

### LEGAL COMPENSATION

2021 Presentation for FY 2022 Budget



### GENERAL INFORMATION

- This presentation will focus on reviewing the salary ranges for attorney positions.
- Organizations used for comparison:
  - Bexar County
  - Dallas County
  - Denton County
  - El Paso County
  - Fort Bend County
  - Montgomery County
  - Tarrant County
  - Travis County
  - Williamson County
  - State of Texas

### **TURNOVER**

- Average continuous service for attorney staff is six (6) years.
- Annualized DA attorney turnover for 2021 is projected at\*:
  - 10% overall for the DA's office
  - 9.4% for DA attorney positions only

• Five year turnover history for DA attorneys:

2020 - 13.0%

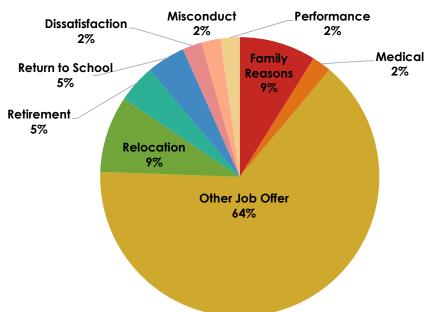
2017 - 10.9%

2019 - 13.3%

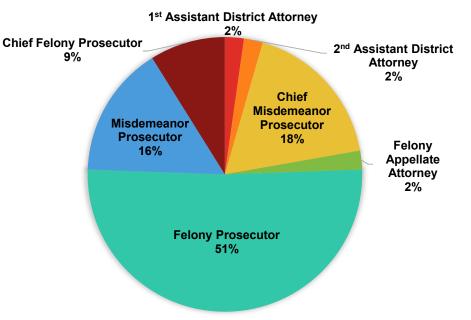
2016 - 21.7%

2018 - 10.7%

#### Reason for Leaving Distribution – 5 year history



#### Turnover Distribution – 5 year history



# PAY RANGE QUARTILE DISTRIBUTION FOR LEGAL POSITIONS

Job Title	Pay Grade	Number of Incumbents	1 <sup>st</sup> Quartile of Pay Range	2 <sup>nd</sup> Quartile of Pay Range	3 <sup>rd</sup> Quartile of Pay Range	4 <sup>th</sup> Quartile of Pay Range	Incumbents at Pay Grade Maximum*
Misdemeanor Prosecutor	580	11	100%	0%	0%	0%	0
Chief Misdemeanor Prosecutor	583	7	100%	0%	0%	0%	0
Felony Prosecutor	584	34	35%	32%	19%	13%	2
Felony Appellate Attorney	584	3	0%	0%	0%	100%	3
Legal Advisor	587	1	0%	0%	0%	100%	0
Chief Felony Prosecutor	587	15	53%	7%	27%	13%	1
Chief Appellate Attorney	588	1	0%	0%	0%	100%	1
Chief MHMC Attorney	588	1	0%	100%	0%	0%	0
Magistrate Judge	588	1	0%	0%	100%	0%	0
2 <sup>nd</sup> Assistant District Attorney	588	1	0%	0%	100%	0%	0
1 <sup>st</sup> Assistant District Attorney	591	1	0%	0%	0%	100%	0

<sup>\*</sup>Data as of February 2021

### LEGAL SALARY RANKING

Comparison entities: Bexar County, Dallas County, Denton County, El Paso County, Fort Bend County, Montgomery County, Tarrant County, Travis County, Williamson County, State of Texas

Job Title	Pay Grade Minimum Ranking	Pay Grade Maximum Ranking
Misdemeanor Prosecutor (1)	6 of 11	9 of 11
Chief Misdemeanor Prosecutor	2 of 6	3 of 6
Felony Prosecutor	3 of 10	6 of 10
Felony Appellate Attorney	5 of 7	6 of 7
Legal Advisor	3 of 5	4 of 5
Chief Felony Prosecutor (2)	2 of 10	6 of 10
Chief Appellate Attorney (3)	1 of 8	4 of 8
2nd Assistant District Attorney (2/3)	5 of 6	5 of 6
1 <sup>st</sup> Assistant District Attorney <sup>(2/3)</sup>	3 of 10	6 of 10
Magistrate Judge	3 of 4	3 of 4

