

MISSION STATEMENT

"Our mission is to provide our clients with quality, superior service with cost effective construction methods.

We want our customers to share a pleasant building experience and to receive the best possible product for their construction dollar.

We will strive to create a successful team effort among our architects, engineers, subcontractors, and suppliers on each and every project.

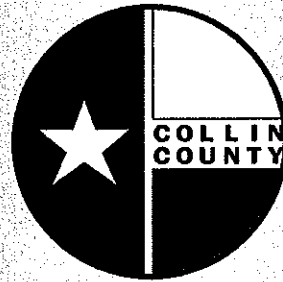
We will strive to educate our employees and those around us, so that our knowledge may become a valuable asset to our industry.

We will expect to face new challenges and to continue to set realistic goals and then find ways to accomplish them.

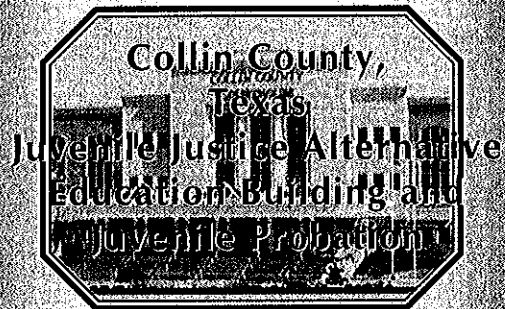
We want our employees to act as valuable tools in our communities, families and churches.

Most importantly, we strive to be men and women of integrity, honesty and trust so that our word becomes a valued asset to those we work with."

ANSWER TO: REQUEST FOR COMPETITIVE SEALED PROPOSAL



FOR



FROM

CROSSLAND
CONSTRUCTION COMPANY, INC.

CROSSLAND
CONSTRUCTION COMPANY, INC.

881 N. Coleman, Suite 100

P.O. Box 279

Prosper, Texas 75078

tel 972.347.5859

fax 972.347.5884

September 10, 2009

Office of the Purchasing Agent
Collin County Administration Building
2300 Bloomdale Road
McKinney, Texas 75071

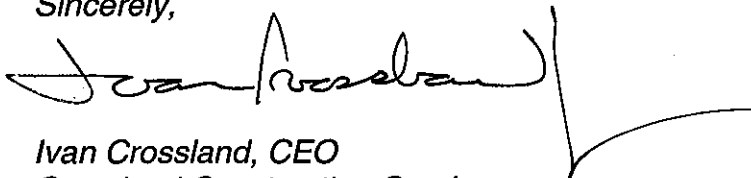
Dear Sir or Madam:

Please allow this letter and enclosed response information to serve as our official Letter of Interest regarding the proposed Collin County, Texas Juvenile Justice Alternative Education Building and Juvenile Probation in McKinney, Texas.

As you will see in the information attached, Crossland Construction has built over 200 educational facilities and renovated and/or built multiple civic and community projects over the last 30 years throughout the Midwest. Our building approach is unique and innovative and creates a total team environment resulting in a quality building experience for all involved.

We look forward to your response and are sincerely excited about the possibility of teaming with Collin County, Texas. Should there be a need for clarification on any of the information enclosed please do not hesitate to contact me.

Sincerely,



Ivan Crossland, CEO
Crossland Construction Co., Inc.

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CRITERIA ONE

CROSSLAND

CONSTRUCTION COMPANY, INC.

Office of the Purchasing Agent – Collin County Administration Bldg
Collin County JJAEP and Juvenile Probation - Construction
CSP No. 11267-09
Competitive Sealed Proposal – September 10, 2009

Statement of Interest

Crossland Construction Company pledges to provide Collin County with a project that is well managed to meet your operational needs and the goals set forth for this assignment. We look forward to this opportunity, and are well qualified to meet the challenges of delivering a high quality facility that promotes the efficient operation of the Collin County Juvenile Justice Alternative Education Program.

Crossland Construction will self perform, or use our own staff and equipment, for **all concrete and steel work** at the Collin County JJAEP Construction. We feel this is the best use of our staff and the most cost-effective way to approach the project. This also allows Crossland to drive the schedule in these crucial areas.

We have Valuable Experience

Crossland Construction Company is one of the nation's largest construction firms, ranking # 133 in the *Engineering News-Record Top 400 Contractors* in the United States for 2009, up from #145 on the list for 2008. The company was founded in 1978, and over the years we have built a strong tradition of personal service, excellent workmanship, fairness, attention to detail and timely completion of our construction projects. Our primary goal is to satisfy the needs and exceed the expectations of our clients.

We have the Experienced Manpower

When our own workforce of over 800 employees provides a service, it enables us to have greater quality control. Customers have confidence in our work because they know Crossland has over three decades of construction experience, an outstanding safety record, dedication to quality in everything we build, and a history of distinctive construction projects.

The cornerstone of the company's philosophy is *teamwork*. By encouraging cooperation between management, engineering, equipment specialists, steel crews, concrete crews and carpenters we provide a safe and efficient environment on all work sites. This guarantees quality workmanship and ensures that everyone we employ is responsive to the needs of our clients.

We Know Concrete

Crossland Construction is consistently ranked year after year in the Top 10 of *Concrete Construction's* Top 100 Concrete Contractors list. Our company utilizes four concrete crews and over 65 concrete employees.

We Know Steel

In 1978 the founder of Crossland, Ivan Crossland Sr., known to employees as "Red Iron," started out in his hometown of Columbus, Kansas erecting steel buildings. Our company has grown, one relationship at a time, to its current size of around 800 employees, and today Crossland Construction steel crews work on structural steel, millwright, and pre-engineered metal buildings.

Crossland has 15 steel crews with over 100 specialized employees working with steel. We were ranked *sixth in the country* for Steel and Metal Building sales for the year 2008. Crossland operates using the American Institute of Steel Construction (AISC) quality management system.

Availability and Commitment

Crossland Construction Company will give Collin County our expertise, our personal attention, and our excellent standards of quality and fairness. We will satisfy your needs and exceed your expectations. Crossland Construction, and all designated personnel, are ready to begin construction on the Collin County JJAEP immediately upon Notice to Proceed. **Thank you for the opportunity.**

Corporate Headquarters

P.O. Box 45, 833 S. East Avenue, Columbus, KS 66725
Telephone: 620-429-1414
Facsimile: 620-429-1412

Texas Office

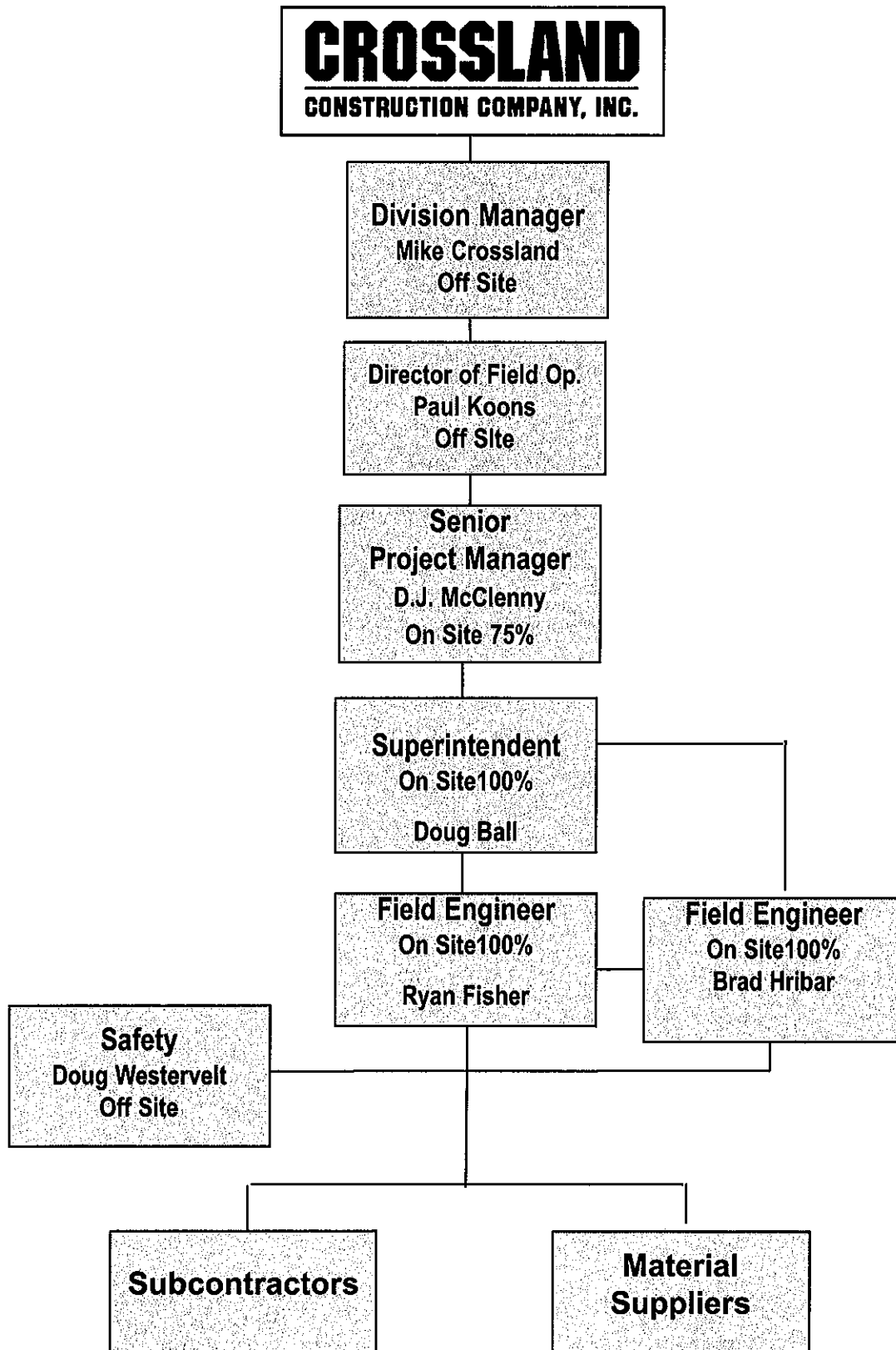
861 N. Coleman, Suite 100, Prosper, Texas 75078
Telephone: 972-347-5659
Facsimile: 972-347-5684

www.crosslandconstruction.com

CRITERIA TWO

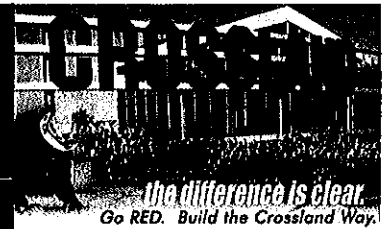
Collin County Juvenile Alternative Education Program

Collin County Administration
McKinney, Texas



Mike Crossland

Division Manager



City of Residence: Prosper, Texas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Director of Field Operations
Years of Experience:	30 Years
Education:	Kirby Building School Graduate Braden Building School Graduate
Certifications:	VP Certified in Steel Construction Certified Welder Certified Crane Operator OSHA 10 Hour

Description of Duties

Mr. Crossland has over 28 years of construction experience, serving as Vice President of Crossland Construction since 1979. Mike began his career at Crossland in October of 1977, and spent 22 years in the field, working in virtually every area of construction.

Project History

Education

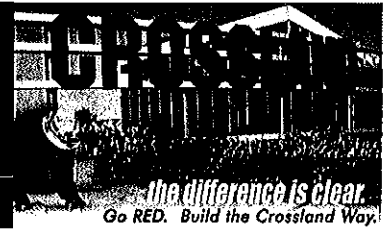
PSU Kansas Technology Center, Pittsburg, Kansas.....	\$24.3 M
Oswego High School, Oswego, Kansas	\$3.4 M
Cecil Floyd Elementary, Joplin, Missouri.....	\$2.4 M
Columbus High School, Columbus, Kansas	\$2.2 M

Other

Cherokee Data Center, Tulsa, Oklahoma.....	\$16 M
Claremore Expo & Rec Center, Claremore, Oklahoma	\$14.3 M
Fed Ex Air Cargo, Tulsa, Oklahoma.....	\$7.9 M
Labette County Medical Center, Parsons, Kansas.....	\$5.8 M
H.E. Williams Light Fixture.....	\$5.7 M
Leggett & Platt District Center, Carthage, Missouri	\$3.9 M
Labinal, Pryor, Oklahoma	\$2.1 M

Paul Koons

Senior Superintendent



City of Residence: Columbus, Kansas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Senior Superintendent
Years of Experience:	25 Years
Education:	Bachelor of Science in Engineering Technology Major: Construction Management Pittsburg State University
Certifications:	OSHA 10 Hour; SWPPP training; Equipment Certified

Description of Duties

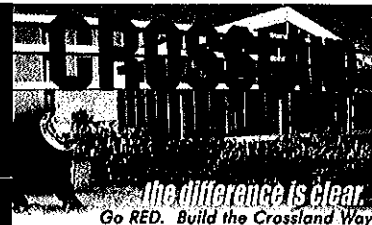
Paul has experience in virtually all areas of the construction industry. He began his construction career with Crossland and has worked for us for the last 25 years. He has been involved with all the large projects constructed by our company. Paul sets the bar in his construction knowledge of large, detailed projects and bringing them in within schedule and budget.

Work History

Tyson Research and Development, Springdale, Arkansas.....	\$58 M
Wal-Mart Data Center, Pineville, Missouri.....	\$38 M
Carthage High School, Carthage, Missouri.....	\$30 M
Cherokee Data Center, Tulsa, Oklahoma.....	\$15 M
Pittsburg Middle School Facility, Pittsburg, Kansas.....	\$8 M
Cryovac Facility, Rogers, Arkansas.....	\$8 M
American National Can, Joplin, Missouri.....	\$7.2 M
Montgomery Judicial Center, Independence, Kansas.....	\$5.7 M
Leggett & Platt Corporate Office, Carthage, Missouri.....	\$5 M
Thousand Oaks/4 States Surgery Center, Joplin, Missouri.....	\$5 M
Jasper County Correctional Facility, Carthage, Missouri.....	\$4.6 M
Crawford County Jail, Girard, Kansas.....	\$4.5 M
Iola High School, Iola, Kansas.....	\$3.5 M
Eisenhower Elementary School, Independence, Kansas.....	\$3.2 M
Columbus Unified High School, Columbus, Kansas.....	\$2.5 M
PSU Overman Student Center, Pittsburg, Kansas.....	\$2.5 M
Cecil Floyd Elementary, Joplin, Missouri.....	\$2.3 M
A.J.M. Packaging, Joplin, Missouri.....	1.3 M
Farmland, Coffeyville, Kansas.....	\$1.2 M
Parsons High School Science Bldg., Parsons, Kansas.....	\$1 M
South Coffeyville WWTP, South Coffeyville, Oklahoma.....	\$0.8 M
Cliffstar Corporation, Joplin, Missouri.....	\$0.7 M
Individual Mausoleum, Parsons, Kansas.....	\$0.3 M
Green Country Bank, Grove, Oklahoma.....	\$0.3 M
Miami Public Library, Miami, Oklahoma.....	\$0.3 M

D. J. McClenny

Project Manager



City of Residence: VanAlstyne, Texas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Project Manager
Years of Experience:	9 Years
Education:	Associate Degree in Construction Management Oklahoma State University Meridian Technology Center, Welding Technology
Certifications:	American Concrete Institute (ACI) Field Tech Certification AWI Welding Certification

Description of Duties

As Project Manager, D.J. manages the project team and is responsible for the overall planning and implementation of the job. He directly oversees the project schedule, budget, and construction administration. He works closely with owners and architects and communicates their expectations to the project team.

Work History

Mariott Hotel, Allen, Texas	\$30 M
Chanute USD 413, Chanute, KS	\$42 M
Coffeyville USD 445, Coffeyville, Kansas	\$18.7 M
Coffeyville USD 445, Classroom Addition, Coffeyville, Kansas	\$0.6 M
Coffeyville USD 445, HS/MS renovations, Coffeyville, Kansas	\$0.4 M
Pittsburg State University Carnie Smith Stadium, Pittsburg, Kansas	\$2 M
Pittsburg State University Carnie Smith Stadium, Pittsburg, Kansas	\$6 M
PSU Gorilla Village, Pittsburg, Kansas, Site work	\$0.1 M
Park School Addition, Columbus, Kansas	\$1 M
Quapaw Gym, Quapaw, Oklahoma	\$0.5 M
Afton School Cafeteria, Afton, Oklahoma	\$0.4 M
Chetopa Gym, Chetopa, Kansas	\$1.2 M
Neosho County Jail, Erie, Kansas	\$4 M

Doug Ball

Project Superintendent



City of Residence: Columbus, Kansas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Project Superintendent
Years of Experience:	13 Years
Certifications:	ACI Certified Wal-Wart Storm Water Certified OSHA 10 Hour Green Advantage Certified

Description of Duties

As Project Superintendent, Doug directs and coordinates self-perform and subcontractor work on the jobsite. Working closely with the Project Manager, he ensures that work progresses according to schedule and budget, that material and equipment are delivered to the site on time, and that reports and records are accurately completed and filed.

