

## COVID-19 Grant Domains and Activities

### Appendix 2. Allowable Activities

Domain	Activity Category	Allowable Activities
<b>Incident Management for Early Crisis Response</b>  <b>Domain 1</b>	Emergency Operations and Coordination  <b>Activity 1</b>	Examples of allowable activities: <ul style="list-style-type: none"> <li>○ Conduct jurisdictional COVID-19 risk assessment.                             <ul style="list-style-type: none"> <li>○ Identify and prioritize risk-reduction strategies and risk-mitigation efforts in coordination with community partners and stakeholders.</li> <li>○ Implement public health actions designed to mitigate risks in accordance with CDC guidance.</li> </ul> </li> <li>○ Implement public health response plans based on CDC COVID-19 Preparedness and Response Planning Guidance for State, Local, Territorial and Tribal Public Health Agencies.</li> <li>○ Provide technical assistance to local and tribal health departments on development of COVID-19 response plans and respond to requests for public health assistance.</li> <li>○ Activate the jurisdiction’s emergency operations center (EOC) at a level appropriate to meet the needs of the response.                             <ul style="list-style-type: none"> <li>● Staff the EOC with the numbers and skills necessary to support the response, assure worker safety and continually monitor absenteeism.</li> <li>● Use established systems to ensure continuity of operations and implement COOP plans as needed.</li> </ul> </li> <li>○ Establish call centers or other communication capacity for information sharing, public info and direct residents to available resources.</li> <li>○ Activate emergency hiring authorities and expedited contracting processes.</li> <li>○ Assess the jurisdiction’s public health and healthcare system training needs.                             <ul style="list-style-type: none"> <li>○ Provide materials and facilitate training designed to improve the jurisdiction’s public health and healthcare system response. Focus on infection prevention and control strategies and implementation/triggers for crisis/contingency standards of care.</li> <li>○ Implement procedures to notify relevant personnel and participate in CDC national calls and Clinician Outreach and Communication Activity (COCA) calls.</li> </ul> </li> <li>○ Ensure plans and jurisdictional response actions incorporate the latest CDC guidance and direction.</li> </ul>

Domain	Activity Category	Allowable Activities
<b>Domain 1</b>	Responder Safety and Health  <b>Activity 2</b>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Assure the health and safety of the jurisdiction’s workforce, including but not limited to implementation of staff resiliency programs, occupational health/safety programs, responder mental health support. Determine gaps and implement corrective actions.</li> <li>○ Implement PPE sparing strategies for public health/healthcare system workforce in accordance with federal guidelines.</li> <li>○ Develop an occupational safety and health strike team to ensure workers are protected, implement corrective actions and gather lessons learned.</li> <li>○ Establish a team of communicators that can interpret CDC guidance and assist with implementation of worker safety and health strategies.</li> <li>○ Create tools to assist and anticipate supply chain shortages, track PPE inventory.</li> <li>○ Develop personal protective equipment (PPE) strategies consistent with CDC guidance for hospitals, outpatient clinics, long term care facilities and other facilities; work with suppliers and coalitions to develop statewide plans for caching or redistribution/sharing. This strategy should be integrated with healthcare coalitions’ system plans for purchasing, caching, and distributing PPE and accessing the Strategic National Stockpile.</li> <li>○ Purchase required PPE (if available).</li> </ul>

Domain	Activity Category	Allowable Activities
<p style="text-align: center;"><b>Domain 1</b></p>	<p style="text-align: center;">Identification of vulnerable populations</p> <p style="text-align: center;"><b>Activity 3</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.</li> <li>○ Update response and recovery plans to include populations at risk.</li> <li>○ Enlist other governmental and non-governmental programs that can be leveraged to provide social services and ensure that patients with COVID-19 virus (or at risk of exposure) receive proper information to connect them to available social services.</li> <li>○ Leverage social services and behavioral health within the community, including the Administration for Children and Families (ACF) and Health Resources and Services Administration (HRSA).</li> <li>○ Conduct rapid assessment (e.g., focus groups) of concerns and needs of the community related to prevention of COVID-19.</li> <li>○ Identify gaps and implement strategies that encourage risk-reduction behaviors.</li> </ul>
<p style="text-align: center;"><b>Jurisdictional Recovery</b></p> <p style="text-align: center;"><b>Domain 2</b></p>	<p style="text-align: center;">Jurisdictional Recovery</p> <p style="text-align: center;"><b>Activity 1</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Recovery efforts to restore to pre-event functioning.</li> <li>○ Conduct a Hotwash/After Action Review and develop an improvement plan.</li> </ul>