- (1) Maximum does not generally apply due to incumbents moving into other positions relatively quickly.
- (2) Minimum does not generally apply because these positions typically promote from within.
- (3) Minimum does not generally apply because these positions are typically hired at a salary greater than the minimum due to the experience required for these positions.
- Tarrant County has the ability to hire in at 10% greater than the minimum starting salary. Minimum salary was used for this comparison.
- Chief MHMC Attorney had insufficient matches against which to benchmark.
- Ranking is from highest to lowest salary. A ranking of 1 denotes highest compensation paid.

### **SUMMARY**

- Analysis of position classification
  - Identified positions with a minimum and maximum variance of +/- 10% of the comparison averages.
    - None of the positions reviewed exceeded the 10% variance from the average.

# DISTRICT ATTORNEY LEGAL POSITIONS

### MISDEMEANOR PROSECUTOR

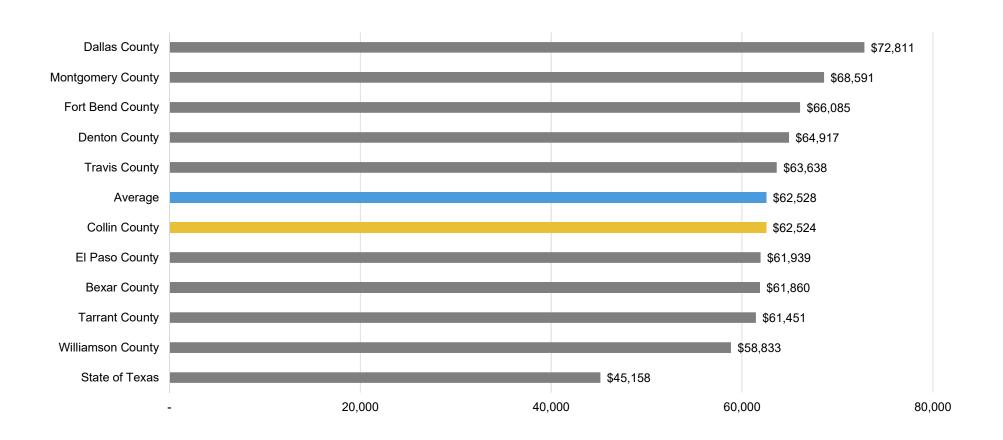
- There are 12 budgeted Misdemeanor Prosecutor positions.
- The pay range for this position is \$62,524 to \$86,619.
- Average years of service for position incumbents is less than one (1) year.
  - All current Chief Misdemeanor Prosecutors were promoted internally from the Misdemeanor Prosecutor role.
- Collin County ranks 6<sup>th</sup> out of 11 for minimum salary.
  - Our minimum is approximately the same as the comparison county average.
- Pay range maximum is generally not applicable due to incumbents moving out of the position relatively quickly.

#### **Misdemeanor Prosecutor Turnover**

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	18%	9%	9%	15.2%
Reasons for Leaving	None	2 – Other Job Offer	1 – Other Job Offer	1 – Other Job Offer	1 – Leaving Workforce

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## MISDEMEANOR PROSECUTOR MINIMUMS FY 2021



