

STATE OF TEXAS

COMMISSIONERS' COURT MINUTES

COUNTY OF COLLIN

APRIL 19, 2010

On Monday, April 19, 2010, the Commissioners Court of Collin County, Texas, met in Regular Session in the Commissioners' Courtroom, Jack Hatchell Collin County Administration Building, 4th Floor, 2300 Bloomdale Road, City of McKinney, Texas, with the following members present, and participating, to wit:

Present: Judge Keith Self
Precinct 1 Commissioner Matt Shaheen
Precinct 2 Commissioner Jerry Hoagland
Precinct 3 Commissioner Joe Jaynes
Precinct 4 Commissioner Kathy Ward

Commissioner Shaheen led the Invocation.
Commissioner Hoagland led the Pledge of Allegiance.
Commissioner Jaynes led the Pledge to the Texas Flag.

1. Judge Self convened the meeting of the Collin County Commissioners Court at 9:30 a.m.

Judge Self recessed the meeting of the Collin County Commissioners Court at 9:35 a.m. and convened the meeting of the Collin County Health Care Foundation.

President Self adjourned the meeting of the Collin County Health Care Foundation at 9:37 a.m. and reconvened the meeting of the Collin County Commissioners Court.

FYI NOTIFICATION

1. **AI-31643** Equipment purchased utilizing the Vehicle Inventory Tax funds have been tagged and listed on the County inventory by the Purchasing department, Auditor.

2. **AI-31700** Utilization of the BuyBoard Cooperative contract (No. 268-07) to purchase one (1) DynaPac CC224HF Tandem Asphalt Compactor from Bane Machinery, Public Works.

3. **AI-31666** Utilization of the cooperative contract with the City of Allen (Contract No. 2009-6-176) to purchase new tires per VTCA LGC 791; Interlocal Cooperation Contract, Purchasing.

2. Public Comments.

Hannah Kunkle, District Clerk, came forward regarding the second phase of the courthouse and how the District Clerk's office, the central jury room and Adult Probation will be moved into the second phase while the courtrooms will be at the front of the building. Ms. Kunkle expressed her concern for security and how by moving the courtrooms to the front, the judges, employees and the public will be put at risk. She stated how she has seen architectural plans for many other courthouses and has never seen a county put their courtrooms on the first floor. She suggested that with the new plan, it would cause too much congestion and chaos at the front of the building. Commissioner Hoagland called Bill Bilyeu, Administrative Services, to pull up a schematic of the courthouse to see the size of the rooms. Mr. Bilyeu pulled up a blueprint of the courthouse as it is now and explained to the Court the layout and how the courthouse is designed to have the courtrooms at the front. Commissioner Shaheen questioned Ms. Kunkle regarding the security issue because he didn't follow her concern considering that the public must go through security to get into the building as well as each court has a bailiff. Ms. Kunkle responded that if you keep all public services at the front of the building, then you will alleviate the public going all over the building and can keep them in a centralized location. She also expressed her concern for how the District Clerk's office will have less space and will have no room for growth if they are moved to the second phase. Mr. Bilyeu then approached the Court again to explain that the District Clerk's office now was configured to be a courtroom and it was never meant to be a permanent office space. Judge Self questioned Mr. Bilyeu as to whether the county looked at other courthouses during the design process to which he responded yes. (Time: 9:54 a.m.)

3. Presentation/Recognition:

a. **AI-31734** Proclamation for Conservation Day and recognition of the Natural Resources Conservation Service, County Judge.

Judge Self asked Clyde Hoage, Natural Resources Conservation Service, to join him at the podium. Judge Self stated that on April 27th, 2010 the Natural Resources Conservation Service will be celebrating 75 years of action in Texas. Judge Self presented a proclamation signed by the Court to observe April 27th, 2010, as Conservation Day in honor of the 75th anniversary of the NRCS in the state of Texas where people will work hand in hand with conservationists to protect natural resources and to create a healthy land. (Time: 9:35 a.m.)

4. Consent agenda to approve:

Judge Self asked if any member of the Court or any member of the audience had an item they wanted pulled from the consent agenda for individual consideration. Commissioner Shaheen pulled item 4d2 and item 4d3. Commissioner Hoagland

moved to strike items f1 and f2 with no objections from the Court. Commissioner Jaynes made a motion to approve the remainder of the consent agenda. (Time 9:38 a.m.)