Work History

Springdale School, Springdale, Arkansas	\$47.1 M
Owasso High School, Owasso, Oklahoma	\$16 M
Wal-Mart Supercenter, Wichita, Kansas	\$7.2 M
Owasso Wellness Center, Owasso, Oklahoma	\$6.9 M
Wal-Mart, Chanute, Kansas	\$5.4 M
Gentry Schools, Gentry, Arkansas	\$5.2 M
Independence Community College, Independence, Kansas	\$4.4 M
Monett Police Department and Judicial Center, Monett, Missouri	\$3.0 M
AERT Warehouse, Lowell, Arkansas	\$2.8 M
Integris Hospital, Pryor, Oklahoma	\$2.7 M
The Beer Company, Joplin, Missouri	\$2.5 M
St. Lawrence Parish Hall, Monett, Missouri	\$2.2 M
Owasso Soccer & Track Renovation, Owasso, Oklahoma	\$1.0 M
Maynard St. John's, Joplin, Missouri	\$1.0 M
St. Luke's, Carthage, Missouri	\$
Furniture Row, Joplin, Missouri	\$

Ryan Fisher

Project Engineer



City of Residence: Kilgore, Texas

Name of Firm:	Crossland Construction Company, Inc.
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Project Assignment:	Project Engineer
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Years of Experience:	3 Years
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Education:	Bachelor of Science in Construction Science Texas A&M University
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Certifications:	OSHA 10 Hour
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Description of Duties

As Project Engineer, Mr. Fisher will assist the Superintendent with directing and coordinating the activities of the various trade groups and subcontractors. He will also assist with pre-planning, schedule and report development, and overall quality control.

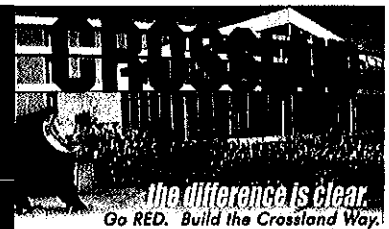
Mr. Fisher will ensure everyone on the job is compliant with company, state, and federal safety regulations. He will coordinate with the company Safety department to conduct weekly safety meetings, and assist with all safety inspections on the jobs.

Work History

Courtyard by Marriot, Allen, Texas	\$29.6 M
Aldi #71, Fort Worth, Texas	\$1.1 M
CFI-Conway, Lancaster, Texas	\$0.2 M

Brad Hribar

Project Engineer



City of Residence: McKinney, Texas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Project Engineer
Years of Experience:	2 Years
Education:	Bachelor of Science in Engineering Technology Major: Construction Management Pittsburg State University
Certifications:	OSHA 30 Hour ACI Certified Technician

Description of Duties

As Project Engineer, Mr. Hribar will assist the Superintendent with directing and coordinating the activities of the various trade groups and subcontractors. He will also assist with pre-planning, schedule and report development, and overall quality control.

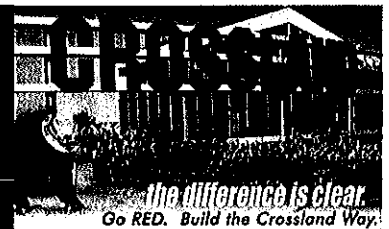
Mr. Hribar will ensure everyone on the job is compliant with company, state, and federal safety regulations. He will coordinate with the company Safety department to conduct weekly safety meetings, and assist with all safety inspections on the jobs.

Work History

Sam's Club, Bentonville, Arkansas.....	\$16.5 M
Sam's Club, Fayetteville, Arkansas	\$14.0 M
Courtyard by Marriot, Allen, Texas	\$29.6 M

Jennifer Childers

Administrative Assistant



City of Residence: Prosper, Texas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Administrative Assistant
Years of Experience:	30 Years

Description of Duties

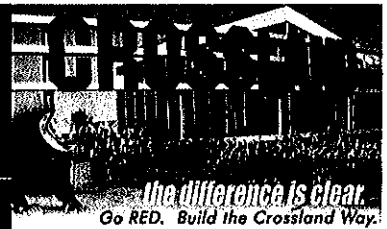
Ms. Childers is responsible for all administrative work related to each job. Her vast experience in this field has made her an invaluable addition to the Crossland team. Individual duties include answering phones, handling all paperwork, distributing checks, closing out jobs and keeping subcontractor meeting minutes. Her use of organization and efficient work processes contribute greatly to the success of each job.

Work History

Courtyard by Marriott, Allen, Texas	\$40 M
Chanute Schools, Chanute, Kansas	\$40 M
Lighthouse Church, Prosper, Texas	\$8 M
Idabel Public Library, Idabel, Oklahoma	\$4 M
Quick Trip, Fort Worth, Texas.....	\$2 M

Doug Westervelt

Corporate Health, Safety & Environmental Manager



City of Residence: Columbus, Kansas

Name of Firm:	Crossland Construction Company, Inc.
Project Assignment:	Safety Coordinator
Years of Experience:	12 Years
Education:	Bachelor of Science in Business Administration Pittsburg State University Associate Safety Professional Course Graduate
Certifications:	AGC Safety Management Program Scaffold Training Institute Liberty Mutual Decision Driving Institute Liberty Mutual Construction Safety Management Program NUCA Confined Space and Excavation Program FMI Safety Management OSHA Outreach Training Program NCCER Train-the-trainer Course DBI SALA Fall Protection Course NCCER/NACB Practical Examiner U.S. Army Imagery Analyst Course U.S. Army Leadership Course

Description of Duties

As Safety Coordinator, Doug is responsible for jobsite safety inspections and safety training for all Crossland employees. He coordinates with the entire project management team and the Education department to ensure all employees have the training and equipment needed to perform their work safely. Specific duties include the following:

- Coordinates all safety training within the company
- Teaches OSHA 10 Hour and 30 Hour courses
- Delivers practical exam for NACB crane operator certification
- Oversees DOT training and company adherence to DOT regulations
- Teaches NCCER's Construction Site Safety Master (CSSM) course
- Provides on the job safety training for employees and subcontractors

CROSSLAND

CONSTRUCTION COMPANY, INC.

Office of the Purchasing Agent – Collin County Administration Bldg
Collin County JJAEP and Juvenile Probation - Construction
CSP No. 11267-09
Competitive Sealed Proposal – September 10, 2009

Crossland Construction will provide all of the management personnel for your Collin County Juvenile Justice Alternative Education Program and Juvenile Probation Building. No subcontracting will be done in that area.

All personnel listed in this section will be available upon awarding of the contract for the Collin County Juvenile Justice Alternative Education Program and Juvenile Probation Building.

Mike Crossland, Executive Vice President and Division Manager, will have other supervisory duties during the time of construction on your project, but will be immediately available if necessary, and will make visits to the jobsite in McKinney, Texas at least once a week.

Paul Koons, Director of Field Operations, will have other supervisory duties during the time of construction on your project, but will be immediately available if necessary, and will make scheduled visits to your jobsite in McKinney, Texas.

DJ McClenny, Project Manager, will devote 75% of his time to this project and will be available for this project through completion.

Doug Ball, Jobsite Superintendent, will devote 100% of his time to this project, and will be available for this project through completion. He will have a full time staff of two Field Engineers, **Ryan Fisher** and **Brad Hribar**, who will both be onsite 100% of the time.

Jennifer Childers, Jobsite Secretary/Receptionist, will devote 100% of her time to this project, and will be onsite 100% of the time.

Crossland Construction has sufficient staff that any obligations our firm has during the construction of this project will in no way impact our company's ability to provide the services necessary to meet the project schedule.

Corporate Headquarters

P.O. Box 45, 833 S. East Avenue, Columbus, KS 66725
Telephone: 620-429-1414
Facsimile: 620-429-1412

Texas Office

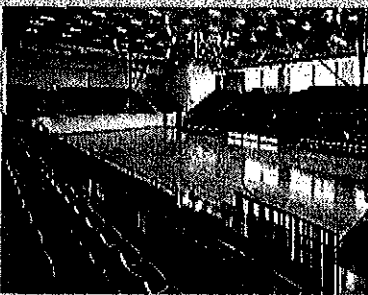
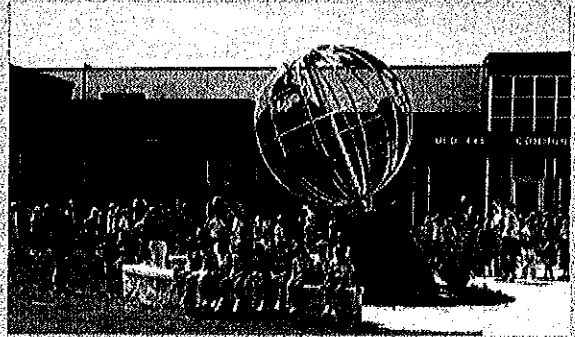
861 N. Coleman, Suite 100, Prosper, Texas 75078
Telephone: 972-347-5659
Facsimile: 972-347-5684

www.crosslandconstruction.com

CRITERIA THREE

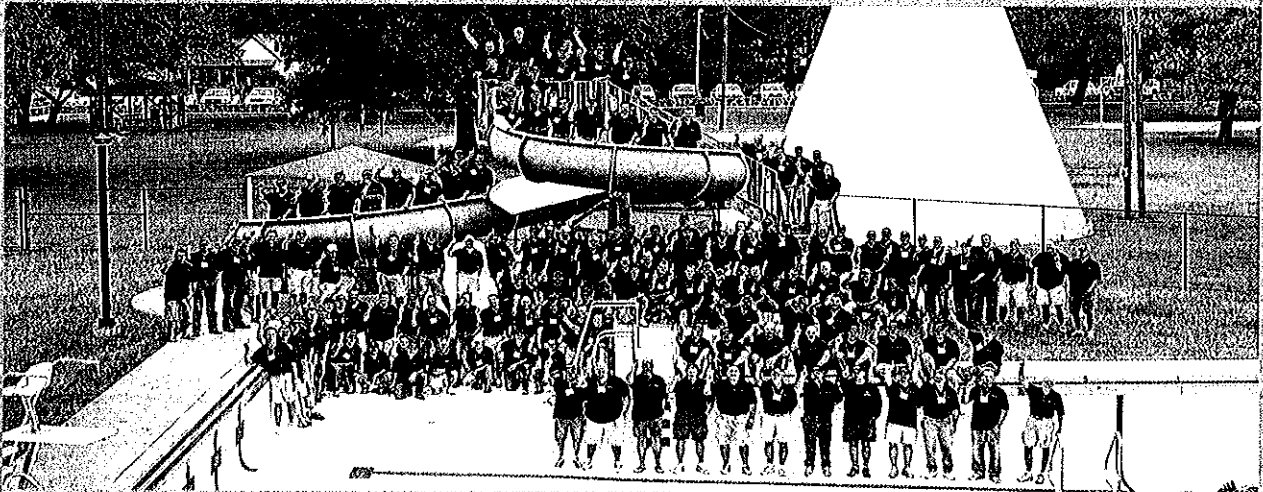
Why Crossland?

- Our People
- Our Knowledge
- Our Cost Effectiveness
- On Time/In Budget
- Our Dedication From Start to Finish!



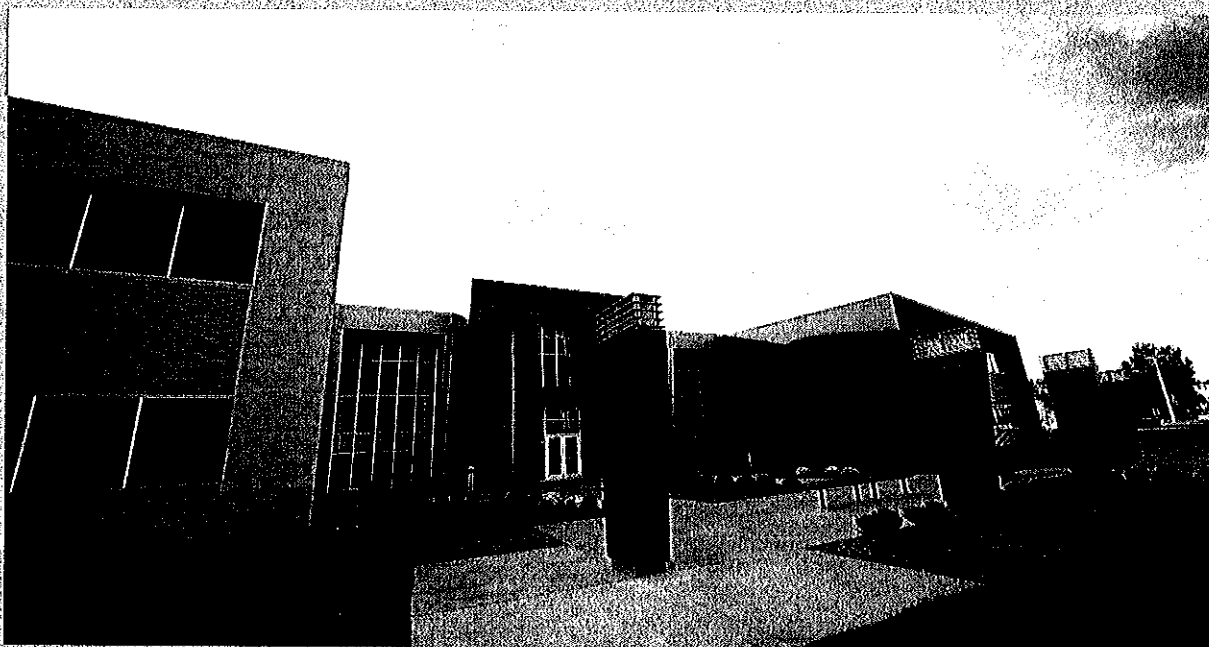
- * Over 100 successful School Projects
- * Over 300 Million in School Experience
- * Capable of Performing sitework, concrete carpentry and steel erection. Currently self perform approximately 40% of all projects.

We Want To Be A Part Of Your Team!



PITTSBURG STATE UNIVERSITY

STUDENT RECREATION CENTER AND NATIONAL GUARD ARMORY



PSU STUDENT RECREATION CENTER PITTSBURG, KANSAS

Type - Athletic Facility

Service Provided CM, Steel, Concrete, Carpentry & Utilities

The PSU Student Recreation Center and National Guard is the first ever Kansas National Guard Armory on a university campus. The Kansas National Guard is utilizing 39,000 square feet of the \$15 million facility for offices, locker rooms, kitchen and training and support areas, plus an exterior compound and maintenance bay.

Pittsburg State occupies 58,000 square feet of the new building. The university's portion is used for offices for the Departments of Health, Human Performance and Recreation and Military Science/Reserve Officer Training Corps, along with PSU Student Recreation Center. The recreation center will include cardio equipment, free weights, and aerobics room and gymnasiums.

Joint use areas include an assembly hall, fitness center and classroom spaces.



