		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept	. 2021 Projected	2020 Annual
Turnover By Departmen	nt														
Admin. Services	# Term	0.0	0.0	1.0										4.0	1.0
	Avg. EE Turnover Rate	13.0 0.0%	13.0 0.0%	12.0 8.3%										12.7 31.6%	11.8 8.5%
	rumover reace	0.070	0.070	0.570										31.070	0.570
Health Services	# Term	1.0	0.0	1.0										8.0	5.0
	Avg. EE	73.0	75.0	74.0										74.0	65.0
	Turnover Rate	1.4%	0.0%	1.4%										10.8%	7.7%
Budget	# Term	1.0	0.0	0.0										4.0	0.0
	Avg. EE	12.0	12.0	12.0										12.0	13.0
	Turnover Rate	8.3%	0.0%	0.0%										33.3%	0.0%
Human Resources	# Term	0.0	0.0	0.0										0.0	1.0
	Avg. EE	22.0	22.0	22.0										22.0	21.3
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	4.7%
Veterans Service	# Term	0.0	0.0	0.0										0.0	0.0
votorano con vico	Avg. EE	3.0	3.0	3.0										3.0	3.0
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	0.0%
IT	# Term	0.0	0.0	0.0										0.0	3.0
	Avg. EE	65.0	65.0	65.0										65.0	64.4
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	4.7%
Highway Patrol	# Term	0.0	0.0	1.0										4.0	0.0
	Avg. EE	2.0	2.0	1.0										1.7	2.0
	Turnover Rate	0.0%	0.0%	100.0%										240.0%	0.0%
Road & Bridge	# Term	0.0	1.0	2.0										12.0	8.0
3	Avg. EE	105.0	104.0	102.0										103.7	104.3
	Turnover Rate	0.0%	1.0%	2.0%										11.6%	7.7%
Facility Mgmt	# Term	0.0	0.0	1.0										4.0	5.0
,	Avg. EE	49.0	49.0	48.0										48.7	48.8
	Turnover Rate	0.0%	0.0%	2.1%										8.2%	10.2%