Motion by: Commissioner Joe Jaynes
Second by: Commissioner Jerry Hoagland
Vote: 5 – 0 Passed

a. **AI-31713** Disbursements for the period ending April 13, 2010, Auditor.
COURT ORDER NO. 2010-264-04-19

b. **AI-31685** Tax Refunds totaling \$1,000,163.41, Tax Assessor Collector.
COURT ORDER NO. 2010-265-04-19

c. **Amendment(s):**

1. **AI-31688** No. 1 to Engineering Services for Roads-Improvements to FM 455 from US 75 to 0.75 Miles East of SH 5 with Dannenbaum Engineering (AGR No. 12273-09) for completion of the Plans, Specifications and Estimates (PS&E), reallocation of funds from the 2003 Bond Project No. 03-116 and No. 03-113, budget amendment in the amount of \$957,043 for same and further authorize the Purchasing Agent to finalize and execute same, Engineering.
COURT ORDER NO. 2010-266-04-19

2. **AI-31692** No. 1 to Engineering Services for Roads-Improvements to FM 2514 (Parker Road) (RFI No. 07106-04) with Birkhoff, Hendricks & Carter, L.L.P. for additional services for FM 2514 from FM 2551 to East of FM 1378 (2003 Discretionary Bond Project No. 99-00-17), reallocation of funds from 2003 Discretionary Bond Project No. 03-113, budget amendment in the amount of \$403,200 and further authorize the Purchasing Agent to finalize and execute same, Engineering.
COURT ORDER NO. 2010-267-04-19

d. **Change Order(s):**

1. **AI-31679** No. 2 to Maintenance: UPS/PDU (IFB No. 01430-08) with Critical Systems Services, Inc. to extend the contract for one (1) year through and including April 30, 2011 and add various items to the maintenance contract, further authorize the Purchasing Agent to finalize and execute same, Facilities.
COURT ORDER NO. 2010-268-04-19

2. **AI-31697** No. 2 for Services, Body Repair and Painting for Light, Medium and Heavy Duty Vehicles (IFB No. 04468-08) with Red River Truck Repair to extend the contract for one (1) year through and including June 10, 2011 and further authorize the Purchasing Agent to finalize and execute same, Public Works.

In conjunction with item d3, Commissioner Shaheen talked to Public Works beforehand about adding a pricing index for all the services that the two vendors, Red River Truck Repair and Metro Fleet Repair, will be providing. Commissioner Shaheen requested to hold these two items until the next Commissioners Court. Judge Self asked Bill Bilyeu, Administrative Services, if this would cause an impact to which his response was no. Judge Self made the motion to hold items d2 and d3 until the next Commissioners Court. (Time: 9:38 a.m.)

HELD

3. AI-31698 No. 2 to Services: Body Repair and Painting Light, Medium and Heavy Duty Vehicles (IFB No. 04468-08) with Metro Fleet Repair to extend the contract for one (1) year through and including June 10, 2011 and further authorize the Purchasing Agent to finalize and execute same, Public Works.

HELD

e. Filing of the Minute(s), County Clerk:

1. AI-31693 March 29, 2010.

COURT ORDER NO. 2010-269-04-19

f. Miscellaneous

1. AI-31707 Sale of Struck Off Property located at 1113 F Avenue, Block 1&2, Lots 4A and 1B of the P.R. Garrett addition to the City of Plano and further authorize the County Judge to finalize and execute the associated documents, Administrative Services.

HELD

2. AI-31708 Sale of Struck Off Property located at 1106 F. Avenue, Block 13, Lots 4A and 3B of the P.R. Garrett addition and further authorize the County Judge to finalize and execute the associated documents, Administrative Services.

HELD

3. AI-31723 Rental of Myers Park & Event Center facilities at a proposed fee of \$900 for the Boy Scouts of America (Lone Star and Southern Sky Districts, Circle 10 Council) to hold the annual Webelos and Twilight Camp, June 5 – 26, 2010, Commissioner, Precinct 3.

COURT ORDER NO. 2010-270-04-19

4. AI-31702 Purchase a new UPS (Uninterruptible Power Supply) with the trade-in of an older model UPS (Uninterruptible Power Supply) (not budgeted - \$429), Facilities.

COURT ORDER NO. 2010-271-04-19

5. **AI-31676** Submission of US Highway 380 (\$21,083,494) and US Highway 78 (\$11,907,869) as construction projects eligible for TxDOT pass through financing, Engineering.

COURT ORDER NO. 2010-272-04-19

6. **AI-31671** Cancellation of Supplies, Tires (New) (IFB No. 07128-07) per section 2.12 of the bid specifications, Purchasing.