Construction Cost: \$15,504,321.90
Square Feet: 99,839

Type of Construction: New
Notice to Proceed: October 16, 2006
Substantial Comp: Dec. 27, 2007
Project Manager: David Talley
Superintendent: Anthony Brown
Mechanical: Commercial Mechanical
Plumbing: Commercial Mechanical
Electrical: Heartland Electric

Owner: Paul Stewart
Pittsburg State University
620-252-4130

Architect: Burke Kitchen
HTK Architects
913-663-5373

Length of Relationship - 25 Years



CHANUTE SCHOOLS



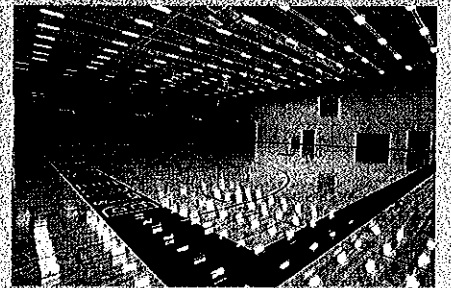
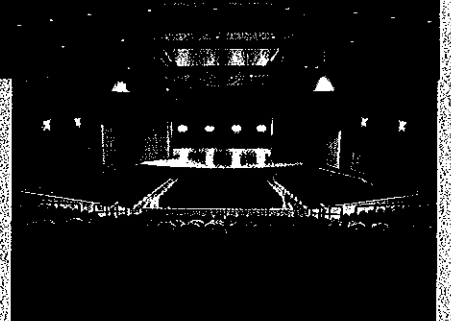
CHANUTE, KANSAS CHANUTE SCHOOLS CM At Risk

With schools dating over (75) years old, the residents of Chanute, Kansas began to evaluate what needed to be done to provide their children with a safe and modern school environment. Teaming with Crossland Construction's Construction Management Division at the onset of these discussions, school board members and PBA Architects of Wichita, Kansas determined that renovating existing facilities was more costly than new facilities. After assessing the needs and evaluating cost, the school district was able to confidently propose a school bond issue to the voters that ensured top quality facilities at a guaranteed price.

The project consisted of a new 164,000 square-foot high school and 130,000 square-foot middle school as well as renovation of the Royster Middle School. The renovation included a new roof, gym floor, HVAC for gym, and exterior masonry restoration. The auditorium contained 10,000 s.f. with a capacity to seat 750 people. Crossland fast-tracked the site work and utilities on the project, while the drawings were being completed, in order to gain a three month schedule advantage once officially underway.

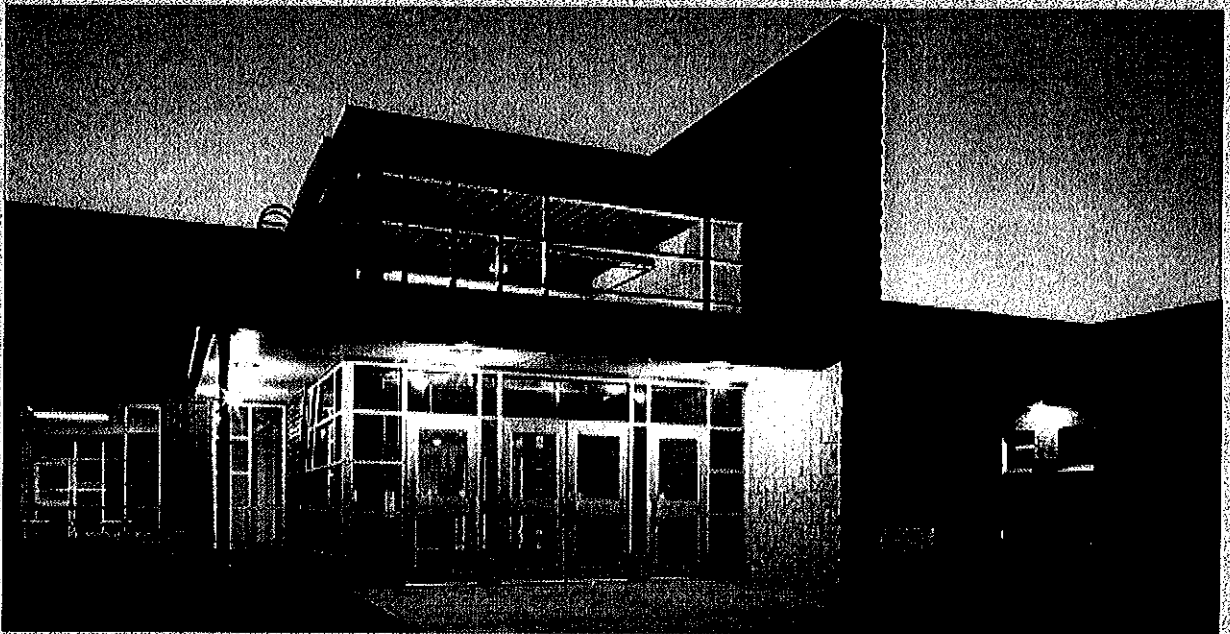
"Crossland Construction Company was chosen as Construction Manager for our nearly \$43M construction project. As we conclude our project I can affirm that this was a wise choice. I have been very pleased with the services of Crossland Construction Company. Crossland seems to have a philosophy about how they expect their employees to work for the owner. D.J. exemplifies that philosophy as he always makes it clear that he is working for the owner, not independent of the owner. As our process moved forward my confidence grew as they repeatedly confronted every challenge with a 'can-do' attitude. They were not bashful about confronting challenges head on and finding solutions. We feel fortunate to have chosen Crossland Construction as our construction manager at risk. I would recommend Crossland Construction to any school district considering a construction project."

Steve Parsons
Superintendent, USD 413



Final Construction Cost: \$40,677,291.00
Square Footage: 294,000
Type of Const.: New and Renovation
Notice to Proceed: August 2, 2005
Substantial Completion: August 7, 2007
Project Manager: D.J. McClenny
Superintendent: Aaron Schnurbusch
Mechanical/Commercial Mechanical
Plumbing: Comfort Construction
Electrical: BEI/Interstate Elec.
Owner: Steve Parsons
Chanute USD 413
620-432-2500
Architect: Ed Klock
PBA Architects
316-262-7435
Length of Relationship: 10 Years

COFFEYVILLE SCHOOL DISTRICT



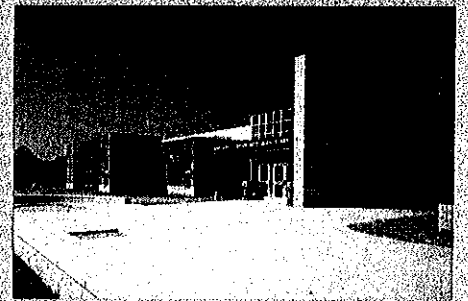
COFFEYVILLE, KANSAS
COFFEYVILLE SCHOOL DISTRICT
CM At Risk

Crossland Construction, the city of Coffeyville and Unified School District 445 worked together to build and improve Coffeyville's school facilities. The project involved construction of a new elementary school and the installation of HVAC systems in Roosevelt Middle School and Field Kindley Memorial High School.

The 144,000 square foot elementary school opened for preschoolers to 6th graders in the fall of 2004. The elementary school is one of the largest schools in the state of Kansas and it holds up to 900 students. Courtyards are incorporated into the building design, giving all classrooms sunlight and creating separation between grade levels. Each grade level has a large classroom, outdoor classroom, computer lab and administrative area. Art, music, science and special education classrooms are also in the school facility. At the north end of the building is a 9,800 square foot gymnasium. The gymnasium, a computer lab, media center and a large multi-purpose room are available to the public as well as the students.

"Crossland and four other large firms interviewed with the Board of Education and Citizens Bond Review Committee. Crossland was the unanimous choice and they delivered on all that was promised. Their honest, experienced input and contacts with contractors and vendors was crucial in the selection of materials, processes and changes to benefit our project. Jeff (Construction Manager) has been an effective team member on our "expanded" project team. They have always kept the owners interests at the forefront, including educational, facility and political needs. Safety is clearly a priority on their job sites. Crossland has not only proven to be an effective construction management firm, but is seen as a true partner in our project."

Dr. Rod Allen
Coffeyville School District Superintendent

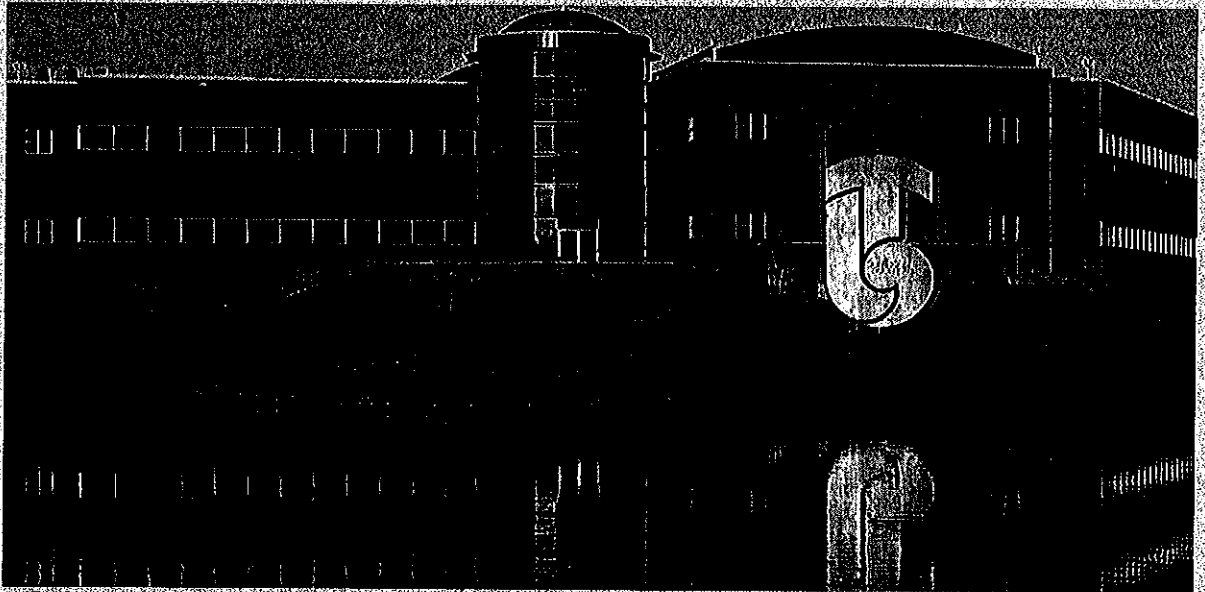


Final Construction Cost: \$18,813,188.00
Square Footage: 144,000
Type of Const.: New and Renovation
Notice to Proceed: June, 2002
Substantial Completion: August, 2004
Project Manager: DJ McClenny/Jeff Tabor
Superintendent: Aaron Schnurbusch
Mechanical: Commercial Mechanical
Plumbing: Commercial Mechanical
Electrical: Bill's Electric Inc.
Owner: Rod Allen, Superintendent
Coffeyville School District
620-232-6807

Architect: Ed Klock
PBA Architects
316-262-7435

Length of Relationship: 10 Years

TULSA COMMUNITY COLLEGE



TULSA, OKLAHOMA TULSA COMMUNITY COLLEGE

Educational/Medical

The Tulsa Community College and Biotechnology Learning Center were designed and constructed to simulate a "real world" hospital facility for nursing students in training. Laboratories were constructed to allow students to study and learn in a state-of-the-art environment. This institution now provides a critical service to our community, and state, by helping fill an increasing shortage of nurses and lab technicians in the medical industry.

The east addition includes: classrooms, test areas, study centers and offices for the faculty. The south addition is home to classrooms, faculty offices, nurse training areas with simulated hospital environments, as well as medical and biotechnology lab's. Before new construction could begin, special steps were taken to keep the existing facility secure and weather-tight during the transition. In addition, extensive demolition was required before adding these two structures to the campus. The two-story structure includes skylights and a striking contemporary radius staircase. Widespread wood casing and trim work bring continuity to the existing and new facilities. The design of the structures is cutting edge and provides Tulsa students with a unique learning environment.



Final Construction Cost: \$7,113,000.00
 Square Footage: 46,000
 Type of Const.: Addition
 Notice to Proceed: July 1, 2006
 Substantial Completion: April 30, 2007
 Project Manager: Greg Smith
 Superintendent: James Whitney
 Mechanical: Anderson Mechanical
 Plumbing: Anderson Mechanical
 Electrical: Alliance Electrical Contr.
 Owner: Mina Lotti
 Tulsa Community College
 918-595-7866
 Architect: Kern Smith
 Dewberry Design
 918-587-7283
 Length of Relationship: 6 Years

BENTONVILLE HIGH SCHOOL

"I am very pleased with the recently completed Bentonville High School north addition. The design had several complex areas creating challenges for the construction team. I believe by looking and thinking ahead, both Jeff and Cody (project superintendents) were able to meet these challenging areas head on and make the process of construction for the entire building go smoothly."

Mark Haguewood
Architect, Hight-Jackson

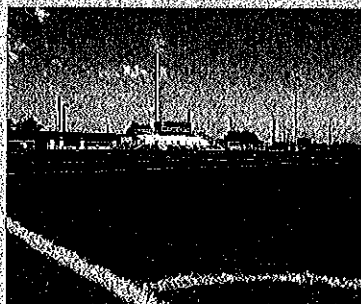
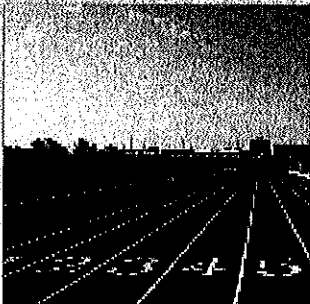
BENTONVILLE, ARKANSAS BENTONVILLE HIGH SCHOOL

Educational - Hard Bid

Reflecting the regions' unprecedented population growth, the Bentonville High School campus has grown as well to accommodate over 3,000 high school students. The recent 193,000 square feet of classroom additions to the high school was completed by Crossland Construction on schedule for the beginning of the 2006-07 school year.

The addition, designed by Hight-Jackson and Associates of Rogers, Arkansas, centers around an open courtyard. The courtyard, which is an extension of the commons area, also provides natural lighting to the 87 new classrooms. There is also a kitchen, commons area, and 188 seat lecture hall making the addition a self supported area. The red brick exterior blends with the existing high school building, but remains unique with its metal panel veneer on the (southwest) side of the building facing Tiger Boulevard.

Also completed the Bentonville campus were new baseball and softball fields with in-ground dug-outs, press boxes, and concession stand areas. Track and soccer fields were also added for the Bentonville Tigers athletic programs.



Final Construction Cost: \$20,252,746.00
Square Footage: 193,000
Type of Const.: Addition
Notice to Proceed: October 22, 2004
Substantial Completion: July 2006
Project Manager: Todd Ketterman
Superintendent: Jeff Wilson
Mechanical: Fayetteville Mechanical
Plumbing: Fayetteville Mechanical
Electrical: Bill's Electric Inc.
Owner: Scott Passmore
Bentonville School District #6
479-254-5000
Architect: Hight Jackson Architects
Mark Haguewood
479-464-4965
Length of Relationship: 10 Years