1

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
Const. & Projects	# Term Avg. EE Turnover Rate	0.0 4.0 0.0%	0.0 4.0 0.0%	0.0 4.0 0.0%										0.0 4.0 0.0%	0.0 4.0 0.0%
Medical Examiner	# Term Avg. EE Turnover Rate	0.0 12.0 0.0%	0.0 12.0 0.0%	0.0 13.0 0.0%										0.0 12.3 0.0%	0.0 12.0 0.0%
Emergency Management/ Fire Marshal	# Term Avg. EE Turnover Rate	0.0 7.0 0.0%	0.0 7.0 0.0%	0.0 6.0 0.0%										0.0 6.7 0.0%	0.0 7.0 0.0%
Engineering	# Term Avg. EE Turnover Rate	3.0 38.0 7.9%	1.0 41.0 2.4%	1.0 41.0 2.4%										20.0 40.0 50.0%	6.0 41.8 14.3%
Elections Dept.	# Term Avg. EE Turnover Rate	0.0 15.0 0.0%	0.0 15.0 0.0%	0.0 15.0 0.0%										0.0 15.0 0.0%	3.0 14.4 20.8%
Purchasing	# Term Avg. EE Turnover Rate	0.0 15.0 0.0%	0.0 16.0 0.0%	0.0 16.0 0.0%										0.0 15.7 0.0%	2.0 16.6 12.1%
County Auditor	# Term Avg. EE Turnover Rate	0.0 33.0 0.0%	0.0 33.0 0.0%	0.0 33.0 0.0%										0.0 33.0 0.0%	3.0 31.3 9.6%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
Juvenile Probation	# Term	0.0	0.0	0.0										0.0	4.0
	Avg. EE	45.0	47.0	48.0										46.7	44.8
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	8.9%
Juvenile Detention	# Term	0.0	0.0	1.0										4.0	15.0
	Avg. EE	86.0	85.0	85.0										85.3	84.6
	Turnover Rate	0.0%	0.0%	1.2%										4.7%	17.7%
Juv. Alt. Education	# Term	0.0	0.0	0.0										0.0	0.0
	Avg. EE	6.0	6.0	6.0										6.0	6.0
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	0.0%
Total Juvenile	# Term	0.0	0.0	1.0										4.0	19.0
	Avg. EE	137.0	138.0	139.0										138.0	135.4
	Turnover Rate	0.0%	0.0%	0.7%										2.9%	14.0%
Community Supervision	# Term	1.0	1.0	3.0										20.0	8.0
	Avg. EE	106.0	105.0	102.0										104.3	107.9
	Turnover Rate	0.9%	1.0%	2.9%										19.2%	7.4%
County Clerk	# Term	1.0	0.0	2.0										12.0	11.0
	Avg. EE	87.0	87.0	85.0										86.3	85.0
	Turnover Rate	1.1%	0.0%	2.4%										13.9%	12.9%
Sheriff's Office	# Term	2.0	0.0	2.0										16.0	17.0
	Avg. EE	185.0	187.0	186.0										186.0	183.7
	Turnover Rate	1.1%	0.0%	1.1%										8.6%	9.3%
Sheriff's Office Detention	# Term	5.0	9.0	9.0										92.0	68.0
	Avg. EE	309.0	302.0	302.0										304.3	312.8
	Turnover Rate	1.6%	3.0%	3.0%										30.2%	21.7%
Total Sheriff's Office	# Term	7.0	9.0	11.0										108.0	85.0
	Avg. EE	494.0	489.0	488.0										490.3	496.5
	Turnover Rate	1.4%	1.8%	2.3%										22.0%	17.1%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
District Clerk	# Term	2.0	0.0	2.0										16.0	5.0
	Avg. EE	72.0	75.0	73.0										73.3	74.3
	Turnover Rate	2.8%	0.0%	2.7%										21.8%	6.7%
D.A. Prosecutor	# Term	0.0	0.0	1.0										4.0	9.0
	Avg. EE	72.0	75.0	74.0										73.7	69.1
	Turnover Rate	0.0%	0.0%	1.4%										5.4%	13.0%
D.A. Investigators	# Term	0.0	0.0	0.0										0.0	0.0
	Avg. EE	26.0	26.0	26.0										26.0	25.9
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	
D.A. Clerical	# Term	0.0	0.0	0.0										0.0	3.0
	Avg. EE	39.0	39.0	39.0										39.0	37.3
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	8.0%
Total D.A.	# Term	0.0	0.0	1.0										4.0	12.0
	Avg. EE	137.0	140.0	139.0										138.7	132.3
	Turnover Rate	0.0%	0.0%	0.7%										2.9%	9.1%
Court Appt. Representation	n #Term	0.0	0.0	0.0										0.0	2.0
	Avg. EE	8.0	8.0	8.0										8.0	7.8
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	25.5%
199th Dist. Court	# Term	0.0	0.0	0.0										0.0	0.0
	Avg. EE	3.0	3.0	3.0										3.0	3.0
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	0.0%
219th Dist. Court	# Term	0.0	0.0	0.0										0.0	0.0
	Avg. EE	3.0	3.0	3.0										3.0	3.0
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	0.0%
296th Dist. Court	# Term	0.0	1.0	0.0										4.0	1.0
	Avg. EE	3.0	3.0	3										3.0	2.9
	Turnover Rate	0.0%	33.3%	0.0%										133.3%	34.3%

4

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
366th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	1.0 2.8 35.3%
380th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.9 0.0%
401st Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 2.9 0.0%
416th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
417th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
429th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
468th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 2.9 0.0%
469th Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
470th Dist. Court	# Term Avg. EE Turnover Rate	0.0 7.0 0.0%	0.0 7.0 0.0%	0.0 7.0 0.0%										0.0 7.0 0.0%	0.0 6.0 0.0%
471st Dist. Court	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%

