

**Agency Name:** Collin County      **Grant/App:** 2979403      **Start Date:** 10/01/2017      **End Date:** 09/30/2018

**Project Title:** 2017 UASI Collin County - Regional Fusion Center Analysts  
**Status:** Application Pending Submission

### **Profile Information**

**Applicant Agency Name:** Collin County  
**Project Title:** 2017 UASI Collin County - Regional Fusion Center Analysts  
**Division or Unit to Administer the Project:** Collin County Sheriff's Office  
**Address Line 1:** 4300 Community Avenue  
**Address Line 2:**  
**City/State/Zip:** McKinney Texas 75071-2535  
**Start Date:** 10/01/2017  
**End Date:** 09/30/2018

**Regional Council of Governments (COG) within the Project's Impact Area:** North Central Texas Council of Governments

**Headquarter County:** Collin

**Counties within Project's Impact Area:** Collin, Cooke, Dallas, Denton, Ellis, Erath, Fannin, Grayson, Hood, Hunt, Johnson, Kaufman, Montague, Navarro, Palo Pinto, Parker, Rockwall, Somervell, Tarrant, Wise

#### **Grant Officials:**

##### **Authorized Official**

**User Name:** Keith Self  
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**Address 1:**  
**City:** McKinney, Texas 75071  
**Title:** The Honorable  
**Salutation:** Judge

##### **Financial Official**

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##### **Project Director**

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**Title:** Ms.  
**Salutation:** Ms.

### **Grant Vendor Information**

**Organization Type:** County

**Organization Option:** applying to provide homeland security services

**Applicant Agency's State Payee Identification Number (e.g., Federal Employer's Identification (FEI) Number or Vendor ID):** 17560008736000

**Data Universal Numbering System (DUNS):** 074873449

### **Narrative Information**

#### **Overview**

The purpose of the Homeland Security Grant Program (HSGP) is to support state and local efforts to prevent terrorism and other catastrophic events and to prepare the Nation for the threats and hazards that pose the greatest risk to the security of the United States. HSGP provides funding to implement investments that build, sustain, and deliver the 32 core capabilities essential to achieving the National Preparedness Goal (the Goal) of a secure and resilient Nation. The building, sustainment, and delivery of these core capabilities are not exclusive to any single level of government, organization, or

community, but rather, require the combined effort of the whole community. HSGP supports core capabilities across the five mission areas of Prevention, Protection, Mitigation, Response, and Recovery based on allowable costs.

## **Primary Mission and Purpose**

**Urban Area Security Initiative (UASI) - Law Enforcement Terrorism Prevention Activities (LETPA):** Supports programs that address the unique multidiscipline planning, organization, equipment, training, and exercise needs of high-threat, high-density Urban Areas in efforts to build and sustain law enforcement capabilities to prevent terrorist attacks and support critical prevention and protection activities. Urban areas must employ regional approaches to overall preparedness.

## **Eligibility Requirements**

### **National Incident Management System (NIMS) Implementation**

Grantees are required to implement NIMS. The NIMS uses a systematic approach to integrate the best existing processes and methods into a unified national framework for incident management across all homeland security activities including prevention, protection, response, mitigation, and recovery. Grantees must use standardized resource management concepts for resource typing, credentialing, and an inventory to facilitate the effective identification, dispatch, deployment, tracking and recovery of resources.

**Emergency Management Plans (Intermediate Level)** Cities and counties must have a current emergency management plan or be a legally established member of an inter-jurisdictional emergency management program with a plan on file with the Texas Department of Public Safety, Texas Division of Emergency Management (TDEM). Plans must be maintained throughout the entire grant performance period and must be at least at the Intermediate Level. If you have questions concerning your Emergency Management Plan (preparedness) level, contact your Emergency Management Coordinator (EMC) or your regional Council of Governments (COG). For questions concerning plan deficiencies, contact TDEM at [tdem.plans@dps.texas.gov](mailto:tdem.plans@dps.texas.gov).

**Criminal History Reporting** Entities receiving funds from HSGD must be located in a county that has an average of 90% or above on both adult and juvenile dispositions entered into the computerized criminal history database maintained by the Texas Department of Public Safety (DPS) as directed in the *Texas Code of Criminal Procedure, Chapter 60*. The disposition completeness percentage is defined as the percentage of arrest charges a county reports to DPS for which a disposition has been subsequently reported and entered into the computerized criminal history system.

**Uniform Crime Reporting (UCR)** Eligible applicants operating a law enforcement agency must be current on reporting Part I violent crime data to the Texas Department of Public Safety (DPS) for inclusion in the annual Uniform Crime Report (UCR). To be considered eligible for funding, applicants must have submitted a full twelve months of accurate data to DPS for the most recent calendar year.