CRITERIA FOUR

Activity ID	Description	Phase	Building Area	Ratio	Early Start	Early Finish	Total Float	2009				2010			
								Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q4
6070	Install Temporary lighting	BUILD	JUV	MA	ELEC	1	08MAR10	08MAR10							! Install Temporary lighting
5980	Roofing	BUILD	JUV	MA	ROO	7	17MAR10	25MAR10							■ Roofing
6060	Sprinkler Piping	BUILD	JUV	MA	SPRI	4	26MAR10	31MAR10							■ Sprinkler Piping
6080	Blockfill and Paint Walls/Dryfall Ceiling	BUILD	JUV	MA	PAIN	9	26MAR10	07APR10							■ Blockfill and Paint Walls/Dryfall Ceiling
6390	Layup brick	BUILD	JUV	MA	MAS	20	26MAR10	22APR10							■ Layup brick
6400	Hang Ductwork	BUILD	JUV	MA	HVAC	10	26MAR10	08APR10							■ Hang Ductwork
6460	Load bearing walls	BUILD	JUV	MA	MAS	7	26MAR10	05APR10							■ Load bearing walls
6490	Rough in Plbg masonry walls	BUILD	JUV	MA	PLME	10	26MAR10	08APR10							■ Rough in Plbg masonry walls
6500	Rough in elect masonry walls	BUILD	JUV	MA	ELEC	3	26MAR10	30MAR10							■ Rough in elect masonry walls
6510	Rough in Elect framed walls	BUILD	JUV	MA	ELEC	4	26MAR10	31MAR10							■ Rough in Elect framed walls
6260	Roughin Elect	BUILD	JUV	MA	ELEC	10	06APR10	19APR10							■ Roughin Elect
6560	Blockfill Paint Restrooms	BUILD	JUV	MA	PAIN	3	06APR10	08APR10							■ Blockfill Paint Restrooms
6130	Trim Electrical/Fire Alarm	BUILD	JUV	MA	ELEC	3	08APR10	12APR10							■ Trim Electrical/Fire Alarm
6140	Install Sound System	BUILD	JUV	MA	ELEC	5	08APR10	14APR10							■ Install Sound System
6150	Install Equipment	BUILD	JUV	MA	GYM	7	08APR10	16APR10							■ Install Equipment
6210	Install Tectum Panels	BUILD	JUV	MA	CARI	5	08APR10	14APR10							■ Install Tectum Panels
6830	Start up HVAC Units	BUILD	JUV	MA	HVAC	3	09APR10	13APR10							■ Start up HVAC Units
6090	Power Roof Top Units at	BUILD	JUV	MA	ELEC	0		13APR10							■ Power Roof Top Units at
6160	Install Flooring	BUILD	JUV	MA	GYM	20	19APR10	14MAY10							■ Install Flooring
6520	Roughin Interior Walls Elect	BUILD	JUV	MA	ELEC	5	20APR10	26APR10							■ Roughin Interior Walls Elect
6530	Hang Gypboard on Walls	BUILD	JUV	MA	DRYI	5	27APR10	03MAY10							■ Hang Gypboard on Walls
6120	Start up HVAC Units	BUILD	JUV	MA	HVAC	3	04MAY10	06MAY10							■ Start up HVAC Units
6550	Tape and Bed Gypsum	BUILD	JUV	MA	DRYI	10	04MAY10	17MAY10							■ Tape and Bed Gypsum
6590	Pull Data Wiring	BUILD	JUV	MA	DATA	10	17MAY10	28MAY10							■ Pull Data Wiring
6610	Paint/finish Corridors	BUILD	JUV	MA	PAIN	4	18MAY10	21MAY10							■ Paint/finish Corridors
6760	Install Ceilings in Corridors	BUILD	JUV	MA	CELI	10	24MAY10	04JUN10							■ Install Ceilings in Corridors
6640	Terminate Data Wiring	BUILD	JUV	MA	ARCI	8	31MAY10	09JUN10							■ Terminate Data Wiring
6770	Install Lights in Ceilings	BUILD	JUV	MA	ELEC	5	31MAY10	04JUN10							■ Install Lights in Ceilings
6780	Install Flooring in Corridors	BUILD	JUV	MA	FLOC	14	07JUN10	24JUN10							■ Install Flooring in Corridors
6790	Install Lockers	BUILD	JUV	MA	ARCI	8	25JUN10	06JUL10							■ Install Lockers
6800	final Cleanup	BUILD	JUV	MA	CCC	10	07JUL10	20JUL10							■ final Cleanup
6810	Architectural Punch List	BUILD	JUV	MA	CCC	0		20JUL10							■ Architectural Punch List

Center Classroom Pod B

Start date	03SEP09
Finish date	29OCT10
Data date	03SEP09
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■	Early bar
■	Progress bar
■	Critical bar
■	Summary bar
◆	Start milestone point
■	Finish milestone point

Activity ID	Description	Phase Building Area		Original Ratio	Early Start	Early Finish	Total Float	2009				2010			
		Build	JUV		POI	CONI		Q3	Q4	Q1	Q2	Q3	Q4	Q3	Q4
5877	Concrete Piers	BUILD	JUV	POI	CONI	7	16DEC09	24DEC09							Concrete Piers
5887	Rough in Underground Electric	BUILD	JUV	POI	ELEC	6	28DEC09	05JAN10							■ Rough in Underground Electric
5897	Rough in Underground Plumbing	BUILD	JUV	POI	PLME	6	28DEC09	05JAN10							■ Rough in Underground Plumbing
5907	Form/Pour pier caps and grade beams	BUILD	JUV	POI	CONI	15	15JAN10	04FEB10							■ Form/Pour pier caps and grade beams
5917	Form Edge/Grade Rock/Pour classroom slab	BUILD	JUV	POI	CONI	10	05FEB10	18FEB10							■ Form Edge/Grade Rock/Pour classroom
5927	Erect Structural Steel Center	BUILD	JUV	POI	STEE	10	26FEB10	11MAR10							■ Erect Structural Steel Center
5937	Decking Low roof	BUILD	JUV	POI	STEE	5	12MAR10	18MAR10							■ Decking Low roof
6357	Load Bearing Masonry	BUILD	JUV	POI	MASI	10	12MAR10	25MAR10							■ Load Bearing Masonry
5987	Frame Interior Walls	BUILD	JUV	POI	DRYI	15	26MAR10	15APR10							■ Frame Interior Walls
6077	Roughin Interior Walls Elect	BUILD	JUV	POI	ELEC	12	02APR10	19APR10							■ Roughin Interior Walls Elect
6057	Hang Ductwork Classroom	BUILD	JUV	POI	HVAC	20	16APR10	13MAY10							■ Hang Ductwork Classroom
6087	Sprinkler Piping	BUILD	JUV	POI	SPRI	12	16APR10	03MAY10							■ Sprinkler Piping
6097	Hang Gypboard on Walls	BUILD	JUV	POI	DRYI	20	20APR10	17MAY10							■ Hang Gypboard on Walls
6107	Power RTU's Center	BUILD	JUV	POI	ELEC	6	20APR10	27APR10							■ Power RTU's Center
6117	Start up HVAC Units	BUILD	JUV	POI	HVAC	3	14MAY10	18MAY10							■ Start up HVAC Units
6127	Tape and Bed Gypsum	BUILD	JUV	POI	DRYI	10	19MAY10	01JUN10							■ Tape and Bed Gypsum
6137	Paint and Finish Classrooms	BUILD	JUV	POI	PAIN	15	02JUN10	22JUN10							■ Paint and Finish Class
6147	Tile at Restroom floors	BUILD	JUV	POI	FLOC	15	23JUN10	13JUL10							■ Tile at Restroom floors
6157	Pull Data Wiring	BUILD	JUV	POI	DAT	10	23JUN10	06JUL10							■ Pull Data Wiring
6167	Paint/finish Corridors	BUILD	JUV	POI	PAIN	4	23JUN10	28JUN10							■ Paint/finish Corridors
6177	Install Marker Boards and Misc. Specialties	BUILD	JUV	POI	CARI	5	23JUN10	29JUN10							■ Install Marker Boards
6187	Trim Electrical/Fire Alarm	BUILD	JUV	POI	ELEC	8	23JUN10	02JUL10							■ Trim Electrical/Fire Alarm
6197	Install Ceilings Classrooms	BUILD	JUV	POI	CELI	12	23JUN10	08JUL10							■ Install Ceilings Class
6207	Install all Data Wiring	BUILD	JUV	POI	COM	10	23JUN10	06JUL10							■ Install all Data Wiring
6217	Ceilings in Restrooms	BUILD	JUV	POI	CELI	4	29JUN10	02JUL10							■ Ceilings in Restroom
6227	Install Toilet Partitions/ ACC	BUILD	JUV	POI	CARI	4	05JUL10	08JUL10							■ Install Toilet Partitio
6237	Terminate Data Wiring	BUILD	JUV	POI	ARCI	8	07JUL10	16JUL10							■ Terminate Data W
6247	Install Flooring at classrooms	BUILD	JUV	POI	FLOC	12	09JUL10	26JUL10							■ Install Flooring at
6257	Install Ceilings in Corridors	BUILD	JUV	POI	CELI	10	09JUL10	22JUL10							■ Install Ceilings in
6267	Install Lights in Ceilings	BUILD	JUV	POI	ELEC	5	16JUL10	22JUL10							■ Install Lights in C
6277	Hang Doors	BUILD	JUV	POI	CARI	5	27JUL10	02AUG10							■ Hang Doors
6287	Set Plbg fixtures large restrooms	BUILD	JUV	POI	PLME	10	27JUL10	09AUG10							■ Set Plbg fixture
6297	Install Casework	BUILD	JUV	POI	CASI	10	27JUL10	09AUG10							■ Install Casewo
6307	Install Plumbing Fixtures Classrooms	BUILD	JUV	POI	PLME	10	27JUL10	09AUG10							■ Install Plumbin
6317	Install Flooring in Corridors	BUILD	JUV	POI	FLOC	10	27JUL10	09AUG10							■ Install Flooring

Start date	03SEP09	<div>■ Early bar</div> <div>■ Progress bar</div> <div>■ Critical bar</div> <div>Summary bar</div> <div>◆ Start milestone point</div> <div>✎ Finish milestone point</div>
Finish date	29OCT10	
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Activity ID	Description	Phase Building Area		Original Duration	Early Start	Early Finish	Total Float	2009				2010			
		Build	Use					Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q4
6327	Install Lockers	BUILD	JUV	POI	ARC	8 10AUG10	19AUG10	31d							■ Install Locker
6337	final Cleanup	BUILD	JUV	POI	CCC	10 20AUG10	02SEP10	31d							■ final Clean
6347	Architectural Punch List	BUILD	JUV	POI	CCC	0	02SEP10	41d							■ Architect
Classroom Pod A															
7070	Concrete Piers	BUILD	JUV	POI	CON	7 28DEC09	06JAN10	21d							■ Concrete Piers
7040	Rough in Underground Electric	BUILD	JUV	POI	ELEC	6 07JAN10	14JAN10	47d							■ Rough in Underground Electric
7050	Rough in Underground Plumbing	BUILD	JUV	POI	PLME	6 07JAN10	14JAN10	47d							■ Rough in Underground Plumbing
7140	Form/Pour pier caps and grade beams	BUILD	JUV	POI	CON	12 05FEB10	22FEB10	0							■ Form/Pour pier caps and grade beams
7870	Select fill at Grade Beams	BUILD	JUV	POI	CON	4 23FEB10	26FEB10	16d							■ Select fill at Grade Beams
7170	Form Edge/Grade Rock/Pour classroom slab	BUILD	JUV	POI	CON	5 01MAR10	05MAR10	16d							■ Form Edge/Grade Rock/Pour classroom
7390	Masonry Load bearing	BUILD	JUV	POI	MAS	10 08MAR10	19MAR10	16d							■ Masonry Load bearing
7430	Roughin Elect at Exterior walls	BUILD	JUV	POI	ELEC	15 08MAR10	26MAR10	155d							■ Roughin Elect at Exterior walls
7200	Erect Structural Steel Center	BUILD	JUV	POI	STEE	10 22MAR10	02APR10	16d							■ Erect Structural Steel Center
7450	Masonry Walls at Restrooms	BUILD	JUV	POI	MAS	7 22MAR10	30MAR10	39d							■ Masonry Walls at Restrooms
7350	Rough in Plumbing walls	BUILD	JUV	POI	PLME	10 31MAR10	13APR10	128d							■ Rough in Plumbing walls
7380	Frame Interior Walls	BUILD	JUV	POI	DRY	15 31MAR10	20APR10	39d							■ Frame Interior Walls
7260	Decking elevated slab	BUILD	JUV	POI	STEE	5 05APR10	09APR10	144d							■ Decking elevated slab
7590	Roughin Interior Walls Elect	BUILD	JUV	POI	ELEC	12 07APR10	22APR10	39d							■ Roughin Interior Walls Elect
7130	Install Temporary lighting	BUILD	JUV	POI	ELEC	1 12APR10	12APR10	144d							■ Install Temporary lighting
7370	Install Windows	BUILD	JUV	POI	GLAS	15 14APR10	04MAY10	128d							■ Install Windows
7560	Hang Ductwork Classroom	BUILD	JUV	POI	HVAC	16 21APR10	12MAY10	122d							■ Hang Ductwork Classroom
7580	Sprinkler Piping	BUILD	JUV	POI	SPRI	12 21APR10	06MAY10	126d							■ Sprinkler Piping
7620	Hang Gypboard on Walls	BUILD	JUV	POI	DRY	20 23APR10	20MAY10	39d							■ Hang Gypboard on Walls
7650	Tape and Bed Gypsum	BUILD	JUV	POI	DRY	10 21MAY10	03JUN10	39d							■ Tape and Bed Gypsum
7660	Paint and Finish Classrooms	BUILD	JUV	POI	PAIN	15 04JUN10	24JUN10	39d							■ Paint and Finish Classroom
7670	Tile at Restroom floors	BUILD	JUV	POI	FLOC	15 25JUN10	15JUL10	76d							■ Tile at Restroom fl
7680	Pull Data Wiring	BUILD	JUV	POI	DATA	10 25JUN10	08JUL10	73d							■ Pull Data Wiring
7690	Paint/finish Corridors	BUILD	JUV	POI	PAIN	4 25JUN10	30JUN10	77d							■ Paint/finish Corridors
7700	Install Marker Boards and Misc. Specialties	BUILD	JUV	POI	CARI	5 25JUN10	01JUL10	86d							■ Install Marker Boards
7710	Trim Electrical/Fire Alarm	BUILD	JUV	POI	ELEC	8 25JUN10	06JUL10	71d							■ Trim Electrical/Fire
7720	Install Ceilings Classrooms	BUILD	JUV	POI	CELI	12 25JUN10	12JUL10	39d							■ Install Ceilings Cla
7910	Install all Data Wiring	BUILD	JUV	POI	COM	10 25JUN10	08JUL10	71d							■ Install all Data Wiri
7730	Ceilings in Restrooms	BUILD	JUV	POI	CELI	4 01JUL10	06JUL10	79d							■ Ceilings in Restroom

Start date	03SEP09	Crossland Construction Co., Inc.	<div><div>■</div> Early bar</div> <div><div>■</div> Progress bar</div> <div><div>■</div> Critical bar</div> <div><div>—</div> Summary bar</div> <div><div>◆</div> Start milestone point</div> <div><div>■</div> Finish milestone point</div>
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Activity ID	Description	Phase Building Area			Origin Ratio	Early Start	Early Finish	Total Float	2009				2010			
		BUILD	JUV	POI					Q3	Q4	Q1	Q2	Q3	Q4		
7740	Install Toilet Partitions/ ACC	BUILD	JUV	POI	CAR	4	07JUL10	12JUL10	79d							■ Install Toilet Partitions
7750	Terminate Data Wiring	BUILD	JUV	POI	ARC	8	09JUL10	20JUL10	73d							■ Terminate Data Wiring
7760	Install Flooring at classrooms	BUILD	JUV	POI	FLOC	12	13JUL10	28JUL10	39d							■ Install Flooring at classrooms
7770	Install Ceilings in Corridors	BUILD	JUV	POI	CEIL	10	13JUL10	26JUL10	69d							■ Install Ceilings in Corridors
7780	Install Lights in Ceilings	BUILD	JUV	POI	ELEC	5	20JUL10	26JUL10	69d							■ Install Lights in Ceilings
7790	Hang Doors	BUILD	JUV	POI	CAR	5	29JUL10	04AUG10	62d							■ Hang Doors
7800	Set Plbg fixtures large restrooms	BUILD	JUV	POI	PLME	6	29JUL10	05AUG10	61d							■ Set Plbg fixture
7810	Install Casework	BUILD	JUV	POI	CAS	10	29JUL10	11AUG10	57d							■ Install Casework
7820	Install Plumbing Fixtures Classrooms	BUILD	JUV	POI	PLME	10	29JUL10	11AUG10	57d							■ Install Plumbing
7830	Install Flooring in Corridors	BUILD	JUV	POI	FLOC	10	29JUL10	11AUG10	39d							■ Install Flooring
7840	Install Lockers	BUILD	JUV	POI	ARC	8	12AUG10	23AUG10	39d							■ Install Locker
7850	final Cleanup	BUILD	JUV	POI	CCC	10	03SEP10	16SEP10	31d							■ final Clea
7860	Architectural Punch List	BUILD	JUV	POI	CCC	0		16SEP10	31d							■ Architect
Alternate 2 story CR pod																
70827070	Concrete Piers	BUILD	JUV	ALT	CON	12	07JAN10	22JAN10	21d							■ Concrete Piers
70827040	Rough in Underground Electric	BUILD	JUV	ALT	ELEC	6	25JAN10	01FEB10	34d							■ Rough in Underground Electric
70827050	Rough in Underground Plumbing	BUILD	JUV	ALT	PLME	6	25JAN10	01FEB10	34d							■ Rough in Underground Plumbing
70827140	Form/Pour pier caps and grade beams	BUILD	JUV	ALT	CON	15	23FEB10	15MAR10	0							■ Form/Pour pier caps and grade beam
70827870	Select fill at Grade Beams	BUILD	JUV	ALT	CON	4	16MAR10	19MAR10	0							■ Select fill at Grade Beams
70827170	Form Edge/Grade Rock/Pour classroom slab	BUILD	JUV	ALT	CON	5	22MAR10	26MAR10	0							■ Form Edge/Grade Rock/Pour class
70827390	Masonry Load bearing	BUILD	JUV	ALT	MAS	10	29MAR10	09APR10	0							■ Masonry Load bearing
70827430	Roughin Elect at Exterior walls	BUILD	JUV	ALT	ELEC	15	29MAR10	16APR10	140d							■ Roughin Elect at Exterior walls
70827200	Erect Structural Steel Center	BUILD	JUV	ALT	STEE	15	12APR10	30APR10	11d							■ Erect Structural Steel Center
70827450	Masonry Walls at Restrooms	BUILD	JUV	ALT	MAS	9	12APR10	22APR10	0							■ Masonry Walls at Restrooms
70827350	Rough in Plumbing walls	BUILD	JUV	ALT	PLME	15	23APR10	13MAY10	106d							■ Rough in Plumbing walls
70827380	Frame Interior Walls	BUILD	JUV	ALT	DRY	15	23APR10	13MAY10	0							■ Frame Interior Walls
70827590	Roughin Interior Walls Elect	BUILD	JUV	ALT	ELEC	12	30APR10	17MAY10	0							■ Roughin Interior Walls Elec
70827260	Decking elevated slab	BUILD	JUV	ALT	STEE	5	03MAY10	07MAY10	124d							■ Decking elevated slab
70827130	Install Temporary lighting	BUILD	JUV	ALT	ELEC	1	10MAY10	10MAY10	124d							■ Install Temporary lighting
70827370	Install Windows	BUILD	JUV	ALT	GLAS	15	14MAY10	03JUN10	106d							■ Install Windows
70827550	Hang Ductwork Classroom	BUILD	JUV	ALT	HVAC	16	14MAY10	04JUN10	105d							■ Hang Ductwork Classroo
70827580	Sprinkler Piping	BUILD	JUV	ALT	SPRI	12	14MAY10	31MAY10	109d							■ Sprinkler Piping
70827620	Hang Gypboard on Walls	BUILD	JUV	ALT	DRY	20	18MAY10	14JUN10	0							■ Hang Gypboard on Wa
70827650	Tape and Bed Gypsum	BUILD	JUV	ALT	DRY	10	15JUN10	28JUN10	0							■ Tape and Bed Gypsu