5

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept	2021 Projected	2020 Annual
Veterans Court / Valor	# Term Avg. EE Turnover Rate	0.0 5.0 0.0%	0.0 5.0 0.0%	0.0 5.0 0.0%										0.0 5.0 0.0%	0.0 5.0 0.0%
Const. Pct. 1	# Term Avg. EE Turnover Rate	0.0 8.0 0.0%	0.0 8.0 0.0%	1.0 7.0 14.3%										4.0 7.7 52.2%	0.0 8.0 0.0%
Const. Pct. 2	# Term Avg. EE Turnover Rate	0.0 4.0 0.0%	0.0 4.0 0.0%	0.0 4.0 0.0%										0.0 4.0 0.0%	0.0 4.0 0.0%
Const. Pct. 3	# Term Avg. EE Turnover Rate	0.0 13.0 0.0%	0.0 14.0 0.0%	0.0 14.0 0.0%										0.0 13.7 0.0%	0.0 12.9 0.0%
Const. Pct. 4	# Term Avg. EE Turnover Rate	0.0 7.0 0.0%	0.0 8.0 0.0%	1.0 7.0 14.3%										4.0 7.3 54.5%	0.0 7.0 0.0%
CCAL 1	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
CCAL 2	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
CCAL 3	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
CCAL 4	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	1.0 2.0 50.0%										4.0 2.7 150.0%	0.0 3.0 0.0%
CCAL 5	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%

6

CCAL 6	# Term Avg. EE Turnover Rate	Oct. 0.0 3.0 0.0%	Nov. 0.0 3.0 0.0%	Dec. 0.0 3.0 0.0%	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected 0.0 3.0 0.0%	2020 Annual 0.0 3.0 0.0%
CCAL 7	# Term Avg. EE Turnover Rate	0.0 3.0 0.0%	0.0 3.0 0.0%	0.0 3.0 0.0%										0.0 3.0 0.0%	0.0 3.0 0.0%
Probate Court	# Term Avg. EE Turnover Rate	0.0 4.0 0.0%	0.0 4.0 0.0%	0.0 4.0 0.0%										0.0 4.0 0.0%	0.0 4.0 0.0%
County Ext. Services	# Term Avg. EE Turnover Rate	0.0 6.0 0.0%	0.0 6.0 0.0%	0.0 6.0 0.0%										0.0 6.0 0.0%	1.0 5.5 18.2%
JP #1	# Term Avg. EE Turnover Rate	0.0 7.0 0.0%	0.0 7.0 0.0%	0.0 7.0 0.0%										0.0 7.0 0.0%	1.0 6.9 14.5%
JP #2	# Term Avg. EE Turnover Rate	0.0 4.0 0.0%	0.0 4.0 0.0%	0.0 4.0 0.0%										0.0 4.0 0.0%	1.0 3.9 25.5%
JP #3	# Term Avg. EE Turnover Rate	0.0 11.0 0.0%	0.0 11.0 0.0%	0.0 11.0 0.0%										0.0 11.0 0.0%	0.0 3.6 0.0%
JP #4	# Term Avg. EE Turnover Rate	0.0 4.0 0.0%	0.0 6.0 0.0%	0.0 6.0 0.0%										0.0 5.3 0.0%	4.0 5.6 71.6%
Tax Assessor/Collector	# Term Avg. EE Turnover Rate	2.0 96.0 2.1%	1.0 94.0 1.1%	1.0 93.0 1.1%										16.0 94.3 17.0%	14.0 94.9 14.7%

