs) from the Terrorist Screening Center (TSC) for which fusion centers provided information for a TSC case file

☐ **2020.7** Percentage of I&A Watchlist nominations that were initiated or updated existing case files based on information provided by fusion centers

☒ **2020.8** Number of distributable analytic products co-authored by one or more fusion centers and/or Federal agencies


☒ **2020.9** Percentage of fusion center distributable analytic products that address Homeland Security topics

☒ **2020.10** Percentage of fusion center distributable analytic products that address state/local customer information needs


☒ **2020.11** Percentage of key customers reporting that they are satisfied with fusion center products and services

☐ **2020.12** Percentage of key customers reporting that fusion center products and services are relevant

☐ **2020.13** Percentage of key customers reporting that fusion center products and services are timely for mission needs


 **2020.14** Percentage of key customers reporting that fusion center products and services influenced their decision making re to threat response activities within their AOR


 **2020.15** Percentage of key customers reporting that fusion center products and services resulted in increased situational awareness of threats within their AOR

 **2020.16** Number of tips and leads vetted by the fusion center


 **2020.17** Number of tips and leads vetted by the fusion center that were provided to other F/SLTT agencies for follow up act

 **2020.18** Number of responses to RFIs from all sources


 **2020.19** Number of situational awareness products developed and disseminated by fusion centers

 **2020.20** Number of case support and/or tactical products developed and disseminated by fusion centers


 **2020.21** Percentage of Federally designated special events in which fusion centers played a direct role

 **2020.22** Percentage of Federally declared disasters in which fusion centers played a direct role

 **2020.23** Number of public safety incidents in which fusion centers played a direct role

 **2020.14** Percentage of key customers reporting that fusion center products and services influenced their decision making re to threat response activities within their AOR

 **2020.15** Percentage of key customers reporting that fusion center products and services resulted in increased situational awareness of threats within their AOR

 **2020.16** Number of tips and leads vetted by the fusion center

 **2020.17** Number of tips and leads vetted by the fusion center that were provided to other F/SLTT agencies for follow up act

 **2020.18** Number of responses to RFIs from all sources

 **2020.19** Number of situational awareness products developed and disseminated by fusion centers

 **2020.20** Number of case support and/or tactical products developed and disseminated by fusion centers

 **2020.21** Percentage of Federally designated special events in which fusion centers played a direct role

 **2020.22** Percentage of Federally declared disasters in which fusion centers played a direct role

 **2020.23** Number of public safety incidents in which fusion centers played a direct role



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**Agency Name:** Collin County**Grant/App:** 2979406 **Start Date:** 10/1/2020 **End Date:** 9/30/2021**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Status:** Application Pending Submission**Budget Details Information****Budget Information by Budget Line Item:**

CATEGORY	SUB CATEGORY	DESCRIPTION	OOG	CASH MATCH	IN-KIND MATCH	GPI	TOTAL	UNIT/%
Personnel	Analyst (Organization)	Analyst will work in a collaborative effort to provide resources, expertise, and information with the ultimate goal of detecting, preventing, investing, and responding to criminal activity. Intelligence processes-the vehicles through which information is collected, integrated, analyzed, and disseminated-are a primary focus. The intelligence cycle will include collecting, processing, analyzing, and disseminating raw information that is pertinent to the success of the mission of the requesting law enforcement partner. Analysts will work in an environment containing an array of collaborating/partnering law enforcement agencies and activities, specifically within the North Texas Fusion Center (NTFC), which also encompasses units such as the Detention Intelligence Unit (DIU), the Joint East Texas Fugitive Task Force (JETFTF), and the North Texas Sheriff's Criminal Interdiction Unit (NTXCIU). There are many ways in which	\$95,467.00	\$0.00	\$0.00	\$0.00	\$95,467.00	100