COURT ORDER NO. 2010-273-04-19

GENERAL DISCUSSION

5. **AI-31682** Filling the vacancy in County Court at Law No. 4, Commissioners Court.

The next two items were heard simultaneously. Judge Self called David Rippel, Jay Bender and their families to the podium to appoint these two officials who won their primaries for County Court at Law No. 4 (David Ripple) and County Court at Law No. 6 (Jay Bender). They are not being sworn in on this day but the Court is appointing them to these positions until they go through their elections in November. (Time: 9:40 a.m.)

COURT ORDER NO. 2010-274-04-19

6. **AI-31730** Filling the vacancy in County Court at Law No. 6, Commissioners Court.

COURT ORDER NO. 2010-275-04-19

7. **AI-31683** Use of County Right-of-Way for Stacy Road, County Judge.

Ruben Delgado, Engineering, came forward and presented a letter to the Court from Ray Beard from 1991 regarding the right-of-way issue. Mr. Delgado stated that at the time Stacy Road was converted to a Farm to Market Road from a County Road, there were homes where Stacy Road was to be straightened out to FM 1378. However, there was no continuity east, resulting in a dogleg both vertically and horizontally which was unsafe. At that time, the City of Fairview and the property owners stated they would give the County the right-of-way provided they straighten out the dogleg in the future. Judge Self questioned what the status of this dogleg is as of today because the right-of-way still sits as it was. Mr. Delgado stated the county has always maintained the right-of-way with the hopes of someday, if the funds were available, working with the City of Fairview to straighten it out. Judge Self suggested that Collin County continue to hold onto the land at this time because eventually they will want to straighten out the dogleg. (Time: 9:45 a.m.)

NO ACTION TAKEN

8. AI-31720 FY2011 Budget, Budget.

Judge Self called Monika Arris, Budget, to address the Court regarding the FY 2011 Budget Outlook. The current tax rate is at \$0.2425 per \$100. There has been no actual tax rate increase for seventeen years and the county has had a 5% Homestead Exemption for the past two years. Judge Self pointed out that our Net Taxable Value has increased dramatically over the last few years although the Budgeting Department has an early estimate of a slight drop for 2010.

In March of this year Ms. Arris stated she met with the Collin County Central Appraisal District (CAD) for their early projections and came up with three scenarios. The best case scenario consisted of a drop in the Net Taxable Value but also included a loss of \$3.9 million in revenue. The mid case scenario had a more significant drop in Net Taxable Value with a loss of \$6.5 million in revenue. Lastly, the worst case scenario consisted of a \$4 million drop in Net Taxable Value with a loss of \$10.9 million in revenue. Ms. Arris continued stating the average home values have increased significantly from 2003 to 2009. The average tax bills have increased since 2003 and peaked in 2007 but dropped in 2008 when the Homestead Exception was implemented. For the Fiscal Year 2010, the Tax Assessor's office reported that the tax collection rate is up to 98.94%. As far as Tax Revenues and Fines and Fees, there has been a slight increase in tax revenue whereas a slight decrease in fines and fees. The Auditor's office is putting together a presentation for May concerning these amounts.

Jeff May, County Auditor, spoke to the Court stating that he projects that the fees will drop significantly in 2009 and therefore carry over to 2010. He also expects our investment revenues to decrease due to the low interest rates. Commissioner Shaheen questioned Mr. May regarding his future presentation due to his interest in the decline of the fees since Collin County is growing and asked for a more detailed explanation of why this is happening. Judge Self made a statement concerning the Adopted Combined Budget and how there is such a dramatic increase of the Debt Service from \$30 million in 2006 to \$43 million in 2010. Commissioner Jaynes asked Ms. Arris if the increase of debt service was due to the addition of jail beds to which she replied that it could have an impact as well as the opening of another pod in the jail.

Ms. Arris said the 2010 Budget perspective shows that 33.2% is for Maintenance & Ops, 37% is for Salaries/Benefits, 1.5% is for capital, 16.2% is for Debt Service, and 12.1% is for the Untouchables. The Untouchables is made up of Auditor (31 employees), Purchasing (16 employees), Juvenile (148 employees), CSCD (110 employees), and WIC (25 employees). Judge Self wanted to the Court aware that this means that 12.1% of the budget is controlled by other bodies.