	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
Turnover For County Overall							·	·			· ·	·	·	
Terminations	18.0	14.0	31.0										252.0	206.0
Avg. EE	1742.0	1750.0	1732.0										1741.3	1727.3
Turnover Rate	1.0%	0.8%	1.8%										14.5%	11.9%
Retirements	2.0	2.0	7.0										44.0	39.0
Terminations	18.0	14.0	31.0										252.0	206.0
% of Terms which are Retirements	11.1%	14.3%	22.6%										17.5%	18.9%
Involuntary	0.0	3.0	6.0										36.0	31.0
Terminations	18.0	14.0	31.0										252.0	206.0
% of Terms which are Involuntary	0.0%	21.4%	19.4%										14.3%	15.0%

Turnover By Length	of Service	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
0-5 YEARS	Terminations Avg. EE Turnover Rate	11.0 853.0 1.3%	12.0 854.0 1.4%	19.0 841.0 2.3%										168.0 849.3 19.8%	149.0 857.3 17.4%
% of Terms v	Retirements Terminations which are Retirements	0.0 11.0 0.0%	0.0 12.0 0.0%	0.0 19.0 0.0%										0.0 168.0 0.0%	3.0 149.0 2.0%
6-10 YEARS	Terminations Avg. EE Turnover Rate	4.0 294.0 1.4%	0.0 297.0 0.0%	4.0 298.0 1.3%										32.0 296.3 10.8%	17.0 274.2 6.2%
% of Terms v	Retirements Terminations which are Retirements	0.0 4.0 0.0%	0.0 0.0 0.0%	2.0 4.0 50.0%										8.0 32.0 25.0%	6.0 17.0 35.3%
11-15 YEARS	Terminations Avg. EE Turnover Rate	0.0 225.0 0.0%	0.0 230.0 0.0%	4.0 226.0 1.8%										16.0 227.0 7.0%	13.0 224.4 5.8%
% of Terms v	Retirements Terminations which are Retirements	0.0 0.0 0.0%	0.0 0.0 0.0%	3.0 4.0 75.0%										12.0 16.0 75.0%	7.0 13.0 53.8%
16-20 YEARS	Terminations Avg. EE Turnover Rate	0.0 208.0 0.0%	2.0 205.0 1.0%	3.0 201 1.5%										20.0 204.7 9.8%	11.0 218.0 5.0%
% of Terms v	Retirements Terminations which are Retirements	0.0 0.0 0.0%	2.0 2.0 100.0%	1.0 3.0 33.3%										12.0 20.0 60.0%	5.0 11.0 45.5%

9

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
21+	Terminations	3.0	0.0	1.0										16.0	21.0
	Avg. EE	162.0	164.0	166.0										164.0	153.7
	Turnover Rate	1.9%	0.0%	0.6%										9.8%	13.7%
	Retirements	2.0	0.0	1.0										12.0	18.0
	Terminations	3.0	0.0	1.0										16.0	21.0
	% of Terms which are Retirements	66.7%	0.0%	100.0%										75.0%	85.7%
Totals	Terminations	18.0	14.0	31.0										252.0	211.0
	Avg. EE	1742.0	1750.0	1732.0										1741.3	1727.4
	Turnover Rate	1.0%	0.8%	1.8%										14.5%	12.2%
	Retirements	2.0	2.0	7.0										44.0	39.0
	Terminations	18.0	14.0	31.0										252.0	211.0
	% of Terms which are Retirements	11.1%	14.3%	22.6%										17.5%	18.5%