Start date	03SEP09	Crossland Construction Co., Inc.	<div> <div>■</div> Early bar <div>■</div> Progress bar <div>■</div> Critical bar <div>■</div> Summary bar <div>◆</div> Start milestone point <div>✚</div> Finish milestone point </div>
Finish date	29OCT10		
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Run date	01SEP09		
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Activity ID	Description	Phase Building Areas			Original Duration	Early Start	Early Finish	Total Float	2009				2010			
		BUILD	JUV	AL					PAIN	15	29JUN10	19JUL10	0	Q3	Q4	Q1
70827660	Paint and Finish Classrooms	BUILD	JUV	AL	PAIN	15	29JUN10	19JUL10	0						Paint and Finish C	
70827670	Tile at Restroom floors	BUILD	JUV	AL	FLOC	15	20JUL10	09AUG10	59d						Tile at Restroo	
70827680	Pull Data Wiring	BUILD	JUV	AL	DATA	10	20JUL10	02AUG10	56d						Pull Data Wiring	
70827690	Paint/finish Corridors	BUILD	JUV	AL	PAIN	4	20JUL10	23JUL10	60d						Paint/finish Corri	
70827700	Install Marker Boards and Misc. Specialties	BUILD	JUV	AL	CARE	5	20JUL10	26JUL10	69d						Install Marker Bo	
70827710	Trim Electrical/Fire Alarm	BUILD	JUV	AL	ELEC	8	20JUL10	29JUL10	32d						Trim Electrical/F	
70827720	Install Ceilings Classrooms	BUILD	JUV	AL	CEIL	12	20JUL10	04AUG10	0						Install Ceilings	
70827910	Install all Data Wiring	BUILD	JUV	AL	COM	10	20JUL10	02AUG10	32d						Install all Data V	
70827730	Ceilings in Restrooms	BUILD	JUV	AL	CEIL	4	26JUL10	29JUL10	62d						Ceilings in Restr	
70827740	Install Toilet Partitions/ ACC	BUILD	JUV	AL	CARE	4	30JUL10	04AUG10	62d						Install Toilet Pa	
70827750	Terminate Data Wiring	BUILD	JUV	AL	ARCH	8	03AUG10	12AUG10	56d						Terminate Dat	
70827760	Install Flooring at classrooms	BUILD	JUV	AL	FLOC	12	05AUG10	20AUG10	0						Install Floorin	
70827770	Install Ceilings in Corridors	BUILD	JUV	AL	CEIL	10	05AUG10	18AUG10	52d						Install Ceiling	
70827780	Install Lights in Ceilings	BUILD	JUV	AL	ELEC	5	12AUG10	18AUG10	52d						Install Lights	
70827790	Hang Doors	BUILD	JUV	AL	CARE	5	23AUG10	27AUG10	45d						Hang Doors	
70827800	Set Plbg fixtures large restrooms	BUILD	JUV	AL	PLME	6	23AUG10	30AUG10	44d						Set Plbg fix	
70827810	Install Casework	BUILD	JUV	AL	CASE	10	23AUG10	03SEP10	40d						Install Case	
70827820	Install Plumbing Fixtures Classrooms	BUILD	JUV	AL	PLME	10	23AUG10	03SEP10	40d						Install Plumb	
70827830	Install Flooring in Corridors	BUILD	JUV	AL	FLOC	10	23AUG10	03SEP10	0						Install Floor	
70827840	Install Lockers	BUILD	JUV	AL	ARCH	8	06SEP10	15SEP10	0						Install Lo	
70827850	final Cleanup	BUILD	JUV	AL	CCC	10	16SEP10	29SEP10	0						final Cl	
70827860	Architectural Punch List	BUILD	JUV	AL	CCC	0		29SEP10	0						Archit	
Finish/ Owner Intergration																
Collin County Juvenile Justice alt. Ed Building																
8940		FINSH	JUV			1	03SEP09	03SEP09	299d							
8880	Final Project Cleanup	FINSH	JUV		CCC	7	30SEP10	08OCT10	0						Final	
8890	Substantial Completion	FINSH	JUV		CCC	0		08OCT10	0						Sub	
8910	Final Architectural Punchlist completion	FINSH	JUV		CCC	1	11OCT10	15OCT10	0						Final	
8870	Owner Building Intrigation	FINSH	JUV		CCC	10	18OCT10	29OCT10	0						Over	

Finish/ Owner Intergration

Collin County Juvenile Justice alt. Ed Building

8940		FINSH	JUV			1	03SEP09	03SEP09	299d							Final
8880	Final Project Cleanup	FINSH	JUV		CCC	7	30SEP10	08OCT10	0							Sub
8890	Substantial Completion	FINSH	JUV		CCC	0		08OCT10	0							Final
8910	Final Architectural Punchlist completion	FINSH	JUV		CCC	1	11OCT10	15OCT10	0							Over
8870	Owner Building Intrigation	FINSH	JUV		CCC	10	18OCT10	29OCT10	0							

Start date 03SEP09
 Finish date 29OCT10
 Data date 03SEP09
 Run date 01SEP09
 Page number 6A
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Crossland Construction Co., Inc.

- Early bar
- Progress bar
- Critical bar
- Summary bar
- Start milestone point
- Finish milestone point

Project Scheduling

Various studies have proven that a considerable amount of the eight-hour construction day can be spent as non-productive time, especially due to waiting. “Waiting time” can be due to things like a laborer waiting for materials or equipment, a worker waiting for the help of another worker, a subcontractor waiting for the general contractor or vice versa, and so on. Studies have also shown that the majority, if not all, of the non-productive time related to waiting can be traced to a lack of detailed planning and scheduling.

Detailed planning and scheduling make for a more efficient and cost-effective construction project. Construction environments are inherently dynamic. Thus it is impractical, if not impossible, to predict all aspects of a project prior to starting construction, and inevitably things do not always go as planned. Crossland Construction, then, uses two types of construction schedules for project scheduling and for progress reporting—the Overall Project Schedule (OPS) and the Short-Term, or Interval, Schedule.

We use *Primavera SureTrak* scheduling software for the OPS because it enables the contractor to load cost into the schedule if the owner desires. The OPS provides the big-picture view of all activities involved in a construction project. From the schematic design process through construction and on to the building commissioning, all project activities are linked and organized in the OPS.

The overall project schedule also shows design, building, subcontractor and owner milestones, owner activity dates, and delivery dates of owner-supplied materials. The OPS is created with input from all parties concerned—design team, owner, subcontractors and key material suppliers—in a series of scheduling meetings.

- **The Short-Term Schedule**

With the large number of activities and sub-activities included in the main Overall Progress Schedule, it becomes tedious and time-consuming to update that schedule whenever changes occur. Therefore we use a short-term schedule developed from the OPS which is helpful for planning, and which makes managing day-to-day work more effective. The Short Term Interval Schedule or “Three-Week-Look-Ahead Schedule” is a detailed day-by-day, area-by-area, subcontractor-by-subcontractor breakdown of the OPS.

The short-term schedule is generated by the Site Superintendent with input from foremen, subcontractors, and the Project Manager. It is important that the three-week schedule accurately follow the OPS. Abstract long-term information represented in the main schedule is extracted and then expanded and used to schedule daily and weekly tasks in detail so as to meet the project team’s goals and objectives.

The short-term schedule isn’t meant to substitute for the main, Overall Progress Schedule, but it is meant to serve as a complimentary scheduling tool with several advantages:

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- The short-term schedule helps to increase productivity by reducing nonproductive time related to waiting.
- The short-term schedule makes it easier to have resources and materials ready on site when they are needed. This is one of the main benefits of using a short-term schedule.
- The short-term schedule instills in both workers and superintendents an immediate sense of urgency to get the job done.
- With a short-term schedule, goals can be visualized and attained. The system is effective because the short-term schedule establishes obtainable goals on a short-range, easily visualized and easily controlled basis.

Critical Construction Issues

- Working around the existing facilities
- Temp weather protection and facilities as required to facilitate construction of concrete structure during the winter months
- Jobsite security and coordination with public safety requirements

Approach to Timely Completion

1. Site Logistics and Staging
 - a. Prior to any work commencing the SWPPP will be constructed and in place protecting the city streets and the adjoining house development.
 - b. An Area of staging will be agreed upon prior to setting up temporary facilities.
2. Coordination of Shop Drawings and other Project Submittals.
 - a. The submittal process will start immediately after we receive the notice to proceed.
 - b. We have a typical, time proven system of receiving, logging, and processing the required submittals through the assistance of our construction management software. We create accurate submittal registers with due dates and responsible parties prior to starting the submittal process to insure that all required submittals are processed properly.
 - c. Submittals are received and checked for compliance prior to submittal to the architect. We will not submit "rubber stamped" documents. They will be fully reviewed prior to submittal.
 - d. Multiple Submittal register items are grouped accordingly into submittals packages prior to submittal for ease of tracking (i.e. masonry product data, ties, and selection will be three different register items, but may be in the same submittal package). Revisions and re-submittals are easily tracked and processed.
 - e. One of the biggest keys to a projects success is the tracking of submittals and change management. Our Contract schedule will include all required submittals specific to the critical path of the project. Each submittal package will have; submittal procurement, submittal review, and a material fabrication/lead time activities and these items will be

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linked to the corresponding schedule activity. Any delays in submittal procurement can then be tracked down to the ultimate delivery date.

- f. Our Project Management teams also follow the “Crossland Construction 30-60-90 rule”. The rules are as follows.
 - i. 30 days- critical shop drawings in and approved. (i.e. hollow metal, block/brick, concrete, steel/bar joist, utilities, Geothermal, Exedra).
 - ii. 60 days- All shops complete and submitted
 - iii. 90 days- All shops approved.

3. Weekly meetings and site visits

- a. Productive, well organized, and time managed weekly meetings are a key ingredient to project success.
- b. Our meeting time and dates are flexible to that of the owners and architects, but we will have at a minimum;
 - i. Weekly sub-meetings between the onsite Superintendent, Project Manager, and subcontractors.
 - ii. By-weekly or monthly owners meetings with the Project Architect and the Owner. These meetings usually begin directly after the scheduled sub meeting.
 - iii. Our standard meeting agenda includes; Project Safety, Clean up and housekeeping, Business section (each subcontractor has dedicated space to discuss issue pertinent to their scope and coordination), outstanding pricing request, RFI (both needed and outstanding), Submittals needed, submittals outstanding, ASI's and PR's progress, 4 week look ahead schedule, next meeting time and location.
 - iv. The most productive parts of our weekly meetings are that of the sub work session and the review of the current detailed 3-4 week schedule. This schedule is done by the onsite superintendent every week without fail. The dates and durations are worked out with subcontractor input prior to generating the schedule and then reviewed with the entire project team. Coordination and sequencing is worked out. The entire project team/subcontractors are always aware of what all other onsite personnel are doing and where they are going.

4. Work at project site

- a. Work at the Project Site is observed 100% of the time by the onsite Superintendent and his staff.
- b. As with most projects in today's fast paced construction industry, we anticipate some weekend work. We will also use this time as weather-delay make up days.
- c. While evening and holiday work will generally not be required, it is not out of the question and will be scheduled as needed and according to the phasing or overall schedule progress of the project.

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5. Safety of our Construction Team, Pedestrians, and Tenants

- a. Naturally, safety is of great concern of ours as it should be to any professional, qualified General Contractor.
- b. Our onsite project team receives adequate training and yearly updates on all required safety policies and procedures.
- c. Our people lead and observe daily safety huddles, create pre-job planning activities for every new activity before it starts, and we require all subcontractors to have documented, weekly safety meetings pertinent to their work (or they can attend ours).
- d. Our award winning safety department is constantly onsite observing our activities and the activities of our subcontractors.
- e. Our subcontracts allow us to assess fines for repeat violators and if so required, contract termination for Subcontractors that refuse to abide by our strict policies.
- f. Please review our included comprehensive safety policy booklet that is included with this documentation.

Maintain Operations of Occupied Building

Crossland Construction will conduct multiple meetings with mechanical engineers and building maintenance staff to insure that we have a good handle on the mechanical system requirements and/or modifications required of existing systems to facilitate the connection and down time. We will also conduct meetings with building staff to review the proposed schedule for temporary facilities and insure there are no scheduling conflicts.

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CRITERIA FIVE

Following the Crossland Quality Control Plan

Crossland Construction Company maintains an updated Quality Assurance/Quality Control Plan. Quality controls for each project are divided into at least three phases *for all definable tasks*. Each control phase provides an opportunity to identify and prevent problems and deficiencies, and each phase is documented by the Quality Control Manager.

Preparatory Phase. The preparatory phase starts with actions taken in advance of construction. This phase is conducted prior to initiating each component of the project and it can involve subcontractors, suppliers, Collin County personnel, local utility companies, and design team members. The focus is to achieve buy-in from all concerned parties before work starts. Examples of preparatory actions are:

- A review of each paragraph of specifications and contract plans
- Approval of shop drawings, test reports and mix designs
- Physical checks of material on site against approvals and contract requirements
- Safety checks of equipment
- Inspection of the work area to ensure that all required preliminary work has been completed and is in compliance with the contract
- Physical examination of required materials, equipment, and sample work to guarantee that they are on hand, conform to approved shop drawing or submitted data, and are properly stored
- Documentation and review of construction tolerances and workmanship standards
- A review of the hazard analysis for each activity to guarantee safety requirements are met
- A review of site security
- Review of required permits and testing requirements
- Other preparatory steps specific to particular project operations

Initial Phase. The initial control of each separate work task is made at the outset of the operation. The objective is to get the work off to a proper start in full compliance with contract requirements. Specific standards of workmanship are established at this time. Safety is reviewed to ensure compliance with our safety plans. If there are differences of opinion in the interpretation of contract requirements, the issue will be discussed and settled at the outset of work and an agreement will be reached in advance rather than after the work is underway.

Follow-up Phase. Follow-up includes inspection and testing, and follow-up efforts are geared toward determining whether contract compliance and the quality of workmanship established during the preparatory and initial phases is on track. Follow-up inspections and testing may be accomplished on a daily, random, or predetermined basis, as appropriate and as required to ensure strict contract compliance.