Domain	Activity Category	Allowable Activities
<p><b>Information Management</b></p> <p><b>Domain 3</b></p>	<p>Information Sharing</p> <p><b>Activity 1</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Ensure information sharing among public health staff, healthcare personnel, airport entry screening personnel, EMS providers, and the public.</li> <li>○ Develop, coordinate, and disseminate information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations, and incident management responders.</li> <li>○ Develop new systems or utilize existing systems to rapidly report public health data.</li> <li>○ Develop community messages are accurate, timely and reach at risk populations</li> </ul>
	<p>Emergency Public Information and Warning and Risk Communication</p> <p><b>Activity 2</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Ensure redundant platforms are in place for pushing out messages to the public and the healthcare sector regarding risks to the public, risk of transmission, and protective measures. <ul style="list-style-type: none"> <li>• Work with health communicators and educators on risk communications efforts designed to prevent the spread of COVID-19 virus.</li> </ul> </li> <li>○ Update scripts for jurisdictional call centers with specific COVID-19 messaging (alerts, warnings, and notifications).</li> <li>○ Evaluate COVID-19 messaging and other communication materials and, based on feedback from target audiences, revise messages and materials as needed. <ul style="list-style-type: none"> <li>• Conduct rapid assessment (e.g., focus groups) of existing messaging and communications activities (e.g., web-based, social media) related to prevention of COVID-19.</li> <li>• Monitor local news stories and social media postings to determine if information is accurate, identify messaging gaps, and make adjustments to communications as needed.</li> </ul> </li> <li>○ Contract with local vendors for translation (as necessary), printing, signage, audiovisual/public service announcement development and dissemination.</li> <li>○ Identify gaps and develop culturally appropriate risk messages for at-risk populations including messages that focus on risk-reduction behaviors.</li> </ul>

Domain	Activity Category	Allowable Activities
<b>Domain 3</b>	<b>Activity 2</b>	<ul style="list-style-type: none"> <li>○ Develop a COVID-19-specific media relations strategy, including identification of key spokespeople and an approach for regular media outreach.</li> <li>○ Coordinate communication messages, products, and programs with key partners and stakeholders to harmonize response messaging.</li> <li>○ Clearly communicate steps that health care providers should take if they suspect a patient has COVID-19 virus infection (e.g., diagnostic testing, clinical guidance).</li> </ul>
<b>Countermeasures and Mitigation</b>  <b>Domain 4</b>	Nonpharmaceutical Interventions  <b>Activity 1</b>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Develop plans and triggers for the implementation of community interventions, including: <ul style="list-style-type: none"> <li>● Activating emergency operations plans for schools, higher education, and mass gatherings;</li> <li>● Ensuring that community, faith-based, and business organizations are prepared to support interventions to prevent spread; and</li> <li>● Integrating interventions related to social services providers, criminal justice systems, homeless persons, and other vulnerable populations and at-risk populations.</li> </ul> </li> <li>○ Anticipate disruption caused by community spread and interventions to prevent further spread. <ul style="list-style-type: none"> <li>● Planning for school dismissal including continuity of education and other school-based services (e.g., meals);</li> <li>● Ensuring systems are active to provide guidance on closure of businesses, government, and social services;</li> <li>● Ensuring systems are in place to monitor social disruption (e.g., school closures);</li> <li>● Ensuring that services (e.g., housing, transportation, food) are in place for community members impacted by social distancing interventions.</li> </ul> </li> </ul>
	Quarantine and Isolation Support  <b>Activity 2</b>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Provide lodging and wrap-around services, including food and beverage, cleaning, waste management, maintenance, repairs at quarantine/isolation sites, and clinical care costs for individuals while under state or federal quarantine and isolation orders that are not eligible to be paid for by another source.</li> </ul>

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<b>Domain 4</b>		<ul style="list-style-type: none"> <li>○ Review and update state quarantine and isolation laws, regulations, and procedures. Funds may also be used to develop training and educational materials for local health departments and judicial officials.</li> <li>○ Identify and secure safe housing for persons subject to restricted movement and other public health orders.</li> <li>○ Develop and implement behavioral health strategies to support affected populations.</li> </ul>
	Distribution and Use of Medical Material  <p style="text-align: center;"><b>Activity 3</b></p>	Examples of allowable activities: <ul style="list-style-type: none"> <li>○ Ensure jurisdictional capacity for a mass vaccination campaign once vaccine becomes available, including:               <ul style="list-style-type: none"> <li>● Enhancement of immunization information systems</li> <li>● Maintain ability for vaccine-specific cold chain management</li> <li>● Mass vaccination clinics for emergency response</li> <li>● Assess and track vaccination coverage</li> <li>● Rapidly identify high-risk persons requiring vaccine</li> <li>● Plan to prioritize limited MCM based on guidance from CDC and the Department of Health and Human Services (HHS)</li> </ul> </li> <li>○ Ensure jurisdictional capacity for distribution of MCM and supplies.</li> </ul>
<b>Surge Management</b>	Surge Staffing  <p style="text-align: center;"><b>Activity 1</b></p>	Examples of allowable activities: <ul style="list-style-type: none"> <li>○ Activate mechanisms for surging public health responder staff.</li> <li>○ Activate volunteer organizations including but not limited to Medical Reserve Corps.</li> </ul>
<b>Domain 5</b>	Public Health Coordination with Healthcare Systems  <p style="text-align: center;"><b>Activity 2</b></p>	Examples of allowable activities: <ul style="list-style-type: none"> <li>○ In partnership with health care coalitions, develop triggers for enacting crisis/contingency standards of care.</li> <li>○ Coordinate with HPP, healthcare coalitions, health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.</li> <li>○ Prepare for increased demands for services, expansions of public health functions, increases in administrative management requirements, and other emergency response surge needs.</li> <li>○ Train hospitals, long term care facilities and other high-risk facilities on infection prevention and control.</li> </ul>