Turnover By Age G	roup	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
< 30 YEARS	Terminations Avg. EE Turnover Rate	7.0 278.0 2.5%	5.0 278.0 1.8%	8.0 275.0 2.9%										80.0 277.0 28.9%	68.0 289.6 23.5%
% of Terms	Retirements Terminations which are Retirements	0.0 7.0 0.0%	0.0 5.0 0.0%	0.0 8.0 0.0%										0.0 80.0 0.0%	0.0 68.0 0.0%
30-40 YEARS	Terminations Avg. EE Turnover Rate	2.0 450.0 0.4%	2.0 458.0 0.4%	7.0 452.0 1.5%										44.0 453.3 9.7%	45.0 426.5 10.6%
% of Terms	Retirements Terminations which are Retirements	0.0 2.0 0.0%	0.0 2.0 0.0%	0.0 7.0 0.0%										0.0 44.0 0.0%	0.0 45.0 0.0%
41-50 YEARS	Terminations Avg. EE Turnover Rate	4.0 485.0 0.8%	2.0 488.0 0.4%	4.0 484.0 0.8%										40.0 485.7 8.2%	36.0 490.0 7.3%
% of Terms	Retirements Terminations which are Retirements	0.0 4.0 0.0%	0.0 2.0 0.0%	0.0 4.0 0.0%										0.0 40.0 0.0%	2.0 36.0 5.6%
51-60 YEARS	Terminations Avg. EE Turnover Rate	3.0 386.0 0.8%	3.0 380.0 0.8%	3.0 382.0 0.8%										36.0 382.7 9.4%	34.0 380.8 8.9%
% of Terms	Retirements Terminations which are Retirements	2.0 3.0 66.7%	0.0 3.0 0.0%	0.0 3.0 0.0%										8.0 36.0 22.2%	20.0 31.0 64.5%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
61-70 YEAF	RS Terminations	2.0	2.0	9.0										52.0	25.0
	Avg. EE	133.0	136.0	129.0										132.7	130.1
	Turnover Rate	1.5%	1.5%	7.0%										39.2%	19.2%
	Retirements	0.0	2.0	7.0										36.0	17.0
	Terminations	2.0	2.0	9.0										52.0	25.0
% (of Terms which are Retirements	0.0%	100.0%	77.8%										69.2%	68.0%
71+ YEARS	Terminations	0.0	0.0	0.0										0.0	3.0
	Avg. EE	10.0	10.0	10.0										10.0	10.4
	Turnover Rate	0.0%	0.0%	0.0%										0.0%	28.8%
	Retirements	0.0	0.0	0.0										0.0	3.0
	Terminations	0.0	0.0	0.0										0.0	3.0
% (of Terms which are Retirements	0.0%	0.0%	0.0%										0.0%	100.0%
Totals	Terminations	18.0	14.0	31.0										252.0	211.0
	Avg. EE	1742.0	1750.0	1732.0										1741.3	1727.4
	Turnover Rate	1.0%	0.8%	1.8%										14.5%	12.2%
	Retirements	2.0	2.0	7.0										44.0	39.0
	Terminations	18.0	14.0	31.0										252.0	211.0
% (of Terms which are Retirements	11.1%	14.3%	22.6%										17.5%	18.5%

Turnov	ver By Gender	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2021 Projected	2020 Annual
MALE	Terminations	7.0	9.0	16.0										128.0	99.0
	Avg. EE	821.0	823.0	817.0										820.3	819.8
	Turnover Rate	0.9%	1.1%	2.0%										15.6%	12.1%
	Retirements	1.0	2.0	2.0										20.0	19.0
	Terminations	7.0	9.0	10.0										104.0	99.0
% of Terms which are Retireme		14.3%	22.2%	20.0%										19.2%	16.2%
FEMAL	.E Terminations	11.0	5.0	15.0										124.0	112.0
	Avg. EE	921.0	927.0	915.0										921.0	907.8
	Turnover Rate	1.2%	0.5%	1.6%										13.5%	12.3%
	Retirements	1.0	0.0	5.0										24.0	23.00
	Terminations	11.0	5.0	15.0										124.0	112.0
	% of Terms which are Retirements	9.1%	0.0%	33.3%										19.4%	20.5%
Totals	Terminations	18.0	14.0	31.0										252.0	211.0
	Avg. EE	1742.0	1750.0	1732.0										1741.3	1727.4
	Turnover Rate	1.0%	0.8%	1.8%										14.5%	12.2%
	Retirements	2.0	2.0	7.0										44.0	39.0
	Terminations	18.0	14.0	31.0										252.0	211.0
	% of Terms which are Retirements	11.1%	14.3%	22.6%										17.5%	18.5%