## CHIEF MISDEMEANOR PROSECUTOR

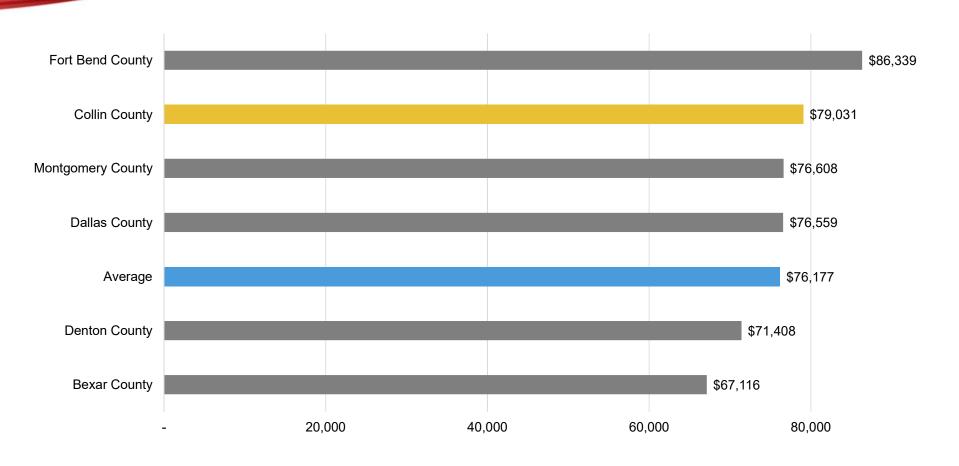
- There are eight (8) budgeted Chief Misdemeanor Prosecutor positions.
- The pay range for this position is \$79,031 to \$109,371.
- Average years of service for position incumbents is less than two years.
- Collin County ranks 2<sup>nd</sup> out of six (6) for minimum salary and 3<sup>rd</sup> out of six (6) for maximum salary.
  - Our minimum is 4% above comparison county average.
  - Our maximum is 1% above comparison county average.

#### **Chief Misdemeanor Prosecutor Turnover**

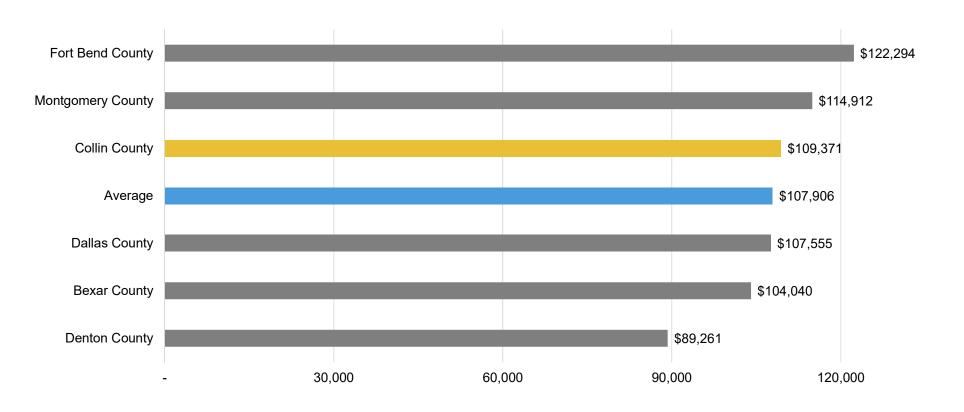
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	0%	26%	27%	0%
Reasons for Leaving	None	None	1 - Dissatisfaction 1 – Other Job Offer	2 – Other Job Offer	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## CHIEF MISDEMEANOR PROSECUTOR MINIMUMS FY 2021