## **Program Requirements**

### **Building and Sustaining Core Capabilities**

Funding should be used to sustain core capabilities. New capabilities should not be built at the expense of maintaining current and critically needed core capabilities. New capabilities must be aligned with capability targets and gaps identified through the THIRA/SPR process.

### **Mission Areas**

The National Preparedness Goal organizes the core capabilities into the five mission areas:

- Prevention. Prevent, avoid or stop an imminent, threatened or actual act of terrorism.
- Protection. Protect our citizens, residents, visitors, and assets against the greatest threats and hazards in a manner that allows our interests, aspirations, and way of life to thrive.
- Mitigation. Reduce the loss of life and property by lessening the impact of future disasters.
- Response. Respond quickly to save lives, protect property and the environment, and meet basic human needs in the aftermath of a catastrophic incident.
- Recovery. Recover through a focus on the timely restoration, strengthening and revitalization of infrastructure, housing and a sustainable economy, as well as the health, social, cultural, historic and environmental fabric of communities affected by a catastrophic incident.

### **Law Enforcement Terrorism Prevention Activities (LETPA)**

The state is responsible for ensuring that at least 25 percent (25%) of the combined HSGP funds allocated under SHSP and UASI are dedicated towards law enforcement terrorism prevention activities, as defined in 6 U.S.C. 607.

Grant projects must be consistent with the [Federal Emergency Management Agency \(FEMA\) Information Bulletin \(IB\) 412](#) which discusses eligible activities outlined in:

- a. The [National Prevention Framework](#);
- b. The [National Protection Framework](#) where capabilities are shared with the prevention mission area;
- c. Section 2006 of the [Homeland Security Act of 2002](#), as amended; and
- d. The [FY 2007 Homeland Security Grant Program Guidance and Application Kit](#).

Activities eligible for use of LETPA focused funds include but are not limited to: Maturation and enhancement of designated state and major Urban Area fusion centers, including information sharing and analysis, threat recognition, terrorist interdiction, and training/hiring of intelligence analysts. Coordination between fusion centers and other analytical and investigative efforts. Implementation and maintenance of the Nationwide Suspicious Activity Reporting (SAR) Initiative. Implementation of the "If You See Something, Say Something" campaign to raise public awareness of indicators of terrorism and terrorism-related crime and associated efforts to increase the sharing of information with public and private sector partners. Increased physical security, through law enforcement personnel and other protective measures, by implementing preventative and protective measures at critical infrastructure sites or at-risk nonprofit organizations.

### **Program Income**

Applicant agrees to comply with all federal and state rules and regulations for program income and agrees to report all program income that is generated as a result of the project's activities. Applicant agrees to report program income through a formal grant adjustment and to secure HSGD approval prior to use of the program income. Applicant agrees to use program income for allowable costs and agrees to expend program income immediately after HSGD's approval of a grant adjustment and prior to requesting reimbursement of funds.

Deduction Method - Program income shall be deducted from total allowable costs to determine the net allowable costs. Program income shall be used for current costs unless HSGD authorizes otherwise. Program income which the grantee did not anticipate at the time of the award shall be used to reduce the HSGD award and grantee match rather than to increase the funds committed to the project.

Asset Seizures and Forfeitures - Program income from asset seizures and forfeitures is considered earned when the property has been adjudicated to the benefit of the plaintiff (e.g., law enforcement entity).

### **Certification**

Each applicant agency must certify to the specific requirements detailed above as well as all requirements within the HSGD Funding Announcement, the eGrants application, the OOG's Guide to Grants, and the OOG's Grantee Conditions and Responsibilities to be eligible for this program.

I certify to all of the above requirements.

## **Project Narrative**

### **Project Summary**

Briefly summarize the project, including proposed activities and intended impact.

As radical extremism continues to grow, efforts to prevent terrorist attacks require a decentralized intelligence analysis and information sharing network. Effective information sharing requires two-way flow of information among officials at all levels of government and the private sector. The North Texas Fusion Center (NTFC) was designated by the US Department of Homeland Security (DHS) Office of Intelligence and Analysis (I&A) as a recognized fusion center in February 2006 and coordinates the gathering, analysis, and dissemination of information between partners within the 20-county North Texas region. The Center utilizes a variety of resources and tools to conduct threat assessments, support criminal investigations, analyze and share relevant suspicious activity reporting, respond to requests for information received from Terrorist Screening Center encounters, and provide early warning alerts and recommended response protocols. Information provided by the NTFC enables front-line law enforcement, public safety, fire service, emergency response, public health, critical infrastructure owners, and private sector security personnel to better protect the citizens in our region.

### **Problem Statement**

Provide a detailed account of the issues, threats or hazards that your project will target. For federal Homeland Security Grants, include specific references to the regional or state *Threat and Hazard Identification and Risk Assessment (THIRA)*, as applicable.