Judge Self asked Cynthia Jacobson, Human Resources, to explain their findings regarding the growth of the Untouchables. Ms. Jacobson reported that in the last 10 years, they have seen an 88% growth from \$7.5 million to \$14.1 million in which a portion is money provided by the state due to CSCD and WIC being state funded.

Commissioner Hoagland asked Ms. Jacobson to present a breakdown of the Untouchables and their budget on the next agenda. Ms. Arris stated the M&O budgeted total comes to \$90.9 million where \$50.9 million of that is included in the top ten M&O areas for FY2010 with Employee Insurance Claims being number one. The Authorized Positions have grown over the years but the adding of the temp pool has caused an increase in employees but has kept the cost down as well. In the county, there are 37 departments with 4 or less employees but when you consider the temp pool there are actually only 8 departments with 4 employees or less. Commissioner Shaheen pointed out that with 61 departments with 10 or less employees it would be interesting to see if there could be possibilities of consolidation. Judge Self asked Ms. Jacobson if she was able to find the median base salary of the Collin County citizen to which she stated she was not and was working on trying to find an average and will present it at a later date.

Ms. Arris went on to say the General Fund Balance Growth has grown from FY2000 but we have tightened up and have stayed within the budget and revenue estimate. Commissioner Shaheen asked how many days we would need to preserve the AAA Bond Rating to which Ms. Arris responded by saying that in the past the Court has tried to keep it at 120 days. Mr. May contributed by saying he has the ending balance for 2009 for the general fund balance and it grew approximately \$4 million. The Road and Bridge Fund was increased a few years back due to the increasing price of asphalt and fuel and the county was concerned that there would be a major hit to this fund but have since reallocated the amount of taxes that are going towards this to bring the amount down. Ms. Arris clarified for Commissioner Shaheen that the Road and Bridge Fund is not included in the General Fund. The Operating Funds include the Road and Bridge Fund, the General Fund, as well as the Permanent Improvement Funds and the Jury Funds.

Commissioner Hoagland pointed out that he believes that the funding amount will increase over time and he would like to see the spending habits of a Collin County citizen on a per person basis. Commissioner Hoagland also asked to see a breakdown of the insurance claims by employee, spouse, and family coverage and where are the expenses associated with this fund from Cynthia Jacobson. Bill Bilyeu, Administrative Services, approached the Court to clarify points concerning the Debt Service payments. Judge Self expressed his concern as to why the debt service amount grew from \$30 million in 2006 to \$43 million in 2010 to which Mr. Bilyeu responded by stating that the General Fund and the expenditures didn't grow at the same rate. Judge Self then expressed his concern for the Juvenile Justice Alternative Education Program, JJAEP, building and the fact that the county built this building but there has not been an increase in students. (Time: 10:20 a.m.)

NO ACTION TAKEN

9. AI-31738 Bond Capacity update, County Judge.

Monika Arris, Budget, reviewed a presentation regarding the Debt Impact on FY2011 Budget. She went on to present a graph showing the M&O Tax Rate including the Debt Service Tax Rate which in turn gave the Court the total tax rate and broke it down to show what percentage of the total tax rate is to pay debt. Ms. Arris went on to explain the impact on debt service tax rate, the three scenarios discussed earlier, following her meeting with the Central Appraisal District. The best case scenario without selling debt in 2010 would increase the debt service tax rate to \$0.06099 which in turn would decrease tax revenue to operating funds by \$6.9 million. Under this scenario the County would need to use \$9.0 million (over a three year period) of fund balance in order to maintain a current debt service tax rate of \$0.05542 which would decrease the tax revenue to operating funds by \$2.7 million. The mid case scenario without selling debt in 2010 would include an increase debt service tax rate to \$0.06193 which in turn would decrease tax revenue to Operating Funds by \$9.6 million. The County would need to use \$10.8 million (over a three year period) of fund balance in order to maintain current debt service tax rate of \$0.05542 which decreases tax revenue to Operating Funds by \$4.8 million. Lastly, the worst case scenario without selling debt in 2010 includes an increase in debt service tax rate to \$0.06357 which decreases tax revenue to Operating Funds by \$13.9 million. The County would need to use \$19.6 million (over a five year period) of fund balance in order to maintain current Debt Service tax rate of \$0.05542 which decreases tax revenue to Operating Funds by \$8.1 million.