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Supervision and Reports

Supervisory personnel are individually responsible for overseeing work in all categories, including site work, concrete work, steel erection, building interiors and finishes, mechanical work, electrical and plumbing work, and so on. They prepare reports on:

- production rates
- quality of installed product
- quantity of manpower required vs. actual manpower
- verification that work meets or exceeds project requirements, and
- regular safety-procedures review with the various trades under their supervision

All of these reports are made available to the QC Manager and the Site Superintendent to use in assessing the progress of the project. A daily report is generated to detail any deficient work, if applicable, and that report is relayed to the various trades for their attention, if necessary.

All submittals prepared by Crossland, our subcontractors, vendors and suppliers which effect quality will be reviewed by our QC Manager prior to submission to the Contracting Officer. Normally a *Submittal Register* is maintained and used by our QC Manager to schedule, substantiate, and manage the review process.

Quality of Construction and Commissioning

When a segment of work is complete, the QC Manager carefully reviews the work and prepares a “punch list” of anything not completed or not conforming to contract quality requirements. Since timely performance of project work is critical, an effective control system is used to close out as many segments as efficiently and quickly as possible.

Scheduling inspections with the Contracting Officer is also the responsibility of the Crossland QC Manager, who works toward ensuring completion of all tasks so that sign-off by the CO can be handled efficiently. There will not be any compromise in the quality of the contract work, however.

Testing is recognized as a very important part of controlling quality. Except for verification tests, testing for a project is the responsibility of Crossland through our QC manager, working with the subcontracted laboratories for on-site testing and with manufacturers when appropriate.

Maintained Security

When necessary, Crossland Construction will contract an outside Security Company to enforce jobsite security on a 24 hour basis.

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Congested Site Conditions

Secured ingress and egress into jobsite areas will be designated in congested areas. Only job personnel will be allowed to access areas where equipment is in use.

Monitoring/Information Management Systems

Crossland Construction utilizes the software, Prolog, for our general construction management for all aspects of the construction process. This includes submittals, contracts, pay applications to owners, subcontractor correspondence and change order management, Requests for Information, Meeting minutes, potential change orders, etc. For project scheduling, Crossland Construction uses primavera Suretrack. The Collin County Courthouse Addition, as well as every other Crossland Construction project, will have a very detailed construction schedule that is constantly updated and maintained. Every jobsite has installed biometric time clock systems for accurate application of employee hours and tracking thru Kronos timekeeping systems. All of our project managers and superintendents are setup with computers and email capabilities. All jobsite trailers are setup with high-speed internet for communication purposes. We utilize several web-enabled applications depending on the fit of the project – these include but are not limited to Electronic Purchase Orders, GPS tools and an FTP site.

Coordination with Fire Marshall

Crossland Construction will strive to maintain a positive relationship and follow all inspection requirements with the County Fire Marshall.

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Safety

Crossland Construction's Safety Record and Overall Safety Plan is among the best in the country. Due to our highly developed Safety Program and our consistent drive behind it, Crossland enjoys an excellent safety reputation throughout the construction industry.

In 2008, Crossland started a new program called **S.T.O.P. - Safety Through Organization and Planning**. The program was designed to help improve safety through training and education and to make everyone aware that safety is a priority on every job. Every employee at Crossland has attended our STOP training and has signed a personal pledge sheet vouching for their commitment to being an active participant in helping themselves and others to work safely every day.

- All new employees are issued a "safety green" hard hat for the first six months of employment. This allows our job superintendents to recognize and be aware of newer employees to make sure they are performing their tasks in a safe manner.
- Crossland Construction management is committed to a safe work environment, so all accidents and all near misses are investigated by a Division Manager.
- Our in-house safety training program is used to certify employees and Safety Technicians. Our Crossland Safety Technicians are on-site workers who assist our Project Manager and the Superintendent. They monitor both our crews and the workforces of all subcontractors for compliance with OSHA and for any job-specific safety concerns as well as for our own company safety policies and procedures. Because we have set up the training and the implementation of good safety practices, Crossland's safety record has been excellent.
- Crossland rewards safety with employee prizes, including a brand new truck given away through a drawing when one million man hours are achieved without time lost due to an accident. Additionally, Our "*Safety Bucks*" program means each employee earns credit for hours worked safely. Employees can purchase things like jackets, boots, etc., with their "Safety Bucks" earnings.

Brad Hribar will be responsible for **Health, Safety & Environmental Concerns** on your project, and he will be responsible for all day-to-day aspects of safety at the Collin County JJAEP work site.

- Record keeping
- Equipment certifications and inspections
- Incident reporting
- Enforcement of Safety Rules
- Implementing and enforcement of Emergency Action and/or Disaster Recovery plans

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Subcontractors will be made aware of their responsibility for safety and will be held accountable for becoming familiar and compliant with all federal, state, local or other rules that may apply. Brad Hribar will monitor behavior and conditions to ensure compliance with all safety regulations. We require that subcontractors provide us with lists of their safety-trained individuals; a list we keep on site for reference if needed.

Our company has had two fatality accidents on jobsites since 1978, listed as follows:

6/19/2007 – Employee fell to his death at the Warren Theatre Jobsite in Moore OK. The employee was laying metal decking and fell 32 feet to his death. We did not receive an OSHA fine from this.

12/19/2005 – Employee fell to his death at the Glad Warehouse in Rogers AR. The employee was moving insulation and fell 28 feet to his death.

In 2008, Crossland Construction started a new program – S.T.O.P. (Safety Through Organization and Planning). Every employee in the company has received training on working safe, everyday. Ongoing training is held throughout the year, with weekly updates done on every jobsite. Due to these diligent efforts, Crossland has reduced recordable incidents by 50% in 2008, and has set a goal to reduce that number by another 50% in 2009. **Our current E.M.R. is .60%, which is considerably less than the industry average of 1.0%.**

Doug Westervelt will serve as **Corporate Health, Safety & Environmental Manager**. Doug will be devoting approximately 10% of his time to this project. Brad Hribar, on-site Health, Safety and Environmental will be managing the day to day concerns in this area. He will be on-site 100% of his time. Please see attached resume for Doug Westervelt for credentials concerning project safety.

Our methodology to prevent incidents and insurance claims is centered on our S.T.O.P. Accidents program. S.T.O.P. Accidents stands for Safety Through Organization and Planning. S.T.O.P. Accidents is a program implementing the Construction Industry Institute's 9 Best Safety Practices in our company. –

We use DBO2/Safety Net technology to help us collect, analyze, and disseminate our safety inspections. Safety inspectors and field personnel use a handheld device to record observations in up to 20 specific safety and risk areas. Observations are automatically reviewed against safety and risk parameters, organized, prioritized and summarized in relevant reports for distribution to the project team and field leadership.

Our managers are required to show demonstrated management commitment by being actively involved in investigating accidents, conducting field inspections and being involved in training and orientation.

Safety Planning starts with the project manager filling out our Pre Job Planning Manual. Next the Safety Department along with the P.M. and Superintendent create a site specific safety program.

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Then the foremen perform a daily safety huddle before work begins to let the employees know what they are working on and the hazards are for the day.

All Crossland employees receive an orientation before they start work. They also receive the OSHA 10 Hour class within 90 days of hire. All workers receive a jobsite orientation prior to starting work at a new project.

Supervisors and foremen also use behavior observation processes to reduce incidents. Every day they must record two observations and then those observations are entered into the DBO2 software to check against other observations.

Our employees receive safety bucks for every day the crew works without an accident. They can redeem the safety bucks for merchandise and gift cards.

All Crossland employees are drug tested when hired and then we have a random policy to help keep the employees honest. If an employee is injured and seeks medical attention then that employee will be drug tested.

The percentages of the Construction Cost that is to be included in the Project General Conditions for each piece of the Project Safety Program are as follows:

- On-Site safety education and training – less than .05%
- Personal protective equipment, signage, and hardware – less than .05%
- First aid and emergency response equipment – less than .05%
- Safety incentives and recognition – in safety department overhead
- Contingency for post incident drug testing and incident management costs – in safety department overhead
- Miscellaneous other safety-related expenses – less than .025%

In 2008, alone, Crossland Construction spent \$525,000 on its in house safety program.

Our approach for anticipating safety risks is pre-planning. Once hazards are identified and accessed they can be addressed quickly, reducing the potential for accidents. Safety Planning starts with the project manager filling out our Pre Job Planning Manual. Next the Safety Department along with the P.M. and Superintendent create a site specific safety program. Then the foremen perform a daily safety huddle before work begins to let the employees know what they are working on and the hazards are for the day.

Describe the level of importance for Enforcement and Support and project safety.....

2.6 E All project managers and superintendents have as one of their bonus ratings a safety scoring component. Senior Management (Division Managers) perform incident reviews which allows feed back to the project team. Monthly reports are required of project managers of which safety is one of the rating components. Safety is the single largest weighted criteria for bonuses.

Describe Safety/Insurance Claims history.

Crossland Construction Company believes in building through strategic business relationships. This requires Crossland to make use of the best business practices available to our company.

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One of these business practices is working with our subcontractors to accomplish a qualification process. The qualification process reviews many of the components that it takes to have a competitive successful business and documents this information in to a summary format that is readily usable by our company personnel.

The process will look to three broad areas of review being Character, Capacity and Capital.

Character is more about the reputation of the business and the principals of that business. Are they known for their ability to complete work on time and within budget. What is their attitude towards resolving claims and do they look to litigation for resolution.

Capacity speaks to the abilities of the company to successfully complete the scope of work. Does the company have sufficient manpower for the project? Is their insurance coverage and limits adequate for the project? Do they have safety procedures documented and is it a part of their company culture? Do they possess adequate equipment or the ability to lease necessary equipment for the project?

Credit relies upon the quality and accuracy of financial statements. Are the working capital and net worth values in the financial statements supportive of the work being performed? Do the various financial ratios compare favorably with industry standards? Is there an existing banking relationship and an existing surety relationship?

The outcome of the application of this practice assures us as the general contractor that we have the right subcontractor(s) for the owner's project. A successful project for an owner speaks well for us as the general contractor and for those subcontractors that build with us.

Identify on all projects w/in last 5 years...

2.6 A.1 Crossland in the last five years has experienced two deaths on our projects. Both of these deaths were the result of leading edge falls. Crossland has a company policy of 100% tie off above 6 foot of height. All roof operations require guard lines to identify edge locations and all personnel are required to be tied off.

2.6 G.1 Crossland in the last five years has experienced two deaths on our projects. Both of these deaths were the result of leading edge falls. Crossland has a company policy of 100% tie off above 6 foot of height. All roof operations require guard lines to identify edge locations and all personnel are required to be tied off.

2.6 G.2 In 2007 and in 2008 Crossland experienced 4 lost time accidents each year. Crossland has committed additional resources for company training and inspection which have resulted in a decrease of reportable incidents. In 2009 there have been no lost time incidents to date.

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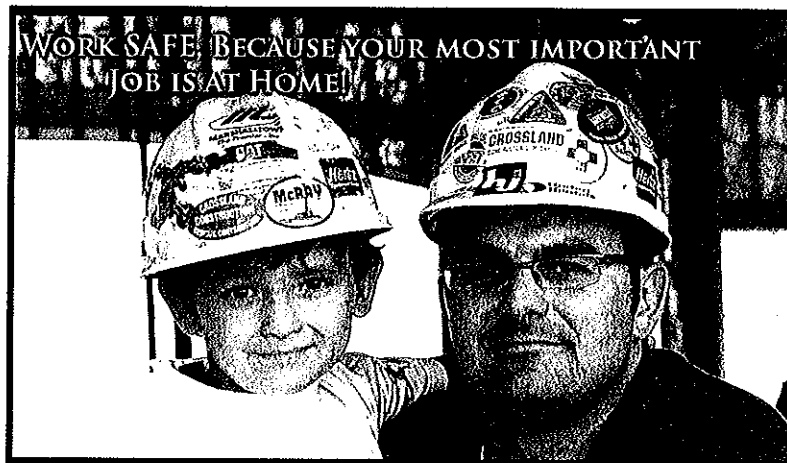
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2.6 G.3 In 2007 a fire pump discharged Saturday morning, one week from substantial completion, due to improper installation by a subcontractor that resulted in flooding of the project. Crossland's builder's risk insurance responded which allowed a quick resolution to the problem.

2.6 G.4 In 2007 CCC experienced a trench collapse resulting in a lost time incident. Other incidents have occurred involving a lull and other mobile equipment. Crossland now has a practice of senior management investigating all losses. Crossland has full time safety inspectors which conduct unannounced random site visits. Crossland now has certified crane operators and a certified crane trainer. Crossland Education conducts OSHA 10 hour and 30 hour training classes for all field personnel.



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CSP No. 11267-09
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Crossland Construction will provide you with the attached warranty notification form after substantial completion. It is Crossland's goal to have the warranty item completed within 72 hours of the warranty notification. Our staff will schedule the subcontractor to visit the Collin County JJAEP and fix the problem. We will also follow up with Collin County and make certain that you are satisfied with the service. Crossland Construction's foundation is built on achieving customer satisfaction, one reason why over 60% of business is repeat clients.

WARRANTY NOTIFICATION FORM

Collin County Courthouse Addition
Collin County, Texas

DATE: _____ WARRANTY NO. _____

All warranty work must be scheduled prior to arrival on site. All subcontractors/vendors shall report in upon arrival at the site. It is imperative that this work be scheduled in advance. Arrival at the site without prior notification may result in being sent away. When work is completed, this form is to be completed by the vendor prior to leaving the facility.

1) NOTICE OF WARRANTY ISSUE:
Completely describe the warranty issue:

2) INSPECTION OF WARRANTY ISSUE:
Name of Contractor: _____

PHONE: _____ FAX: _____

Observations by Contractor:

3) WARRANTY COMPLETION VERIFICATION BY CONTRACTOR:

DATE COMPLETED: _____ SIGNATURE: _____

IN ORDER TO BE CONSIDERED COMPLETE, THIS FORM MUST BE FAXED BACK TO CROSSLAND CONSTRUCTION. ANY FORMS NOT RECEIVED BACK WITHIN 72 HOURS OF NOTIFICATION WILL BE CONSIDERED INCOMPLETE AND WILL BE SUBBED OUT AND BACK CHARGED TO THE ORIGINAL SUBCONTRACTOR

PLEASE FAX SIGNED FORM TO:
CROSSLAND CONSTRUCTION CO., INC.
ATTN: WARRANTY DEPARTMENT
FAX: (972) 347-5684

IF THERE ARE ANY QUESTIONS, PLEASE CONTACT MIKE CROSSLAND AT (972) 347-5659

In addition to ranking in the top half of *Concrete Construction* magazine's Top 100 Concrete Contractors list, Crossland was ranked sixth in the country for Steel and Metal Building sales for the year 2008, and was listed at #133 in the most recent *Engineering News-Record* **Top 400** Contractors in the United States. *Metal Construction News* recently named Crossland **#7** in their list of the country's Top Metal Builders. Being honored and recognized by one's peers is important and it adds validity to our proposals to give people exceptional facilities, but from the point of view of the Collin County, this is just as important:

"Now that the activity center is complete and being enjoyed by everyone, I must say that in all of my thirty years in education, and more than fifteen building projects, I never met or worked with a company as dedicated and efficient as Crossland. You placed your company's reputation on the line and never wavered, and for that commitment I just had to let you know how special I think Crossland Construction is to Skiatook Schools."

Dr. Gary Johnson, Superintendent of Schools

Corporate Headquarters

P.O. Box 45, 833 S. East Avenue, Columbus, KS 66725
Telephone: 620-429-1414
Facsimile: 620-429-1412

Texas Office

861 N. Coleman, Suite 100, Prosper, Texas 75078
Telephone: 972-347-5659
Facsimile: 972-347-5684

www.crosslandconstruction.com

CHANUTE PUBLIC SCHOOLS

UNIFIED SCHOOL DISTRICT #413

October 7, 2008

RE: D. J. McClenny,
Crossland Construction

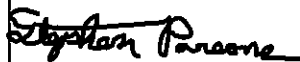
To Whom It May Concern:

I am writing this letter to address the services provided by Crossland Construction Company and specifically the performance of D. J. McClenny. As superintendent of Chanute Public Schools USD 413, it has been my pleasure to have worked very closely with Crossland Construction Company and D. J. McClenny for the last few years. Crossland Construction Company was chosen as Construction Manager for our nearly \$43M construction project. As we conclude our project I can affirm that this was a wise choice. I have been very pleased with the services of Crossland Construction Company and specifically the leadership of D. J. McClenny.