Because of its size, diversity, and strong economy, the Dallas/Fort Worth/Arlington urban area faces a broad range of threats and hazards every day. The North Central Texas Council of Governments (NCTCOG) Threat and Hazard Identification and Risk Assessment (THIRA) identifies a coordinated, multi-target explosive device attack (pages 4-5), such as the events in Paris (November 2015) and Brussels (March 2016), as a primary threat/hazard of concern to the area. In addition to coordinated attacks, there has also been a surge in lone wolf attacks inspired by extremist ideology across Europe and the US. Incidents include mass shootings in San Bernardino, the Orlando nightclub shooting, a cargo truck driven into Bastille Day crowds in Nice, a truck driven into a Christmas market in Berlin, and, most recently, a sport utility vehicle driven into pedestrians on Westminster Bridge in London.

Lack of information and intelligence sharing (THIRA pages 55-61) has been cited as playing a key role in several attacks carried out by radical or violent extremists. To effectively combat and prevent terrorist actions, information about those who want to attack us, the tactics that they use, and the targets that they intend to attack must first be acquired and then shared with those whose responsibility it is to protect our communities and critical infrastructure. Experience has shown that there is no single source for information related to terrorism. Important information can be found across all levels of government and the private sector and comes through efforts to build trusted partnerships and networks to continually collect and analyze relevant information from a broad array of sources to help paint a more complete picture of the threat and provide a greater capacity for coordinated and integrated action.

In addition to support efforts to prevent terrorist attacks, networks for sharing accurate and actionable intelligence and information are also beneficial in the event of other natural or accidental hazards or threats listed in the NCTCOG THIRA. Organizations can use shared information to develop critical infrastructure protection and resilience plans; prioritize emergency management, response, and recovery planning activities; and devise training and exercise programs.

### **Existing Capability Levels**

Describe the existing capability levels, including resources that are currently in place to support this project prior to the use of grant funds.

Effective information sharing requires an environment that supports the sharing of information across all levels of government and disciplines. The North Texas Fusion Center (NTFC) is comprised of a multi-disciplinary staff including one full-time Senior Intelligence Analyst and three grant-funded Research Analysts/Specialists; the Collin County Emergency Management, Fire Marshal, and Public Health Emergency Management teams; one regional director for the US Department of Homeland Security, Office of Intelligence and Analysis; one Texas Department of Public Safety (DPS) Criminal Analyst; three Texas Counter Drug Task Force members; two Collin County Fugitive Deputies; one Enforcement Removal Operations Office/Analyst; and three US Deputy Marshals who are all co-located within the Collin County Sheriff's Office building. The NTFC staff takes an all-crimes, all-hazards approach to the intelligence cycle and focuses on criminal interdiction, public health threats, agriculture threats, officer or public safety threats, apprehension of dangerous fugitives, and natural disasters.

In an effort to enhance multi-jurisdictional partnerships and strengthen information and intelligence sharing, the NTFC created the Fusion Liaison Officer (FLO) Network. The FLO Network integrates individuals from law enforcement, fire service, emergency management, private sector, military, federal agencies, healthcare, education, and other key stakeholders into an effective and sustainable two-way flow of information to increase the likelihood of identifying trends, precursors, and planning activities associated with significant incidents and criminal activity. Currently, 308 Liaison Officers from more than 200 entities participate in the network including 174 law enforcement officers, 35 private sector partners, 22 fire personnel, 37 emergency management professionals, 15 military personnel, 14 public health practitioners, and 11 critical infrastructure advisors/planners.

### **Existing Capability Gaps**

Describe the capability gaps which will be addressed by the project. For federal Homeland Security Grants, include specific references to the regional or statewide State Preparedness Report (SPR).

This project addresses gaps identified in the Intelligence and Information Sharing Core Capability (pages 17-20) of the North Central Texas Council of Governments SPR, which denotes gaps in continuous threat assessment, developing reports and products, and disseminating intelligence and information in each of the POETE (planning, organization, equipment, training, and exercises) core capabilities. The intelligence data, obtained from numerous tools and sources, to be gathered, analyzed, and compiled for threat assessments, reports, and products is voluminous. A single analyst would be unable to monitor, evaluate, create, and disseminate the information necessary to support the region. Continued funding for the three grant-funded research analyst/specialist positions allows the NTFC to continue to strengthen product development and information sharing related to local, regional, and global criminal threats, suspicious activity, and large-scale incidents.

## Impact Statement

Describe the project goals/objectives and how this project will maintain capabilities or reduce capability gaps.

Goal: Protect the citizens of North Texas by mitigating threats and hazards through a multi-agency, multi-disciplinary information and intelligence sharing network with an all-crimes, all-hazards approach.

Objectives:

- 1) Conduct or contribute to the Threat and Hazard Identification and Risk Assessment (THIRA) for Dallas Fort Worth.
- 2) Provide responses to all requests for information (RFI) received from the FBI Terrorist Screening Center (TSC).
- 3) Ensure all analytic products are tagged to Homeland Security (HSEC) Standing Information Needs (SINs).
- 4) Post 100 percent of distributable analytic products to the Homeland Security Information Network – Intelligence (HSIN-Intel).
- 5) Complete an exercise to evaluate the implementation of the COCs and address any corrective actions arising from the successfully completed exercise within the timeframe identified in the After Action Report (AAR).