## CHIEF MISDEMEANOR PROSECUTOR MAXIMUMS FY 2021



### FELONY PROSECUTOR

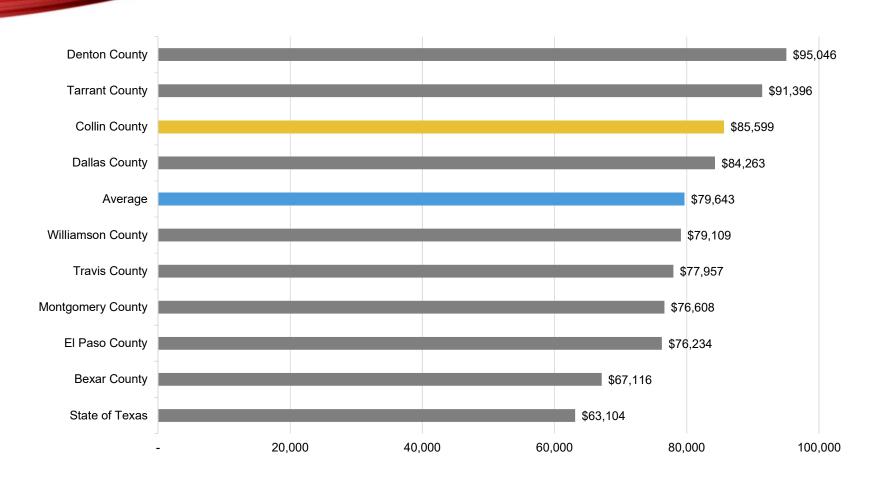
- Nearly half of Collin County's budgeted attorney positions are Felony Prosecutors (34 budgeted positions).
- The pay range for this position is \$85,599 to \$118,477.
- Average years of service for position incumbents is seven (7) years.
- Collin County ranks 3<sup>rd</sup> out of 10 for minimum salary and 6<sup>th</sup> of 10 for maximum salary.
  - Our minimum is 7% above comparison county average.
  - Our maximum is 2% below comparison county average.

#### **Felony Prosecutor Turnover**

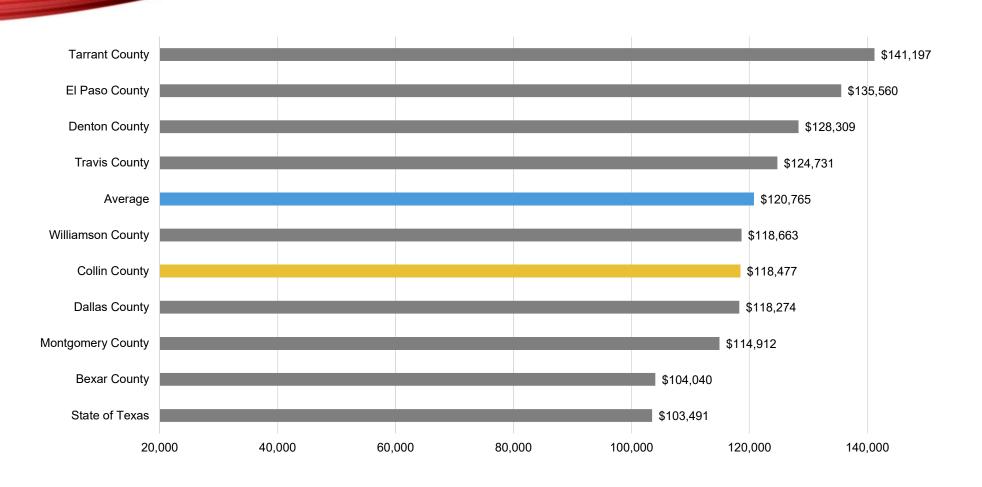
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	13%	16%	12%	12%	0%
Reasons for Leaving	3 – Other Job Offer 1 – Relocation 1 – Family Reason	5 – Other Job Offer	2 – Other Job Offer 2 – Relocation	1 – Relocation 1 – Other Job Offer 1 – Performance 1 – Misconduct	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