Ms. Arris asked David Medanich, Vice Chairman of FirstSouthwest and the Collin County Financial Advisor, to come forward. Mr. Medanich presented a three case scenario using the numbers and coinciding with the scenarios presented from the Central Appraisal District regarding the impact on tax rate required for existing debt service. Judge Self pointed out that the current estimate is somewhere between the worst case and the moderate case. Mr. Medanich went on to explain a summary impact on tax rate required for existing debt service with \$21.2 million of new debt service rolled in. The courthouse additions are included in the \$21.2 million. Mr. Medanich presented the same three scenarios with the new criteria. The County has overlapping debt totaling approximately \$380 million which is moderate to high but it is the nature of what is expected out of a fast growing county. School Districts have a constraint because they have a \$.50 tax rate limitation for the issuance of debt. Mr. Medanich presented a Tax Rate Impact Analysis showing a restructure debt service to the tax rate in the three scenarios. Mr. Bilyeu approached the Court to discuss the transportation bond schedule that Commissioner Shaheen had asked for previously. Mr. Bilyeu stated that Tracy Homfield, Engineering, had contacted all the cities that have a bond project on transportation for their expected sell date. Mr. Bilyeu stated that Ms. Homfield surveyed and included some projects that the County has to reimburse; it is approximately \$5.8 million in transportation. Mr. Bilyeu also discussed the Open Space Grant Program. Mr. Bilyeu stated today wasn't the day to make the decision concerning bond debt but Judge Self stated they have to have this

discussion because they need to award the \$13 million project for the courthouse expansion. Judge Self called to take a short break and asked Mr. Medanich to come up with a presentation to show what would happen over the course of five years if the County spent \$21 million on bond expenditures this year with no expectation of reimbursement. (Time: 11:00 a.m.)

Judge Self recessed the meeting of the Collin County Commissioners Court at 11:00 a.m. and reconvened the meeting at 11:15 a.m.

Judge Self returned to Item 9 and called Mr. Bilyeu and Ms. Arris to the podium to articulate the Impact on Debt Service Tax Rate on the worst case scenario and the options if the County pays the existing debt service with fund balance and how we could meet the bonding needs. Commissioner Hoagland suggested letting Ms. Arris bring this back the following week so she has more time to get the numbers and scenarios together. (Time: 11:20 a.m.)

NO ACTION TAKEN

10. AI-31522 Award for Construction: Collin County Courthouse Addition (IFB No. 11067-10) to Turner Construction, budget amendment in the amount of \$13,070,210 and further authorize the Purchasing Agent to finalize and execute the agreement and the County Judge to execute the reimbursement resolution, Construction & Projects.

Bill Bilyeu, Administrative Services, came to the Court to present a briefing regarding the Bloomdale Courthouse Addition. The addition will be approximately 170,000 square feet. The initial budget was \$47 million; currently with a construction bid and design completed, it's a \$34.5 million project. The addition will have an on-site cafeteria and the University Drive Courts Facility will be consolidated in the new expansion. The consolidation will move everyone to one location so the public can make payments and take care of their business without the confusion of two locations as it is now. Homeland Security has reviewed the plans and they are comfortable with the future expansion. Mr. Bilyeu went on to explain that the County Court at Law is the only department using payment plans at this time and the hope is that with the consolidation in the new expansion, the payment plans will be available for District Cases as well. He went on to discuss the efficiencies of having one location along with the traffic and travel time that will be alleviated. There is a current bid proposal that has a 30-month construction time which will expire on May 4th, 2010. The construction plans have been permitted by the City of McKinney at the cost of \$150,000 and any delay beyond a reasonable period will require a resubmission. The construction costs at this time are at a five-year low and when activity picks up the costs will increase. The Courthouse Finances consist of the monies from the proposed bond budget, the estimated bond budget and existing bond funding sources. Mr. Bilyeu stated with all these funds there is still a shortage of \$11.8 million. The options for this shortage are to reject construction bid and proceed at a later date, award construction bid and issue \$12 million in debt, award construction bid

and use fund balance from Permanent Improvement Fund to temporarily fund project until future bond sale, or accept bid and use fund balance from Permanent Improvement Fund. Mr. Bilyeu presented a breakdown of the Permanent Improvement Fund Balance, which is \$28 million, and what monies are already allocated for other things. The Commissioners suggested utilizing the extra wing in the Juvenile Justice Alternative Education Program, JJAEP, for the Elections Department since they only needed a warehouse and room to store their equipment. Commissioner Jaynes suggested a satellite office for Probation to pay fines and fees and he was curious to see if that would increase the amount of fines and fees the County received. (Time: 11:44 a.m.)