Continued financial support for the three currently grant-funded research analyst/specialist positions will allow NTFC to maintain its intelligence and information analysis and sharing capacity and capabilities.

## Homeland Security Priority Actions

Identify the Texas Homeland Security Priority Action most closely aligned with this project. Each Priority Action is linked with an *Objective from the Texas Homeland Security Strategic Plan (HSSP)*. List the Priority Action by number and text (e.g. *1.2.3 Expand and enhance the network of human sources that can provide detailed and relevant information on known or suspected terrorist and criminal enterprises.*)

HSSP Priority Action 1.1.2 – Expand and enhance multi-agency, multi-jurisdictional intelligence fusion and sharing capabilities throughout the state, to include establishment of a common operational picture among state and local law enforcement agencies, establishment of a Highway Safety Operations Center, and other data sharing initiatives.

## Target Group

Identify the target group and population expected to benefit from this project.

This project benefits the 20-county region that the NCTCOG and NTFC serve.

## Long-Term Approach

Describe how the applicant agency will maintain the capabilities supported by this project without additional federal funds. If sustainment is dependent upon federal grants, describe the ongoing need for future grants, as applicable.

Collin County employs one full-time Director, one NTFC Senior Analyst/Lieutenant, and one Administrative Assistant utilizing Collin county funding. To maintain the current capabilities, grant funding is necessary to pay for the other three analyst/specialist positions. Project data will be utilized to demonstrate project effectiveness.

## Project Activities Information

### HSGP Instructions for Project Activity Selection

Homeland Security Grant Program (HSGP) applicants should only select one project activity. The eGrants system will allow multiple selections, but each HSGP subrecipient project must fit into one and only one of the Investment Categories that are listed as project activities under the "Activity List".

### Urban Area Impact

Identify the Urban Area Strategic Plan Goal and Objective that most closely aligns with this project. List the Goal/Objective specific to your Urban Area Strategic Plan by number and text (e.g., *Goal 5: Interoperable Communications. Sustain standards-based, shared systems with adequate coverage and capacity to facilitate seamless interoperable communications throughout the Urban Area. Objective 2: Complete the deployment of standards-based shared systems to serve the region.*)

D/FW/A UASI Goal 5 – Enhance intelligence and information sharing, gathering, and analysis.

D/FW/A UASI Objective 5.1 – Expand and enhance regional intelligence capability and collaboration in accordance with DHS/DOJ Baseline Capabilities for State and Major UA Fusion Centers.

D/FW/A UASI Priority Action 5.1.5 – Enhance operations managing emergency events as described in the Texas Homeland Security Regional Response Plan with specific focus on terrorism/crime nexus: intelligence, analysis, operations, investigations, and resource management.

**Selected Project Activities**

ACTIVITY	PERCENTAGE	DESCRIPTION
Fusion Center	100.00	The North Central Texas Fusion Center (NTFC) is a U.S. Department of Homeland Security (DHS) designated fusion center that has been operational since February 2006. NTFC provides tactical intelligence analysis to regional, state, and federal partners, incorporates numerous state of the art analytical tools, and facilitates the preparation/distribution of bulletins, requests for information (RFI), and other analytical products. The NTFC also provides intelligence-led, strategic and tactical threat prevention and mitigation capabilities that enhance the security of the region’s citizens.

**Measures Information**

**Progress Reporting Requirements**

All programs will be required to report the output and outcome measures for this program to Texas A&M University, Public Policy Research Institute ([PPRI](#)).

OUTPUT MEASURE	TARGET LEVEL
Number of exercises conducted.	0
Number of individuals participating in exercises.	0
Number of people trained.	0
Number of trainings conducted.	0
Number of fusion/intelligence centers created, maintained or enhanced.	1
Number of intelligence products created.	100
Number of grant funded intelligence analyst positions.	3

OUTCOME MEASURE	TARGET LEVEL
Number of agencies actively exchanging intelligence with the fusion/intelligence center.	250
Number of intelligence products distributed/shared.	100

**Resolution from Governing Body**

Applications from nonprofit corporations, local units of governments, and other political subdivisions must include a [resolution](#) that contains the following:

1. Authorization by your governing body for the submission of the application to OOG/HSGD that clearly identifies the name of the project for which funding is requested;
2. A commitment to provide all applicable matching funds;
3. A designation of the name and/or title of an authorized official who is given the authority to apply for, accept, reject, alter, or terminate a grant (Note: If a name is provided, you must update HSGD should the official change during the grant period.); and

4. A written assurance that, in the event of loss or misuse of grant funds, the governing body will return all funds to HSGD.