D. J. McClenny's leadership skills were apparent as the team of construction manager, architects and owners worked in advance of the bond issue. His experience and knowledge were very helpful in the design and cost discussions. It was also apparent that he had many resources from which he could pull information. Following the successful bond issue my appreciation for Crossland Construction and D. J. increased. I believe that D. J. was a key factor in our ability to complete our projects on time and within budget despite some very significant challenges. Crossland Construction seems to have a philosophy about how they expect their employees to work with the owner. D. J. exemplifies that philosophy as he always makes it clear that he is working for the owner, not independent of the owner. As our process moved forward my confidence in D. J. continued to grow as he repeatedly confronted every challenge with a "can do" attitude. He also was able to infect the subcontractors, or at least most of them, with this same attitude. He was not bashful in confronting challenges head on and finding solutions. The other members of the leadership team of Crossland Construction seemed to understand the Crossland philosophy and followed the lead of D. J..

In closing, I would like to say that we feel fortunate to have chosen Crossland Construction as our construction manager at-risk. We are extremely proud of our buildings. While our process was not without challenges, we feel that Crossland Construction and D. J. McClenny are responsible for keeping us on track and completing the project on time and within budget. I would recommend Crossland Construction and D. J. McClenny to any school district which is considering a construction project.

Respectfully,



Stephen Parsons
Superintendent
Unified School District 413

CROSSLAND

CONSTRUCTION COMPANY, INC.

Office of the Purchasing Agent – Collin County Administration Bldg
Collin County JJAEP and Juvenile Probation - Construction
CSP No. 11267-09
Competitive Sealed Proposal – September 10, 2009

"Crossland and four other large firms interviewed with the Board of Education and Citizens Bond Review Committee. Crossland was the unanimous choice and they delivered on all that was promised. Their honest, experienced input and contacts with contractors and vendors was crucial in the selection of materials, processes and changes to benefit our project. Jeff (Construction Manager) has been an effective team member on our "expanded" project team. They have always kept the owners interests at the forefront, including educational, facility and political needs. Safety is clearly a priority on their job sites. Crossland has not only proven to be an effective construction management firm, but is seen as a true partner in our project."

Dr. Rod Allen
Coffeyville School District Superintendent

"Crossland Construction Company was chosen as Construction Manager for our nearly \$43M construction project. As we conclude our project I can affirm that this was a wise choice. I have been very pleased with the services of Crossland Construction Company. Crossland seems to have a philosophy about how they expect their employees to work for the owner. D.J. exemplifies that philosophy as he always makes it clear that he is working for the owner, not independent of the owner. As our process moved forward my confidence grew as they repeatedly confronted every challenge with a 'can do' attitude. They were not bashful about confronting challenges head on and finding solutions. We feel fortunate to have chosen Crossland Construction as our construction manager at-risk. I would recommend Crossland Construction to any school district considering a construction project."

Steve Parsons
Superintendent, USD 413

"This project is a continuation of the extremely positive relationship that PSU has with Crossland Construction. The project was completed on time, within budget, and of excellent quality. The Crossland Construction Management Team was diligent, professional, conscientious and great to work with thru the entire project. I could not have asked for a better team and end result. I look forward to working with Crossland Construction on future projects."

Paul Stewart
Director of Facilities
Pittsburg State University

Corporate Headquarters
P.O. Box 45, 833 S. East Avenue, Columbus, KS 66725
Telephone: 620-429-1414
Facsimile: 620-429-1412

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Telephone: 972-347-5659
Facsimile: 972-347-5684

www.crosslandconstruction.com

CRITERIA EIGHT

SECTION 00 4213 - PROPOSAL FORM

Proposal of Crossland Construction Company, Inc.
(Name of Firm)

Date 09/10/2009

PROPOSAL NO.: **11267-09**

TO: **COLLIN COUNTY, TEXAS (Owner)**

FOR: **CONSTRUCTION, BUILDING: JUVENILE JUSTICE
ALTERNATIVE EDUCATION PROGRAM (JJAEP) AND
JUVENILE PROBATION**

The undersigned, as Offeror, declares that the only person or parties interested in this Proposal are those principals named herein, that his/her Proposal is made without collusion with any other person, firm or corporation, that he/she has carefully examined the Contract Documents including the Form of Contract, Invitation to Offerors, Instruction to Offerors, Specifications and the Drawings, therein referred to and has carefully examined the locations, conditions and classes of materials for the proposed work, and agrees that he/she will provide all the necessary labor, machinery, tools, equipment, apparatus and other items incidental to construction and will do all the work and furnish all the materials called for in the Contract Documents in the manner prescribed therein.

It is understood that the following quantities of work to be done at unit prices are approximate only and are intended principally to serve as a guide in evaluating Proposals.

It is agreed that the quantities of work to be done at unit prices and materials to be furnished may be increased or diminished as may be considered necessary in the opinion of Collin County to complete the work fully as planned and contemplated, and that all quantities of work, whether increased or decreased, are to be performed at the unit prices set forth below except as provided for in the Contract Document.

It is understood and agreed that the Bid Security accompanying this Proposal will be returned to the offeror, unless in case of the acceptance of the Proposal the Offeror shall fail to execute a contract and file a Performance Bond, a Payment Bond, a Maintenance Bond and a Certificate of Insurance within ten (10) consecutive calendar days after its acceptance, in which case the Bid Security shall become the property of the Owner and shall be considered as payment for damages caused by delay and other inconveniences suffered by the Owner because of such failure of the Offeror.

It is understood and agreed that all work under this Contract will be completed within 360
consecutive calendar days. Completion date will be established in the Notice to Proceed.

The undersigned proposes and agrees to perform all work of whatever nature required, in strict accordance with the drawings and specifications for the following sum of prices, to-wit:

Labor and Material Breakdown:

A: Total Material Cost Incorporated in Project \$ 3,100,000
B: Total Labor Cost Incorporated in Project \$ 2,600,000
C: Proposal Grand Total \$ 5,700,000

Item A & B Must Add Up to C. the Proposal Grand Total.

Proposal Grand Total (written in words)

five million - seven hundred
thousand

Payment for Additional Items, Unit Prices:

Piers-Unit price per linear foot for piers (add and/or deduct)

18" Round \$ 25-
24" Round \$ 35-
36" Round \$ 55-
42" Round \$ 80-

Pier Casing-Unit price per linear foot for casing (add and/or deduct)

18" Round \$ 5-
24" Round \$ 10-
36" Round \$ 20-
42" Round \$ 30-

Fire Alarm Devices -Unit price each (add and/or deduct)

Fire alarm smoke detectors \$ 500-
Fire alarm audio / visual devices \$ 500-
Fire alarm visual only devices \$ 500-
Fire alarm pull stations \$ 500-

Electrical Devices -Unit price each (add and/or deduct)

Duplex receptacles \$ 90-
Quad receptacles \$ 110-
Exit lights \$ 325-
Telephone / data devices \$ 25-

Fill Material - Unit Price per Cubic Yard (add and/or deduct)

\$ 10-

Alternate No. 1, Add "Shell Building" and associated site improvements at Classroom Pod "D".

\$ 480,000

Alternate No. 2, Add "Interior Finish-out" at Classroom Pod "D".

\$ ~~269,000~~ 466,000

Alternate No. 3, Add "Shell Building" and associated site improvements at Classroom Pod "A".

\$ 426,000

Alternate No. 4, Add "Interior Finish-out" at Classroom Pod "A".

\$ 520,000

Collin County would like to offer the option for successful offeror to accept credit card payments for services rendered. Collin County currently uses MasterCard as its credit card provider.

Would your company be willing to accept monthly credit card payments?

Yes ☐ No ☒

If applicable, does your company offer any additional discounts for timely payment with or without credit card payment?

Yes ☐ No ☒

If yes, please explain _____

Receipt is hereby acknowledged of the following Addenda to the Contract Documents.

Addendum No. 1 dated <u>08/19/2009</u>	Received <u>08/20/2009</u>
Addendum No. 2 dated <u>09/01/2009</u>	Received <u>09/02/2009</u>
Addendum No. 3 dated <u>09/02/2009</u>	Received <u>09/02/2009</u>
Addendum No. 4 dated <u>09/04/2009</u>	Received <u>09/08/2009</u>

The undersigned Offeror hereby declares that he/she has visited the site of the Work and has carefully examined the Contract Documents pertaining to the Work covered by the above Proposal, and he/she further agrees to commence work within ten (10) consecutive calendar days after date of written Notice to Proceed and to substantially complete the work on which he/she has proposed within 360 consecutive calendar days subject to such extensions of time allowed by Specifications.

The undersigned Offeror agrees that this Proposal shall be good and may not be withdrawn for a period of ninety (90) consecutive calendar days after closing time for receiving Proposals.

The undersigned Offeror agrees that if he/she is notified of the acceptance of this proposal within ninety (90) consecutive calendar days of the time set for opening of Proposals, he/she will execute a contract for the Work for the stated prices, and will execute and deliver to Owner within ten (10) consecutive calendar days after signing of contract, a Performance Bond and a Payment Bond for the total amount of the Contract, a Maintenance Bond for 10% of the total amount of the contract, and a Certificate of Insurance, as stipulated in the Specifications.

The undersigned Offeror further agrees that the enclosed Bid Security in the amount of five percent (5%) of the Greatest Amount of Proposal is the agreed amount of liquidated damages which Collin County, Texas will suffer by the failure of the undersigned Offeror to execute the Contract and to furnish the Performance and Payment Bonds and by reason of such failure on the part of the undersigned Offeror, the Bid Security will immediately be forfeited to Collin County, Texas.

The undersigned Offeror also understands that the Commissioners' Court of Collin County, Texas reserves the right to reject any and/or all Proposals covered in this Proposal request and to waive informalities or defects in Proposals or to accept such Proposals as it shall deem to be in the best interest of Owner.

It is understood that the work proposed to be done will be accepted when fully completed in accordance with the Contract Documents.

Accompanying this Proposal, is a certified check, cashier's check or Bid Bond in the amount of five percent (5%) of the total amount proposed. Also accompanying this Proposal, all the information required in Section 00 2116 – Instructions to Offerors.

The undersigned certifies that the Proposal prices contained in this Proposal have been carefully checked and are submitted as correct and final. The unit prices have been shown in words and figures for each item listed in this Proposal and it is understood that in the event of a discrepancy, the words shall govern.

Respectfully submitted,



Contractor: Crossland Construction Company, Inc.

By: *[Signature]*

Title: C.E.O.

Address: 861 N. Coleman, Ste 100

Prosper, Texas 75078

Phone: 972-347-5659

Fax: 972-347-5684

E-mail
Address: mcrossland@crosslandconstruction.com

END OF SECTION

CONFLICT OF INTEREST QUESTIONNAIRE FORM CIQ

For vendor or other person doing business with local governmental entity

<p>This questionnaire is being filed in accordance with chapter 176 of the Local Government Code by a person doing business with the governmental entity.</p> <p>By law this questionnaire must be filed with the records administrator of the local government not later than the 7th business day after the date the person becomes aware of facts that require the statement to be filed. See Section 176.006, Local Government Code.</p> <p>A person commits an offense if the person violates Section 176.006, Local Government Code. An offense under this section is a Class C misdemeanor.</p>	OFFICE USE ONLY
<p>1 Name of person doing business with local governmental entity.</p> <p style="margin-left: 40px;">Ivan Crossland Jr.</p>	<p>Date Received</p>
<p>2 <input type="checkbox"/> Check this box if you are filing an update to a previously filed questionnaire.</p> <p>(The law requires that you file an updated completed questionnaire with the appropriate filing authority not later than September 1 of the year for which an activity described in Section 176.006(a), Local Government Code, is pending and not later than the 7th business day after the date the originally filed questionnaire becomes incomplete or inaccurate.)</p>	
<p>3 Name each employee or contractor of the local governmental entity who makes recommendations to a local government officer of the governmental entity with respect to expenditures of money AND describe the affiliation or business relationship.</p> <p style="margin-left: 40px;">None.</p>	
<p>4 Name each local government officer who appoints or employs local government officers of the governmental entity for which this questionnaire is filed AND describe the affiliation or business relationship.</p> <p style="margin-left: 40px;">None.</p>	

CONFLICT OF INTEREST QUESTIONNAIRE

Page 2

For vendor or other person doing business with local governmental entity

5 Name of local government officer with whom filer has affiliation or business relationship.
(Complete this section only if the answer to A, B, or C is YES.

This section, item 5 including subparts A, B, C & D, must be completed for each officer with whom the filer has affiliation or other relationship. Attach additional pages to this Form CIQ as necessary.

A. Is the local government officer named in this section receiving or likely to receive taxable income from the filer of the questionnaire? ☐ Yes ☒ No

B. Is the filer of the questionnaire receiving or likely to receive taxable income from or at the direction of the local government officer named in this section AND the taxable income is not from the local governmental entity? ☐ Yes ☒ No

C. Is the filer of this questionnaire affiliated with a corporation or other business entity that the local government officer serves as an officer or director, or holds an ownership of 10 percent or more? ☐ Yes ☒ No

D. Describe each affiliation or business relationship.

None

6



Signature of person doing business with the governmental entity

09/10/2009

Date

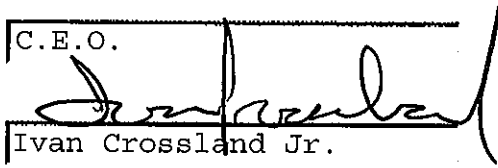
AFFIDAVIT OF COMPLIANCE

I, the undersigned, declare and affirm that my company is in compliance with the Immigration and Reform Act of 1986 and all employees are legally eligible to work in the United States of America.

I further understand and acknowledge that any non-compliance with the Immigration and Reform Act of 1986 at any time during the term of this contract will render the contract voidable.

Name of Company Crossland Construction Co., Inc.

Title of Officer C.E.O.

Name of Officer 
Ivan Crossland Jr.

Date: 09/10/2009

00 4313 BID BOND

STATE OF TEXAS §
COUNTY OF COLLIN §

KNOW ALL MEN BY THESE PRESENTS:

THAT Crossland Construction Company, Inc., a corporation organized and existing under the laws of the State of KS, and fully authorized to transact business in the State of Texas, whose address is 861 N. Coleman, Ste 100 of the City of Prosper County of Collin, and State of TX, (hereinafter referred to as "Principal"), and Colonial American Casualty and Surety Company / Zurich American Insurance Company (hereinafter referred to as "Surety"), a corporation organized under the laws of the State of MD / NY and authorized under the laws of the State of Texas to act as surety on bonds for principals, are held and firmly bound unto Collin County, TX (hereinafter referred to as "Owner") and unto all persons, firms and corporations who may furnish materials for or perform labor upon the buildings, structures or improvements referred to in the attached Contract, in the penal sum of Five Percent (5%) of Total Bid Plus Alternates Dollars (\$ 5% of total bid plus alternates) in lawful money of the United States, for the payment whereof, the said Principal and Surety bind themselves, and their heirs, administrators, executors, successors, and assigns, jointly and severally, firmly by these presents:

SIGNED, SEALED and DATED this 10th day of Sept. 20 09

WHEREAS, the Principal is herewith submitting its proposal for CSP No. 11267-09, Construction Building: Juvenile Justice Alternative Education Program (JJAEP) and Juvenile Probation

The condition of the above obligations are such that if the aforesaid Principal shall be awarded the Contract, the said Principal will, within the time required, enter into a Contract and give Bonds, if required, for the faithful performance of the Contract and the prompt payment for labor and materials in the prosecution thereof, then this obligation shall be null and void; otherwise the Principal and Surety will pay unto the OWNER the full penal sum hereof, as liquidated damages, it being difficult and impractical to determine accurately the actual amount of damages occurring to OWNER by reason of Principal's failure to execute said Contract and Bonds.

PROVIDED FURTHER, that if any legal action be filed on this Bond, venue shall lie in Collin County, Texas.

The Resident Agent of the Surety for delivery of notice and service of process is:

Name: Darrin Weber c/o IMA of Texas, Inc.

Address: Centura Tower, 14185 Dallas Parkway, Ste 800, Dallas TX 75254

Phone Number: 972-581-4400

WITNESS

Tamara Mann
Tamara Mann

PRINCIPAL

Ivan Crossland Jr.
Printed/Typed Name Ivan Crossland Jr.
Title: C.E.O.
Company: Crossland Construction Company, Inc.