		analysis will collect and disseminate information, including the following: Requests for Information-These may include criminal histories, backgrounds, employment histories, photo line-ups, phone toll analyses, threat assessments, open source analyses, and link analyses; Investigative actions-These may include BOLOs (Be on the Lookout), Officer Safety Bulletins, Attempt to Locate/Wanted Persons, and Suspect Profiles; Intelligence gathering-These may include Situational Awareness Bulletins, Potential Threat Advisors, and Source Detail Requests; Assessments-These may include Special Event Threat Assessments and Facility Security Assessments. Upon being properly trained and cleared for access, analysts will utilize an array of tools and database at their disposal, including the following: public records databases, license plate recognition (PR), employment history (TWC), Collin County jail database, facial recognition, TLO, Accurint, TX Gang, Social media tools and databases may include OpenSource, Tweetdeck, First Alert, and Snap Map. In many instances, analysts may provide real-time support to on-the-ground personnel by acquiring, analyzing, and advancing critical information to those who need it. Analyst may be particularly utilized in this area by the NTXCIU					
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		when dealing with LPR data and real-time traffic stops by on-the-ground personnel. LPR data may also be utilized for intelligence gathering related to recent crime trends in particular sectors within the County, such as an increase in residential burglaries. P.T. will work full-time. Base pay \$69,371.00 with benefits \$26,096.00/Total: \$95,467.						
Personnel	Analyst (Organization)	Analyst will work in a collaborative effort to provide resources, expertise, and information with the ultimate goal of detecting, preventing, investing, and responding to criminal activity. Intelligence processes-the vehicles through which information is collected, integrated, analyzed, and disseminated-are a primary focus. The intelligence cycle will include collecting, processing, analyzing, and disseminating raw information that is pertinent to the success of the mission of the requesting law enforcement partner. Analysts will work in an environment containing an array of collaborating/partnering law enforcement agencies and activities, specifically within the North Texas Fusion Center (NTFC), which also encompasses units such as the Detention Intelligence Unit (DIU), the Joint East Texas Fugitive Task Force (JETFTF), and the North Texas Sheriff's Criminal Interdiction Unit (NTXCIU). There are	\$95,280.00	\$0.00	\$0.00	\$0.00	\$95,280.00	100

		many ways in which analysis will collect and disseminate information, including the following: Requests for Information-These may include criminal histories, backgrounds, employment histories, photo line-ups, phone toll analyses, threat assessments, open source analyses, and link analyses; Investigative actions-These may include BOLOs (Be on the Lookout), Officer Safety Bulletins, Attempt to Locate/Wanted Persons, and Suspect Profiles; Intelligence gathering-These may include Situational Awareness Bulletins, Potential Threat Advisors, and Source Detail Requests; Assessments-These may include Special Event Threat Assessments and Facility Security Assessments. Upon being properly trained and cleared for access, analysts will utilize an array of tools and database at their disposal, including the following: public records databases, license plate recognition (PR), employment history (TWC), Collin County jail database, facial recognition, TLO, Accurint, TX Gang, Social media tools and databases may include OpenSource, Tweetdeck, First Alert, and Snap Map. In many instances, analysts may provide real-time support to on-the-ground personnel by acquiring, analyzing, and advancing critical information to those who need it. Analyst may be particularly utilized in						
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		this area by the NTXCIU when dealing with LPR data and real-time traffic stops by on-the-ground personnel. LPR data may also be utilized for intelligence gathering related to recent crime trends in particular sectors within the County, such as an increase in residential burglaries. M.M. will work full-time. Base pay is \$69,210 with benefits \$26,070/Total: \$95,280.00.						
Personnel	Analyst (Organization)	Analyst will work in a collaborative effort to provide resources, expertise, and information with the ultimate goal of detecting, preventing, investing, and responding to criminal activity. Intelligence processes-the vehicles through which information is collected, integrated, analyzed, and disseminated-are a primary focus. The intelligence cycle will include collecting, processing, analyzing, and disseminating raw information that is pertinent to the success of the mission of the requesting law enforcement partner. Analysts will work in an environment containing an array of collaborating/partnering law enforcement agencies and activities, specifically within the North Texas Fusion Center (NTFC), which also encompasses units such as the Detention Intelligence Unit (DIU), the Joint East Texas Fugitive Task Force (JETFTF), and the North Texas Sheriff's Criminal Interdiction Unit	\$64,376.00	\$0.00	\$0.00	\$0.00	\$64,376.00	100

		(NTXCIU). There are many ways in which analysis will collect and disseminate information, including the following: Requests for Information-These may include criminal histories, backgrounds, employment histories, photo line-ups, phone toll analyses, threat assessments, open source analyses, and link analyses; Investigative actions-These may include BOLOs (Be on the Lookout), Officer Safety Bulletins, Attempt to Locate/Wanted Persons, and Suspect Profiles; Intelligence gathering-These may include Situational Awareness Bulletins, Potential Threat Advisors, and Source Detail Requests; Assessments-These may include Special Event Threat Assessments and Facility Security Assessments. Upon being properly trained and cleared for access, analysts will utilize an array of tools and database at their disposal, including the following: public records databases, license plate recognition (PR), employment history (TWC), Collin County jail database, facial recognition, TLO, Accurint, TX Gang, Social media tools and databases may include OpenSource, Tweetdeck, First Alert, and Snap Map. In many instances, analysts may provide real-time support to on-the-ground personnel by acquiring, analyzing, and advancing critical information to those who need it. Analyst may be						
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		particularly utilized in this area by the NTXCIU when dealing with LPR data and real-time traffic stops by on-the-ground personnel. LPR data may also be utilized for intelligence gathering related to recent crime trends in particular sectors within the County, such as an increase in residential burglaries. T.S. will work Full-time. Base Pay \$42,628 with benefits \$21,748/Total: \$64376.						
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[Print This Page](#)**Agency Name:** Collin County**Grant/App:** 2979406 **Start Date:** 10/1/2020 **End Date:** 9/30/2021**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Status:** Application Pending Submission**Source of Match Information****Detail Source of Match/GPI:**