Upon approval from your agency's governing body, upload the approved resolution to eGrants by going to the **Upload.Files** tab and following the instructions on Uploading eGrants Files.

### Contract Compliance

Will HSGD grant funds be used to support any contractual or professional services?

Yes

No

For applicant agencies that selected **Yes** above, describe how you will monitor the activities of the sub-contractor(s) for compliance with the contract provisions (including equipment purchases), deliverables, and all applicable statutes, rules, regulations, and guidelines governing this project.

Enter a description for monitoring contract compliance:

N/A

### Lobbying

For applicant agencies requesting grant funds in excess of \$100,000, have any federally appropriated funds been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant loan, or cooperative agreement?

Yes

No

N/A

For applicant agencies that selected either **No** or **N/A** above, have any non-federal funds been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress in connection with this federal contract, loan, or cooperative agreement?

Yes

No

N/A

### Fiscal Year

Provide the begin and end date for the applicant agency's fiscal year (e.g., 09/01/20xx to 08/31/20xx).

Enter the Begin Date [mm/dd/yyyy]:

10/01/2017

Enter the End Date [mm/dd/yyyy]:

09/30/2018

### Sources of Financial Support

Each applicant must provide the amount of grant funds expended during the most recently completed fiscal year for the following sources:

Enter the amount (\$) of Federal Grant Funds:

\$2,652,000

Enter the amount (\$) of State Grant Funds:

\$4,612,425

### Single Audit

Applicants who expend less than \$750,000 in federal grant funding or less than \$750,000 in state grant funding are exempt from the Single Audit Act and cannot charge audit costs to a HSGD grant. However, HSGD may require a limited scope audit as defined in 2 CFR Part 200, Subpart F - Audit Requirements.

Has the applicant agency expended federal grant funding of \$750,000 or more, or state grant funding of \$750,000 or more during the most recently completed fiscal year?

Yes

No

Applicant agencies that selected **Yes** above, provide the date of your organization's last annual single audit, performed by an independent auditor in accordance with the State of Texas Single Audit Circular; or CFR Part 200, Subpart F - Audit Requirements.

Enter the date of your last annual single audit:

03/30/2016

### Debarment

Each applicant agency will certify that it and its principals (as defined in 2 CFR Part 180.995):

- Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of Federal benefits by a State or Federal Court, or voluntarily excluded from participation in this transaction by any federal department or agency;
- Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction or contract under a public transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; or
- Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state, or local) with commission of any of the offenses enumerated in the above bullet; and have not within a three-year period preceding this application had one or more public transactions (federal, state, or local) terminated for cause or default.

Select the appropriate response:

I Certify

Unable to Certify

Enter the debarment justification:

N/A

### FFATA Certification

**Certification of Recipient Highly Compensated Officers** – The Federal Funding Accountability and Transparency Act (FFATA) requires Prime Recipients (HSGD) to report the names and total compensation of each of the five most highly compensated officers (a.k.a. positions) of each sub recipient organization for the most recently completed fiscal year preceding the year in which the grant is awarded if the subrecipient answers **YES** to the **FIRST** statement but **NO** to the **SECOND** statement listed below.

In the sub recipient's preceding completed fiscal year, did the sub recipient receive: (1) 80 percent or more of its annual gross revenue from Federal contracts (and subcontracts), loans, grants (and subgrants) and cooperative agreements; AND (2) \$25,000,000 or more in annual gross revenue from Federal contracts (and subcontracts), loans, grants (and subgrants) and cooperative agreements?

Yes

No

Does the public have access to information about the compensation of the senior executives through periodic reports filed under Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or Section 6104 of the Internal Revenue Code of 1986?

Yes

No

If you answered **YES** to the **FIRST** statement and **NO** to the **SECOND** statement, please provide the name and total compensation amount of each of the five most highly compensated officers (a.k.a. positions) within your agency for the current calendar year. If you answered **NO** to the first statement you are **NOT** required to provide the name and compensation amounts. NOTE: "Total compensation" means the complete pay package of each of the sub recipient's compensated officers, including all forms of money, benefits, services, and in-kind payments (see SEC Regulations: 17 CCR 229.402).