Address: 861 N. Coleman, Suite 100
Prosper, TX 75078

SURETY

Martha L. Gilfillan
Printed/Typed Name Martha L. Gilfillan
Title: Attorney-In-Fact
Company: Colonial American Casualty and Surety Company / Zurich American Insurance Company
Address: 1400 American Lane
Schaumburg, IL 60196-1056

WITNESS

Claudia J. Nadeau
Claudia J. Nadeau

NOTE: CERTIFIED COPY OF POWER-OF-ATTORNEY SHOULD BE ATTACHED HERETO.

Revised 11/2008

Surety Bonds

Department of the Treasury's Listing of Certified Companies

Dated August 26, 2009

COLONIAL AMERICAN CASUALTY AND SURETY COMPANY (NAIC #34347)

BUSINESS ADDRESS: 1400 AMERICAN LANE, TOWER I, 19TH FLOOR, SCHAUMBURG, IL 60196 - 1056. PHONE: (847) 605-6000. UNDERWRITING LIMITATION b/: \$2,320,000. SURETY LICENSES c,f/: AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY. INCORPORATED IN: Maryland.

Zurich American Insurance Company (NAIC #16535)

BUSINESS ADDRESS: 1400 AMERICAN LANE, TOWER I, 19TH FLOOR, SCHAUMBURG, IL 60196 - 1056. PHONE: (847) 605-6000. UNDERWRITING LIMITATION b/: \$555,614,000. SURETY LICENSES c,f/: AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, GU, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MP, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, PR, RI, SC, SD, TN, TX, UT, VT, VA, VI, WA, WV, WI, WY. INCORPORATED IN: New York.

Power of Attorney
FIDELITY AND DEPOSIT COMPANY OF MARYLAND
COLONIAL AMERICAN CASUALTY AND SURETY COMPANY

KNOW ALL MEN BY THESE PRESENTS: That the FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, corporations of the State of Maryland, by WILLIAM J. MILLS, Vice President, and ERIC D. BARNES, Assistant Secretary, in pursuance of authority granted by Article VI, Section 2, of the By-Laws of said Companies, which are set forth on the reverse side hereof and are hereby certified to be in full force and effect on the date hereof, does hereby nominate, constitute and appoint **Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, N. BOCK and Morgan DEWEY**, all of Topeka, Kansas, EACH its true and lawful agent and Attorney-in-Fact, to make, execute, seal and deliver, for, and on its behalf as surety, and as its act and deed: ~~any and all bonds and undertakings~~, and the execution of such bonds or undertakings in pursuance of these presents, shall be as binding upon said Companies, as fully and amply, to all intents and purposes, as if they had been duly executed and acknowledged by the regularly elected officers of the Company at its office in Baltimore, Md., in their own proper persons. This power of attorney revokes that issued on behalf of Stanley G. WILKERSON, Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, Tracey A. NASH, Kylee W. HEUSI, dated November 6, 2006.

The said Assistant Secretary does hereby certify that the extract set forth on the reverse side hereof is a true copy of Article VI, Section 2, of the By-Laws of said Companies, and is now in force.

IN WITNESS WHEREOF, the said Vice-President and Assistant Secretary have hereunto subscribed their names and affixed the Corporate Seals of the said FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, this 30th day of January, A.D. 2009.

ATTEST:

FIDELITY AND DEPOSIT COMPANY OF MARYLAND
COLONIAL AMERICAN CASUALTY AND SURETY COMPANY



Eric D. Barnes

Eric D. Barnes

Assistant Secretary

By:

William J. Mills

William J. Mills

Vice President

State of Maryland }
City of Baltimore } ss:

On this 30th day of January, A.D. 2009, before the subscriber, a Notary Public of the State of Maryland, duly commissioned and qualified, came WILLIAM J. MILLS, Vice President, and ERIC D. BARNES, Assistant Secretary of the FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, to me personally known to be the individuals and officers described in and who executed the preceding instrument, and they each acknowledged the execution of the same, and being by me duly sworn, severally and each for himself depose and saith, that they are the said officers of the Companies aforesaid, and that the seals affixed to the preceding instrument is the Corporate Seals of said Companies, and that the said Corporate Seals and their signatures as such officers were duly affixed and subscribed to the said instrument by the authority and direction of the said Corporations.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed my Official Seal the day and year first above written.



Maria D. Adamski

Maria D. Adamski

Notary Public

My Commission Expires: July 8, 2011

ZURICH AMERICAN INSURANCE COMPANY

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, that the ZURICH AMERICAN INSURANCE COMPANY, a corporation created by and existing under the laws of the State of New York does hereby nominate, constitute and appoint **Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, N. BOCK and Morgan DEWEY, all of Topeka, Kansas, EACH** its true and lawful Attorneys-In-Fact with power and authority hereby conferred to sign, seal, and execute in its behalf, during the period beginning with the date of issuance of this power, : **any and all bonds and undertakings, recognizances or other written obligations in the nature thereof**, and to bind ZURICH AMERICAN INSURANCE COMPANY thereby, and all of the acts of said Attorneys-In-Fact pursuant to these presents are hereby ratified and confirmed. This Power of Attorney is made and executed pursuant to and by the authority of the following By-Law duly adopted by the Board of Directors of the Company which By-Law has not been amended or rescinded.

Article VI, Section 5. "...The President or a Vice President in a written instrument attested by a Secretary or an Assistant Secretary may appoint any person Attorney-In-Fact with authority to execute surety bonds on behalf of the Company and other formal underwriting contracts in reference thereto and reinsurance agreements relating to individual policies and bonds of all kinds and attach the corporate seal. Any such officers may revoke the powers granted to any Attorney-In-Fact."

This Power of Attorney is signed and sealed by facsimile under and by the authority of the following Resolution adopted by the Board of Directors of the ZURICH AMERICAN INSURANCE COMPANY by unanimous consent in lieu of a special meeting dated December 15, 1998

" RESOLVED, that the signature of the President or a Vice President and the attesting signature of a Secretary or an Assistant Secretary and the seal of the Company may be affixed by facsimile on any Power of Attorney pursuant to Article VI, Section 5 of the By-Laws, and the signature of a Secretary or an Assistant Secretary and the seal of the Company may be affixed by facsimile to any certificate of any such power. Any such power or any certificate thereof with such facsimile signature and seal shall be valid and binding on the Company. Furthermore, such power so executed, sealed and certified by certificate so executed and sealed shall, with respect to any bond or undertaking to which it is attached, shall continue to be valid and binding on the Company."

IN WITNESS WHEREOF, the ZURICH AMERICAN INSURANCE COMPANY has caused these presents to be executed in its name and on its behalf and its Corporate Seal to be hereunto affixed and attested by its officers thereunto duly authorized, this **30th day of January, A.D. 2009**. This power of attorney revokes that issued on behalf of Stanley G. WILKERSON, Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, Tracey A. NASH, Kylee W. HEUSI, dated November 6, 2006.



ZURICH AMERICAN INSURANCE COMPANY

STATE OF MARYLAND }
CITY OF BALTIMORE }

SS:

Eric D. Barnes

Secretary

By:

Frank E. Martin Jr.

Vice President

On the 30th day of January, A.D. 2009, before the subscriber, a Notary Public of the State of Maryland, duly commissioned and qualified, came the above named Vice President and Secretary of ZURICH AMERICAN INSURANCE COMPANY, to me personally known to be the individuals and officers described in and who executed the preceding instrument and they each acknowledged the execution of the same and being by me duly sworn, they severally and each for himself deposed and said that they respectively hold the offices in said Corporation as indicated, that the Seal affixed to the preceding instrument is the Corporate Seal of said Corporation, and that the said Corporate Seal, and their respective signature as such officers, were duly affixed and subscribed to the said instrument pursuant to all due corporate authorization.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my Official Seal the day and year first above.



Notary Public

My Commission Expires: July 8, 2011

This Power of Attorney limits the acts of those named therein to the bonds and undertaking specifically named therein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

CERTIFICATE

I, the undersigned, a Secretary of the ZURICH AMERICAN INSURANCE COMPANY, do hereby certify that the foregoing Power of Attorney is still in full force and effect, and further certify that Article VI, Section 5 of the By-Laws of the Company and the Resolution of the Board of Directors set forth in said Power of Attorney are still in force.

IN TESTIMONY WHEREOF I have hereto subscribed my name and affixed the seal of said Company

the 10th day of September, 2009

Gregory E. Murray

Secretary





September 3, 2009

Collin County TX
2300 Bloomdale
McKinney TX 75071

RE: CSP No. 11267-09, Construction Building: Juvenile Justice Alternative
Education Program (JJAEP) and Juvenile Probation

If Crossland Construction Company, Inc. is awarded a contract for the above referenced project and requests that we provide the necessary Performance, Payment and Defect Bonds, we will be prepared to execute the bonds subject to our acceptable review of the contract terms and considerations at the time of the request.

Our consideration and issuance of bonds is a matter solely between Crossland Construction Company, Inc. and ourselves, and we assume no liability to third parties or to you by the issuance of this letter.

We trust this information meets your satisfaction. If there are further questions, please feel free to contact me.

COLONIAL AMERICAN CASUALTY AND SURETY COMPANY /
ZURICH AMERICAN INSURANCE COMPANY

Martha L. Gilfillan, Attorney-In-Fact

(Seal)

Power of Attorney
FIDELITY AND DEPOSIT COMPANY OF MARYLAND
COLONIAL AMERICAN CASUALTY AND SURETY COMPANY

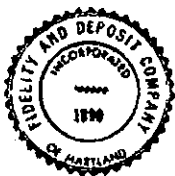
KNOW ALL MEN BY THESE PRESENTS: That the FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, corporations of the State of Maryland, by WILLIAM J. MILLS, Vice President, and ERIC D. BARNES, Assistant Secretary, in pursuance of authority granted by Article VI, Section 2, of the By-Laws of said Companies, which are set forth on the reverse side hereof and are hereby certified to be in full force and effect on the date hereof, does hereby nominate, constitute and appoint **Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, N. BOCK and Morgan DEWEY**, all of Topeka, Kansas, EACH its true and lawful agent and Attorney-in-Fact, to make, execute, seal and deliver, for, and on its behalf as surety, and as its act and deed, ~~any and all bonds and undertakings~~, and the execution of such bonds or undertakings in pursuance of these powers, shall be as binding upon said Companies, as fully and amply, to all intents and purposes, as if they had been duly executed and acknowledged by the regularly elected officers of the Company at its office in Baltimore, Md., in their own proper persons. This power of attorney revokes that issued on behalf of Stanley G. WILKERSON, Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, Tracey A. NASH, Kylee W. HEUSI, dated November 6, 2006.

The said Assistant Secretary does hereby certify that the extract set forth on the reverse side hereof is a true copy of Article VI, Section 2, of the By-Laws of said Companies, and is now in force.

IN WITNESS WHEREOF, the said Vice-President and Assistant Secretary have hereunto subscribed their names and affixed the Corporate Seals of the said FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, this 30th day of January, A.D. 2009.

ATTEST:

FIDELITY AND DEPOSIT COMPANY OF MARYLAND
COLONIAL AMERICAN CASUALTY AND SURETY COMPANY



Eric D. Barnes

Eric D. Barnes

Assistant Secretary

By:

William J. Mills

William J. Mills

Vice President

State of Maryland }
City of Baltimore } ss:

On this 30th day of January, A.D. 2009, before the subscriber, a Notary Public of the State of Maryland, duly commissioned and qualified, came WILLIAM J. MILLS, Vice President, and ERIC D. BARNES, Assistant Secretary of the FIDELITY AND DEPOSIT COMPANY OF MARYLAND, and the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, to me personally known to be the individuals and officers described in and who executed the preceding instrument, and they each acknowledged the execution of the same, and being by me duly sworn, severally and each for himself depose and saith, that they are the said officers of the Companies aforesaid, and that the seals affixed to the preceding instrument is the Corporate Seals of said Companies, and that the said Corporate Seals and their signatures as such officers were duly affixed and subscribed to the said instrument by the authority and direction of the said Corporations.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed my Official Seal the day and year first above written.



Maria D. Adamski

Maria D. Adamski

Notary Public

My Commission Expires: July 8, 2011

ZURICH AMERICAN INSURANCE COMPANY

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, that the ZURICH AMERICAN INSURANCE COMPANY, a corporation created by and existing under the laws of the State of New York does hereby nominate, constitute and appoint **Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, N. BOCK and Morgan DEWEY**, all of Topeka, Kansas, EACH its true and lawful Attorneys-In-Fact with power and authority hereby conferred to sign, seal, and execute in its behalf, during the period beginning with the date of issuance of this power, : **any and all bonds and undertakings, recognizances or other written obligations in the nature thereof**, and to bind ZURICH AMERICAN INSURANCE COMPANY thereby, and all of the acts of said Attorneys-In-Fact pursuant to these presents are hereby ratified and confirmed. This Power of Attorney is made and executed pursuant to and by the authority of the following By-Law duly adopted by the Board of Directors of the Company which By-Law has not been amended or rescinded.

Article VI, Section 5. "...The President or a Vice President in a written instrument attested by a Secretary or an Assistant Secretary may appoint any person Attorney-In-Fact with authority to execute surety bonds on behalf of the Company and other formal underwriting contracts in reference thereto and reinsurance agreements relating to individual policies and bonds of all kinds and attach the corporate seal. Any such officers may revoke the powers granted to any Attorney-In-Fact."

This Power of Attorney is signed and sealed by facsimile under and by the authority of the following Resolution adopted by the Board of Directors of the ZURICH AMERICAN INSURANCE COMPANY by unanimous consent in lieu of a special meeting dated December 15, 2006

" RESOLVED, that the signature of the President or a Vice President and the attesting signature of a Secretary or an Assistant Secretary and the seal of the Company may be affixed by facsimile on any Power of Attorney pursuant to Article VI, Section 5 of the By-Laws, and the signature of a Secretary or an Assistant Secretary and the seal of the Company may be affixed by facsimile to any certificate of any such power. Any such power or any certificate thereof with such facsimile signature and seal shall be valid and binding on the Company. Furthermore, such power so executed, sealed and certified by certificate so executed and sealed shall, with respect to any bond or undertaking to which it is attached, shall continue to be valid and binding on the Company."

IN WITNESS WHEREOF, the ZURICH AMERICAN INSURANCE COMPANY has caused these presents to be executed in its name and on its behalf and its Corporate Seal to be hereunto affixed and attested by its officers thereunto duly authorized, this **30th day of January, A.D. 2009**. This power of attorney revokes that issued on behalf of Stanley G. WILKERSON, Claudia J. NADEAU, S. Mark WILKERSON, Ashley Rose GORDON, Martha L. GILFILLAN, Tracey A. NASH, Kylee W. HEUSI, dated November 15, 2006.



ZURICH AMERICAN INSURANCE COMPANY

STATE OF MARYLAND }
CITY OF BALTIMORE }

SS:

Eric D. Barnes

Secretary

By:

Frank E. Martin Jr.

Vice President

On the 30th day of January, A.D. 2009, before the subscriber, a Notary Public of the State of Maryland, duly commissioned and qualified, came the above named Vice President and Secretary of ZURICH AMERICAN INSURANCE COMPANY, to me personally known to be the individuals and officers described in and who executed the preceding instrument and they each acknowledged the execution of the same and being by me duly sworn, they severally and each for himself deposed and said that they respectively hold the offices in said Corporation as indicated, that the Seal affixed to the preceding instrument is the Corporate Seal of said Corporation, and that the said Corporate Seal, and their respective signature as such officers, were duly affixed and subscribed to the said instrument pursuant to all due corporate authorization.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my Official Seal the day and year first above.



Notary Public

My Commission Expires: July 8, 2011

This Power of Attorney limits the acts of those named therein to the bonds and undertaking specifically named therein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

CERTIFICATE

I, the undersigned, a Secretary of the ZURICH AMERICAN INSURANCE COMPANY, do hereby certify that the foregoing Power of Attorney is still in full force and effect, and further certify that Article VI, Section 5 of the By-Laws of the Company and the Resolution of the Board of Directors set forth in said Power of Attorney are still in force.

IN TESTIMONY WHEREOF I have hereto subscribed my name and affixed the seal of said Company

the 3rd day of Sept 2009

Gregory E. Murray

Secretary