### FELONY PROSECUTOR MINIMUMS FY 2021



### FELONY PROSECUTOR MAXIMUMS FY 2021



### FELONY APPELLATE ATTORNEY

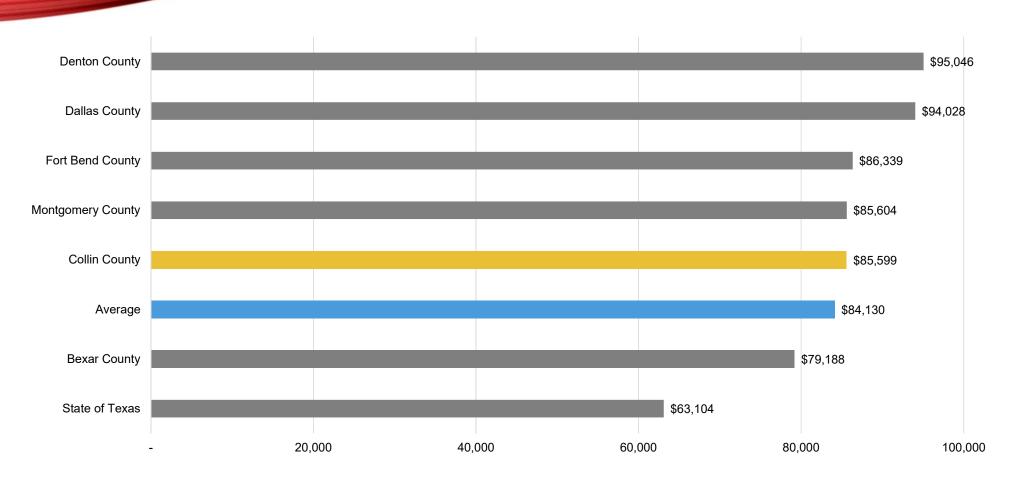
- There are three (3) budgeted Felony Appellate Attorney positions.
- The pay range for this position is \$85,599 to \$118,477 (same range as Felony Prosecutor).
- Average years of service for position incumbents is six (6) years.
- Collin County ranks 5<sup>th</sup> out of seven (7) for minimum salary and 6<sup>th</sup> out of seven (7) for maximum salary.
  - Our minimum is 2% above comparison county average.
  - Our maximum is 5% below comparison county average.

#### **Felony Appellate Attorney Turnover**

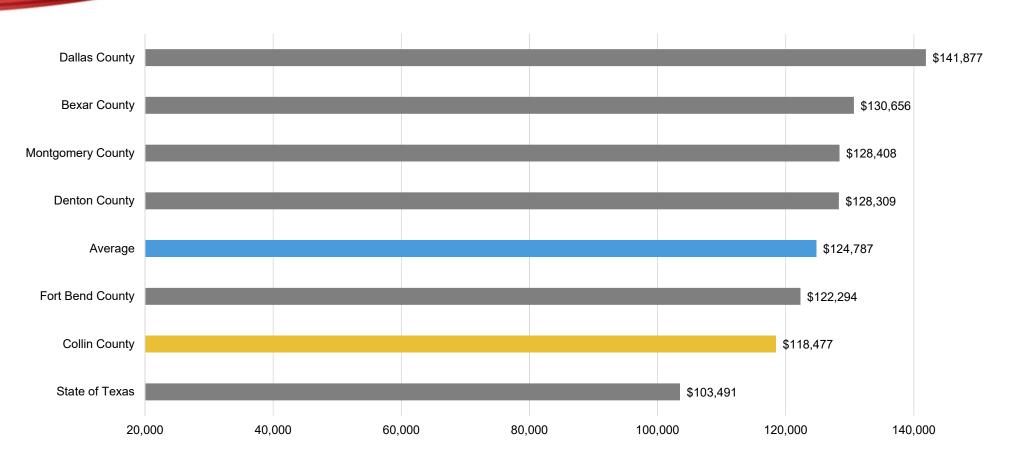
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	34%	0%	0%	0%	0%
Reasons for Leaving	1 – Other Job Offer	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## FELONY APPELLATE ATTORNEY MINIMUMS FY 2021