## Homeland Security Information

### DHS Project Type

- Administer and manage FY15 HSGP
- Adopt and implement NIMS to include integration of core concepts into plans and procedures
- Assess vulnerability of an/or harden/protect critical infrastructure and key assets
- Build/enhance a pharmaceutical stockpile and/or distribution network
- Develop capabilities to prevent, detect, and respond to improvised explosive device (IED) terrorist attacks
- Develop/enhance homeland security/emergency management organization and structure
- Develop/enhance interoperable communications systems
- Develop/enhance plans, procedures, and protocols
- Enhance capabilities to respond to CBRNE events
- Enhance capability to support international border and waterway security
- Enhance integration of metropolitan area public health/medical and emergency management capabilities
- Enhance/establish a public health surveillance system
- Enhance/establish a terrorism intelligence/early warning system, center, or task force
- Enhance/establish agro-terrorism preparedness capabilities
- Enhance/establish citizen awareness of emergency preparedness, prevention, and response measures
- Enhance/establish Citizen Corps Councils
- Enhance/establish citizen/volunteer initiatives
- Enhance/establish cybersecurity programs
- Enhance/establish emergency operations center
- Enhance/establish explosive ordnance disposal units/bomb squads
- Enhance/establish mass care shelter and alternative medical facilities operations
- Enhance/establish public-private emergency preparedness program
- Enhance/establish regional response teams
- Enhance/establish sustainable homeland security exercise program
- Enhance/establish sustainable homeland security planning program
- Enhance/establish sustainable homeland security training program
- Manage, update and/or implement the State Homeland Security Strategy
- Manage, update and/or implement the Urban Area Homeland Security Strategy
- Transit Security Grant Program - Bus
- Transit Security Grant Program - Ferry
- Transit Security Grant Program - Rail

### Fusion Centers

- Check if this is a fusion center project.

Please indicate which Fusion Center this subgrantee supports.

- |  |   |
|--|---|
| <input type="checkbox"/> Texas Joint Crime Information Center                        | <input type="checkbox"/> Austin Regional Intelligence Center          |
| <input type="checkbox"/> Dallas Fusion Center  | <input type="checkbox"/> Southwest Texas Fusion Center                |
| <input type="checkbox"/> Houston Regional Intelligence Service Center                | <input checked="" type="checkbox"/> North Central Texas Fusion Center |
| <input type="checkbox"/> El Paso Multi-Agency Tactical Response Information Exchange |   |

### **Fusion Center Critical Operational Capability (COC) or Enabling Capability (EC)**

Select one Critical Operational Capability (COC) or Enabling Capability (EC) that best aligns the subgrant/application to one primary Fusion Center Capability associated with this subgrant/application. Select only one COC or EC. Select all (minimum 1) sub-categories of COC or EC that apply.

- COC1: Receive
  - Fusion center has a plan, a policy, or an SOP that addresses the receipt and handling of National Terrorism Advisory System (NTAS) alerts.
  - Fusion center has access to sensitive but unclassified information systems.
  - Fusion center has access to the HSDN and/or the FBINet (i.e., within fusion center or on-site).
  - Fusion center has approved plans, policies, or SOPs for the receipt of federally generated threat information.
  - Fusion center personnel with a need to access classified information are cleared to at least the Secret level.

- COC2: Analyze
  - All fusion center analysts have received at least 20 hours of issue-specific training in the past 12 months.
  - Fusion center conducts threat assessments within its AOR.
  - Fusion center contributes to national-level risk assessments.
  - Fusion center contributes to or conducts a statewide risk assessment (threat, vulnerability, and consequence analysis).
  - Fusion center evaluates the effectiveness of the customer feedback mechanism for analytic products on an annual basis.
  - Fusion center has a documented analytic production plan.
  - Fusion center has a process to provide DHS with information and/or intelligence that offers a local context to threat information in the event of an NTAS related alert.
  - Fusion center has a structured customer feedback mechanism for some or all of its analytic products.
  - Fusion center has access to multidisciplinary subject matter experts (SMEs) outside of its AOR to inform analytic production.
  - Fusion center has access to multidisciplinary subject matter experts (SMEs) within its AOR to inform analytic production.
  - Fusion center has approved plans, policies, or SOPs for assessing the local implications of time-sensitive and emerging threat information.

- COC3: Disseminate
  - Fusion center has a dissemination matrix.
  - Fusion center has a mechanism to disseminate NTAS alerts.
  - Fusion center has a plan, a policy, or an SOP that addresses dissemination of NTAS alerts to stakeholders within its AOR.
  - Fusion center has a primary SBU mechanism to disseminate time-sensitive information and products to its customers and partners.
  - Fusion center has a process for verifying the delivery of products to intended customers.
  - Fusion center has approved plans, policies, or SOPs governing the procedures for the timely dissemination of products to customers within its AOR.

- COC4: Gather
  - Fusion center has a documented tips and leads process.
  - Fusion center has a process for identifying and managing information needs.
  - Fusion center has a process for managing the gathering of locally generated information to satisfy the fusion center's information needs.
  - Fusion center has a process to inform DHS of protective measures implemented within its AOR in response to an NTAS alert.
  - Fusion center has an annual process to review and refresh its SINs.
  - Fusion center has an RFI management process.
  - Fusion center has approved SINs.
  - Fusion center is NSI-compliant OR has an approved plan, policy, or SOP governing the gathering of locally generated information.