HELD

11. AI-31717 Personnel Appointments, Human Resources.

Cynthia Jacobson, Human Resources, stated all personnel appointments were at the beginning of the pay range. Commission Hoagland made a motion to approve. (Time: 11:58 a.m.)

Motion by: Commissioner Jerry Hoagland
Second by: Commissioner Matt Shaheen
Vote 5 – 0 Passed

COURT ORDER NO. 2010-276-04-19

12. AI-31718 Personnel Changes, Human Resources.

Cynthia Jacobson, Human Resources, stated that the changes are for the effective date that the individuals began working. Commissioner Hoagland questioned when the Court approved a District Courts Administrator to which Ms. Jacobson responded that it was two courts prior. They hired a higher level individual which explains the 19% increase in pay. Commissioner Shaheen made a motion to approve. (Time: 12:00 p.m.)

Motion by: Commissioner Matt Shaheen
Second by: Commissioner Kathy Ward
Vote: 5 – 0 Passed

COURT ORDER NO. 2010-277-04-19

13. AI-31725 Board/Committee Appointments, Commissioners Court.

Judge Self re-appointed Don Thoes to the Planning Committee.

Motion by: Judge Keith Self
Second by: Commissioner Jerry Hoagland
Vote: 5 – 0 Passed

Commissioner Shaheen appointed Terri Green to the Child Protective Services Board. (Time: 12:01 p.m.)

Motion by: Commissioner Matt Shaheen
Second by: Commissioner Joe Jaynes
Vote: 5 – 0 Passed.

COURT ORDER NO. 2010-278-04-19

14. RTC monthly update, Commissioner, Precinct 3.

Commissioner Jaynes came to the podium to address the Court concerning an update for the Regional Transportation Council, RTC. He stated that the Unified Transportation Plan, UTP, will have no additional funding for new construction available between now and 2014. Beginning in 2014, the region will receive \$40 million a year for 10 years. TxDOT recently approved Proposition 12 for \$1.85 billion and of this Collin County receives \$18.2 million. Commissioner Jaynes updated the Court on the funding concerning the DFW Connector and the percentages and funding for the East and the West. The RTC is considering using innovative financing to fund the Cotton Belt Corridor. (Time: 11:57 a.m.)

NO ACTION TAKEN

15. AI-31724 Potential 82nd Legislative items, Commissioners Court.

Commissioner Hoagland would like to see a cost impact for Collin County concerning special districts from Monika Arris, Budget. Commissioner Jaynes suggested that redistricting needs to be included and watched closely. Commissioner Shaheen asked to add a greater priority for transportation in the state budget along with formula funding proposed by Commissioner Jaynes. (Time: 12:05 p.m.)

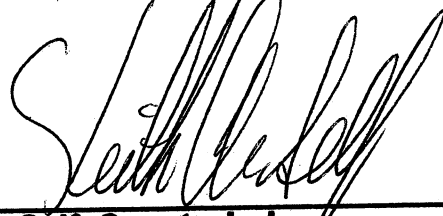
NO ACTION TAKEN

16. Possible future agenda items by Commissioners Court without discussion.

Commissioner Shaheen asked to give additional guidance to the Health Committee on the use of Grant Funds. Commissioner Hoagland stated that credit card purchases are not online and he would like to move in that direction. He would also like to come up with a recommendation for the local legislative body and what he would like to see happen to transportation funding prior to meeting. (Time: 12:07 p.m.)

EXECUTIVE SESSION

There being no further business of the Court and no reason to recess into Executive Session, Judge Self adjourned the meeting at 12:07 p.m.



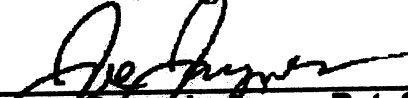
Keith Self, County Judge



Matt Shaheen, Commissioner, Pct. 1



Jerry Hoagland, Commissioner, Pct. 2



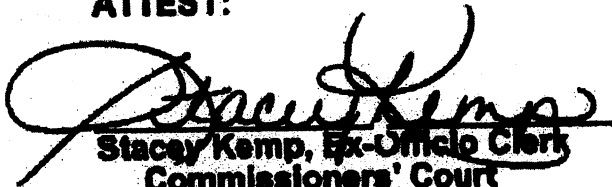
Joe Jaynes, Commissioner, Pct. 3



Kathy Ward, Commissioner, Pct. 4



ATTEST:



**Stacy Kemp, Ex-Officio Clerk
Commissioners' Court
Collin County, T E X A S**