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<b>Domain 5</b>		<ul style="list-style-type: none"> <li>○ Actively monitor healthcare system capacity and develop mitigation strategies to preserve healthcare system resources.</li> <li>○ Execute authorities for responding to healthcare system surge and implement activities to mitigate demands on the healthcare system. Plan to activate crisis/contingency standards of care.</li> </ul>
	<p>Infection Control</p> <p style="text-align: center;"><b>Activity 3</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Follow updated CDC guidance re: infection control and prevention and personal protective equipment.</li> <li>○ Engage with healthcare providers and healthcare coalitions to address issues related to infection prevention measures, such as: <ul style="list-style-type: none"> <li>● Changes in hospital/healthcare facility visitation policies,</li> <li>● Social distancing, and</li> <li>● Infection control practices in hospitals and long-term care facilities, such as: <ul style="list-style-type: none"> <li>▪ PPE use,</li> <li>▪ Hand hygiene,</li> <li>▪ Source control, and</li> <li>▪ Isolation of patients.</li> </ul> </li> </ul> </li> </ul>
<b>Biosurveillance</b>	<p>Public Health Surveillance and Real-time Reporting</p> <p style="text-align: center;"><b>Activity 1</b></p>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Conduct surveillance and case identification (including, but not limited to, public health epidemiological investigation activities such as contact follow-up).</li> <li>○ Assess risk of travelers and other persons with potential COVID-19 exposures.</li> <li>○ Enhance surveillance systems to provide case-based and aggregate epidemiological data.</li> <li>○ Enhance existing syndromic surveillance for respiratory illness such as influenza-like illness (ILI) or acute respiratory illness (ARI) by expanding data, inputs, and sites.</li> <li>○ Enhance systems to identify and monitor the outcomes of severe disease outcomes, including among vulnerable populations.</li> <li>○ Enhance systems to track outcomes of pregnancies affected by COVID-19.</li> <li>○ Develop models for anticipating disease progression within the community.</li> </ul>

Domain	Activity Category	Allowable Activities
<b>Domain 6</b>	<b>Activity 2</b>	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Assess commercial and public health capacity for lab testing.</li> <li>○ Develop a list of available testing sites and criteria for testing and disseminate to clinicians and the public.</li> <li>○ Appropriately collect and handle hospital and other clinical laboratory specimens that require testing and shipping to LRN or CDC laboratories designated for testing.</li> <li>○ Rapidly report test results between the laboratory, the public health department, healthcare facilities, and CDC to support public health investigations.</li> <li>○ Test a sample of outpatients with ILI or ARI for COVID-19 and other respiratory viruses and complete the following: <ul style="list-style-type: none"> <li>○ Report weekly percent positive COVID-19 outpatient visits by age group.</li> <li>○ Determine the rate of ILI/ARI outpatient visits and the rate of COVID-10 confirmed ILI patients. <ul style="list-style-type: none"> <li>▪ This allowable activity is similar to “Sentinel COVID-19 Surveillance, March 2020 and ILINet Enhancements in 2019. It may include, but is not limited to the following: <ul style="list-style-type: none"> <li>● Conduct testing at public health laboratories</li> <li>● Describe modification of protocols and validation of specimen type other than NP/OP swabs, including validation of different swab types and self-swabbing for COVID-19</li> </ul> </li> </ul> </li> </ul> </li> <li>○ Collaborate with Emerging Infection Program and Influenza Hospitalization Surveillance Network to modify existing FluSurv-NET program for COVID-19.</li> <li>○ Enhance laboratory surge capacity plans.</li> <li>○ Determine maximum lab test capacity and establish prioritization criteria and contingency plans for testing if maximum capacity is reached.</li> <li>○ Work with laboratory partners to ensure labs receive updated guidance on appropriate testing algorithms and sample types as additional information is acquired.</li> <li>○ Ensure clear guidance is communicated to clinical labs and physicians on how to obtain appropriate lab testing.</li> <li>○ Provide testing for impacted individuals.</li> </ul>
	Data Management	<p>Examples of allowable activities:</p> <ul style="list-style-type: none"> <li>○ Ensure data management systems and in place and meet the needs of the jurisdiction.</li> </ul>



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	<b>Activity 3</b>	<ul style="list-style-type: none"> <li>○ Implement analysis, visualization, and reporting for surveillance and other available data, to support understanding of the outbreak, transmission, and impact of interventions.</li> <li>○ Ensure efficient and timely data collection.</li> <li>○ Ensure ability to rapidly exchange data with public health partners (including CDC) and other relevant partners.</li> <li>○ Coordinate data systems for epidemiologic and laboratory surveillance.</li> </ul>