- EC1: Privacy, Civil Rights, and Civil Liberties Protections (P/CRCL)
  - Fusion center has a P/CRCL outreach plan.
  - Fusion center has a P/CRCL policy determined by DHS to be at least as comprehensive as the Information Sharing Environment (ISE) Privacy Guidelines.
  - Fusion center has identified a P/CRCL Officer.
  - Fusion center provides formal and standardized training to all personnel on the fusion center's P/CRCL policy and protections annually.
  - Fusion center trains all personnel who access criminal intelligence systems in 28 CFR Part 23.
  - Fusion center's policies, processes, and mechanisms for receiving, cataloging, and retaining information (provided to the center) comply with 28 CFR Part 23 when appropriate.

- EC2: Sustainment Strategy
  - Fusion center completes an annual operational cost assessment.
  - Fusion center conducts an annual financial audit.
  - Fusion center has an approved strategic plan.

- Fusion center measures its performance to determine the effectiveness of its operations relative to expectations it or its governing entity has defined.
- Fusion center participates in an exercise at least once a year.

EC3: Communications and Outreach

- Fusion center has a designated Public Information Officer or Public Affairs Officer.
- Fusion center has an approved communications plan.
- Fusion center has developed and implemented a process for capturing success stories.

EC4: Security

- Fusion center has access to the Central Verification System (CVS).
- Fusion center has an approved security plan, policy, or SOP that addresses physical, personnel, and information security.
- Fusion center has identified a Security Liaison.
- Fusion center trains all personnel on the fusion center's security plan annually.
- Fusion center's Security Liaison (or other organization's Security Liaison) completes annual security training.
- Fusion center's Security Liaison (or other organization's Security Liaison) is trained on how to use CVS.

**Capabilities**

**Core Capability**

Select one Core Capability.

- |  |   |
|--|---|
| <input type="checkbox"/> Access Control and Identify Verification        | <input type="checkbox"/> Mass Search and Rescue Operations                      |
| <input type="checkbox"/> Community Resilience                            | <input type="checkbox"/> Natural and Cultural Resources                         |
| <input type="checkbox"/> Critical Transportation                         | <input type="checkbox"/> On-scene Security and Protection                       |
| <input type="checkbox"/> Cybersecurity                                   | <input type="checkbox"/> Operational Communications                             |
| <input type="checkbox"/> Economic Recovery                               | <input type="checkbox"/> Operational Coordination                               |
| <input type="checkbox"/> Environmental Response/Health and Safety        | <input type="checkbox"/> Physical Protective Measures                           |
| <input type="checkbox"/> Fatality Management Services                    | <input type="checkbox"/> Planning   |
| <input type="checkbox"/> Forensics and Attribution                       | <input type="checkbox"/> Public and Private Services and Resources              |
| <input type="checkbox"/> Health and Social Services                      | <input type="checkbox"/> Public Health and Medical Services                     |
| <input type="checkbox"/> Housing   | <input type="checkbox"/> Public Information and Warning                         |
| <input type="checkbox"/> Infrastructure Systems                          | <input type="checkbox"/> Risk Management for Protection Programs and Activities |
| <input checked="" type="checkbox"/> Intelligence and Information Sharing | <input type="checkbox"/> Screening, Search, and Detection                       |
| <input type="checkbox"/> Interdiction and Disruption                     | <input type="checkbox"/> Situational Assessment                                 |
| <input type="checkbox"/> Long-term Vulnerability Reduction               | <input type="checkbox"/> Supply Chain Integrity and Security                    |
| <input type="checkbox"/> Mass Care Services                              | <input type="checkbox"/> Threats and Hazards Identification                     |

**Identify if this investment focuses on building new capabilities or sustaining existing capabilities.**

- New Capabilities (Build)
- Existing Capabilities (Sustain)

**Are the assets or activities Deployable or Shareable:**

- Deployable
- Shareable
- Neither Deployable or Shareable

- Check if this Investment requires new construction or renovation, retrofitting, or modification of existing structures
- Check if these funds will support a project that was previously funded with HSGP funding

### **Project Management Step Involved**

Check the step that most closely resembles the phase of the project activities to be completed during the grant period.

	<b>Steps</b>	<b>Description</b>	<b>Process</b>
<input type="checkbox"/>	Initiate	The authorization to begin work or resume work on any particular activity.	Involves preparing for, assembling resources and getting work started. May apply to any level, e.g. program, project, phase, activity, task.
<input type="checkbox"/>	Plan	The purpose of establishing, at an early date, the parameters of the project that is going to be worked on as well as to try to delineate any specifics and/or any peculiarities to the project as a whole and/or any specific phases of the project.	Involves working out and extending the theoretical, practical, and/or useful application of an idea, concept, or preliminary design. This also involves a plan for moving a project concept to a viable project.
<input checked="" type="checkbox"/>	Execute	The period within the project lifecycle during which the actual work of creating the project's deliverables is carried out.	Involves directing, accomplishing, managing, and completing all phases and aspects of work for a given project.
<input type="checkbox"/>	Control	A mechanism which reacts to the current project status in order to ensure accomplishment of project objectives. This involves planning, measuring, monitoring, and taking corrective action based on the results of the monitoring.	Involves exercising corrective action as necessary to yield a required outcome consequent upon monitoring performance. Or, the process of comparing actual performance with planned performance, analyzing variances, evaluating possible alternatives, and taking appropriate corrective action as needed.
<input type="checkbox"/>	Close Out	The completion of all work on a project. Can also refer to completion of a phase of the project.	Involves formally terminating and concluding all tasks, activities, and component parts of a particular project, or phase of a project.