DESCRIPTION	MATCH TYPE	AMOUNT
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**Summary Source of Match/GPI:**

Total Report	Cash Match	In Kind	GPI Federal Share	GPI State Share
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

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CATEGORY	OOG	CASH MATCH	IN-KIND MATCH	GPI	TOTAL
Personnel	\$255,123.00	\$0.00	\$0.00	\$0.00	\$255,123.00

**Budget Grand Total Information:**

OOG	CASH MATCH	IN-KIND MATCH	GPI	TOTAL
\$255,123.00	\$0.00	\$0.00	\$0.00	\$255,123.00

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[Print This Page](#)**Agency Name:** Collin County**Grant/App:** 2979406 **Start Date:** 10/1/2020 **End Date:** 9/30/2021**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Status:** Application Pending Submission**Resolution from Governing Body**

Applications from nonprofit corporations, local units of governments, and other political subdivisions must include a resolution that contains the following:

1. Authorization by your governing body for the submission of the application to the Public Safety Office (PSO) that clearly identifies the name of the project for which funding is requested;
2. A commitment to provide all applicable matching funds;
3. A designation of the name and/or title of an authorized official who is given the authority to apply for, accept, reject, alter, or terminate a grant (Note: If a name is provided, you must update the PSO should the official change during the grant period.); and
4. A written assurance that, in the event of loss or misuse of grant funds, the governing body will return all funds to PSO.

Upon approval from your agency's governing body, upload the approved resolution to eGrants by going to the **Upload.Files** tab and following the instructions on Uploading eGrants Files.

**Contract Compliance**

Will PSO grant funds be used to support any contracts for professional services?

Select the appropriate response:

☐ Yes

☒ No

For applicant agencies that selected **Yes** above, describe how you will monitor the activities of the sub-contractor(s) for compliance with the contract provisions (including equipment purchases), deliverables, and all applicable statutes, rules, regulations, and guidelines governing this project.

Enter a description for monitoring contract compliance:

NA

**Lobbying**

For applicant agencies requesting grant funds in excess of \$100,000, have any federally appropriated funds been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant loan, or cooperative agreement?

Select the appropriate response:

☐ Yes

☒ No

☐ N/A

For applicant agencies that selected either **No** or **N/A** above, have any non-federal funds been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress in connection with this federal contract, loan, or cooperative agreement?

☐ Yes

☒ No

☐ N/A

**Fiscal Year**

Provide the begin and end date for the applicant agency's fiscal year (e.g., 09/01/20xx to 08/31/20xx).

Enter the Begin Date [mm/dd/yyyy]:

10/1/2020

Enter the End Date [mm/dd/yyyy]:

9/30/2021

**Sources of Financial Support**

Each applicant must provide the amount of grant funds expended during the most recently completed fiscal year for the following sources:

Enter the amount (in Whole Dollars \$) of Federal Grant Funds expended:

3013982

Enter the amount (in Whole Dollars \$) of State Grant Funds expended:

1575949

**Single Audit**

Applicants who expend less than \$750,000 in federal grant funding or less than \$750,000 in state grant funding are exempt from the Single Audit Act and cannot charge audit costs to a PSO grant. However, PSO may require a limited scope audit as defined in 2 CFR Part 200, Subpart F - Audit Requirements.

Has the applicant agency expended federal grant funding of \$750,000 or more, or state grant funding of \$750,000 or more during the most recently completed fiscal year?

Select the appropriate response:

☒ Yes

☐ No

Applicant agencies that selected **Yes** above, provide the date of your organization's last annual single audit, performed by an independent auditor in accordance with the State of Texas Single Audit Circular; or CFR Part 200, Subpart F - Audit Requirements.