### **Milestones**

List 3 to 5 milestones of this project, and then list the intended completion date for each milestone. Milestones should occur throughout the project. Enter dates as MM/DD/YYYY.

<b>Milestone</b>	<b>Completion Date</b>
Conduct two Fusion Center Liaison Terrorism trainings	09/30/2018
Draft 12 short papers, reports, or sections of larger reports on intelligence topics	09/30/2018
Research and respond to 1,000 encounters with persons in the Terrorist Screening Database	09/30/2018
Train 100 new Fusion Liaison Officers (FLO)	09/30/2018
Conduct exercise to evaluate COC implementation	09/30/2018

### **NIMS Resources**

Check if this project supports a NIMS typed resource.

**Enter the name of the typed resources from the Resource Type Library Tool:**

N/A

**Enter the ID of the typed resources from the Resource Type Library Tool:**

N/A

## Budget Details Information

### Budget Information by Budget Line Item

CATEGORY	SUB CATEGORY	DESCRIPTION	CJD	CASH MATCH	IN-KIND MATCH	GPI	TOTAL	UNIT/%
Personnel	Analyst (Organization)	Fusion Center Research Analyst, Full-Time, 10/01/17 – 09/30/2018, employee initials LD. Review, analyze, and create assessments of complex foreign and domestic intelligence and threat related information. Salary \$61,164 plus \$23,783 benefits.	\$84,947.00	\$0.00	\$0.00	\$0.00	\$84,947.00	100
Personnel	Analyst (Organization)	Fusion Center Research Analyst, Full-Time, 10/01/17 – 09/30/2018, employee initials MM. Review, analyze, and create assessments of complex foreign and domestic intelligence and threat related information. Salary \$60,574 plus \$23,688 benefits.	\$84,262.00	\$0.00	\$0.00	\$0.00	\$84,262.00	100
Personnel	Specialist (Organization)	Fusion Center Research Specialist, Full-Time, 10/01/17 – 09/30/2018, employee initials PT. Research, evaluate, and disseminate intelligence data. Salary \$33,958 plus \$19,360 benefits.	\$53,318.00	\$0.00	\$0.00	\$0.00	\$53,318.00	100

### Solution Area

SUBCATEGORY - ORGANIZATION	COST	TOTAL COST
Overtime for information, investigative, and intelligence sharing activities		
Reimbursement for select operational expenses associated with increased security measures at critical infrastructure sites incurred during periods of DHS-declared alert		
Travel and Per Diem		
Vehicle and Equipment Rentals		
Vehicle/Equipment Maintenance		
Fuel Cost and/or Mileage Reimbursement		
OPacks - Explosives Detection Canine Team		
OPacks - VIPR Team		
OPacks - Mobile Explosives Screening Team		
Hiring of full- or part-time staff or contractors for emergency management activities	\$222,527.00	
Other Authorized Personnel		
		\$222,527.00

**Disciplines**

<b>DISCIPLINE</b>	<b>COST</b>	<b>TOTAL COST</b>
Agriculture		
Cyber Security		
Emergency Management		
Emergency Medical Services (Non fire-based)		
Emergency Medical Services (Fire-based)		
Fire Service		
Governmental/Administrative		
Health Care		
HazMat		
Law Enforcement/LETPA	\$222,527.00	
Not for Profit/Non-Profit		
Public Health		
Public Safety Communications		
Public Works		
Regional Transit System		
		\$222,527.00

**Source of Match Information**

**Summary Source of Match/GPI**

<b>Total Report</b>	<b>Cash Match</b>	<b>In Kind</b>	<b>GPI Federal Share</b>	<b>GPI State Share</b>
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Budget Summary Information**

**Budget Summary Information by Budget Category**

<b>CATEGORY</b>	<b>CJD</b>	<b>CASH MATCH</b>	<b>IN-KIND MATCH</b>	<b>GPI</b>	<b>TOTAL</b>
Personnel	\$222,527.00	\$0.00	\$0.00	\$0.00	\$222,527.00

**Budget Grand Total Information**

<b>CJD</b>	<b>CASH MATCH</b>	<b>IN-KIND MATCH</b>	<b>GPI</b>	<b>TOTAL</b>
\$222,527.00	\$0.00	\$0.00	\$0.00	\$222,527.00