Enter the date of your last annual single audit:

9/30/2018

**Debarment**

Each applicant agency will certify that it and its principals (as defined in 2 CFR Part 180.995):

- Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of Federal benefits by a State or Federal Court, or voluntarily excluded from participation in this transaction by any federal department or agency;
- Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction or contract under a public transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; or
- Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state, or local) with commission of any of the offenses enumerated in the above bullet; and have not within a three-year period preceding this application had one or more public transactions (federal, state, or local) terminated for cause or default.

Select the appropriate response:

☒ I Certify

☐ Unable to Certify

Enter the debarment justification:

NA

**FFATA Certification**

**Certification of Recipient Highly Compensated Officers** – The Federal Funding Accountability and Transparency Act (FFATA) requires Prime Recipients (HSGD) to report the names and total compensation of each of the five most highly compensated officers (a.k.a. positions) of each sub recipient organization for the most recently completed fiscal year preceding the year in which the grant is awarded if the subrecipient answers **YES** to the **FIRST** statement but **NO** to the **SECOND** statement listed below.

In the sub recipient's preceding completed fiscal year, did the sub recipient receive: (1) 80 percent or more of its annual gross revenue from Federal contracts (and subcontracts), loans, grants (and subgrants) and cooperative agreements; AND (2) \$25,000,000 or more in annual gross revenue from Federal contracts (and subcontracts), loans, grants (and subgrants) and cooperative agreements?

☐ Yes

☒ No

Does the public have access to information about the compensation of the senior executives through periodic reports filed under Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or Section 6104 of the Internal Revenue Code of 1986?

☒ Yes

☐ No

If you answered **YES** to the **FIRST** statement and **NO** to the **SECOND** statement, please provide the name and total compensation amount of each of the five most highly compensated officers (a.k.a. positions) within your agency for the current calendar year. If you answered NO to the first statement you are NOT required to provide the name and compensation amounts. NOTE: "Total compensation" means the complete pay package of each of the sub recipient's compensated officers, including all forms of money, benefits, services, and in-kind payments (see SEC Regulations: 17 CCR 229.402).

Position 1 - Name:

Position 1 - Total Compensation (\$):

0

Position 2 - Name:

Position 2 - Total Compensation (\$):

0

Position 3 - Name:

Position 3 - Total Compensation (\$):

0

Position 4 - Name:

Position 4 - Total Compensation (\$):

0

Position 5 - Name:

Position 5 - Total Compensation (\$):

0

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[Print This Page](#)**Agency Name:** Collin County**Grant/App:** 2979406 **Start Date:** 10/1/2020 **End Date:** 9/30/2021**Project Title:** 2020 UASI - Collin County - Regional Fusion Center Analysts (LE)**Status:** Application Pending Submission**Homeland Security Information****FUND SOURCE INFORMATION AND REQUIREMENTS****DHS Project Type:** Establish/enhance a terrorism intelligence/early warning system, center, or task force**Capabilities****Core Capability:** Intelligence and Information Sharing**Identify if this investment focuses on building new capabilities or sustaining existing capabilities. :** Existing Capabilities (Sustain)**Are the assets or activities Deployable or Shareable:** Shareable☐ Check if this Investment requires new construction or renovation, retrofitting, or modification of existing structures☒ Check if these funds will support a project that was previously funded with HSGP funding**Project Management Step Involved:**

Check the step that most closely resembles the phase of the project activities to be completed during the grant period.

**Step:** Execute**Description:** The period within the project lifecycle during which the actual work of creating the project's deliverables is carried out.**Process:** Involves directing, accomplishing, managing, and completing all phases and aspects of work for a given project.**Milestones****Milestone:** NTFC Research Analysts will attend at least two training events to enhance their analytic tradecraft capabilities.; **Completion Date:** 01-31-2021**Milestone:** Participate in a minimum of two regional-wide intelligence meetings to discuss recent terrorism trends in NTFC's AOR and provide feedback for active terrorism investigations.;**Completion Date:** 03-31-2021**Milestone:** Facilitate a minimum of four training sessions for detention officers assigned to the Detention Intelligence Unit.; **Completion Date:** 03-30-2021

**Milestone:** Participate in three tabletop and/or practical exercises with NTFC stakeholders to simulated terrorism events.; **Completion Date:** 07-31-2021

**Milestone:** Conduct a minimum of two training seminars for Fusion Liaison Officers (FLO) in an effort to increase the FLO network.; **Completion Date:** 09-30-2021

### **NIMS Resources**

\_\_\_ Check if this project supports a NIMS typed resource

**Enter the name of the typed resources from the Resource Type Library Tool:**

**Enter the ID of the typed resources from the Resource Type Library Tool:**

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