## FELONY APPELLATE ATTORNEY MAXIMUMS FY 2021



### CHIEF FELONY PROSECUTOR

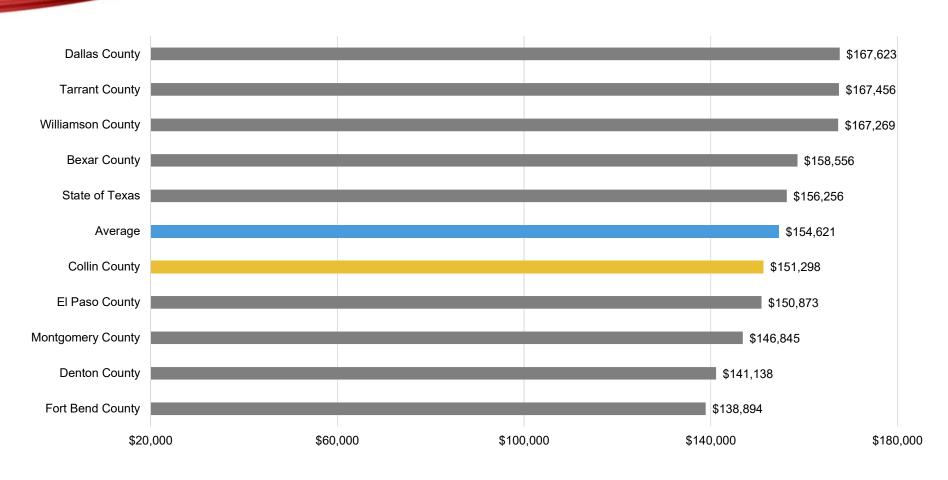
- There are 15 budgeted Chief Felony Prosecutor positions.
- The pay range for this position is \$109,279 to \$151,298.
- Average years of service for position incumbents is six (6) years.
- Hiring for this position is generally internal candidates who are already above the range minimum.
- Collin County ranks 6<sup>th</sup> out of ten (10) for maximum salary.
  - Our pay range maximum is 2% below market average.

#### **Chief Felony Prosecutor Turnover**

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Turnover Rate	0%	0%	19%	17%	13.6%
Reasons for Leaving	None	None	1 – Other Job Offer 1 – Family Reasons	2 – Other Job Offer	1 – Other Job Offer

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## CHIEF FELONY PROSECUTOR MAXIMUMS FY 2021



### CHIEF APPELLATE ATTORNEY

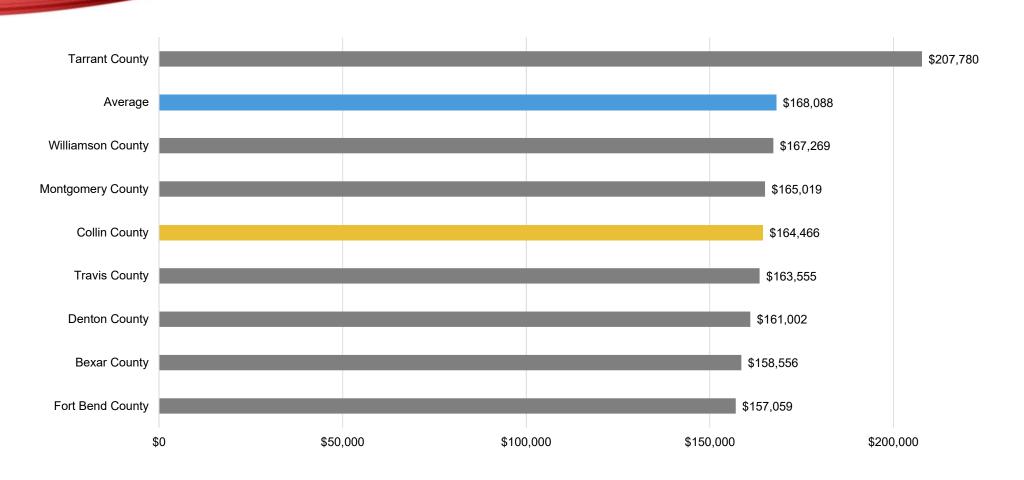
- One (1) incumbent in this position with 14 years of Collin County service and 11 years other county service.
- Incumbent is in the 4<sup>th</sup> quartile of the pay range.
- Hiring for this position is generally internal candidates who are already above the range minimum.
- Collin County ranks 4<sup>th</sup> of eight (8) for maximum salary.
  - Our pay grade maximum is 2% below market average.

#### **Chief Appellate Attorney Turnover**

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	0%	0%	0%	0%
Reasons for Leaving	None	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## CHIEF APPELLATE ATTORNEY MAXIMUMS FY 2021



## 2ND ASSISTANT DISTRICT ATTORNEY

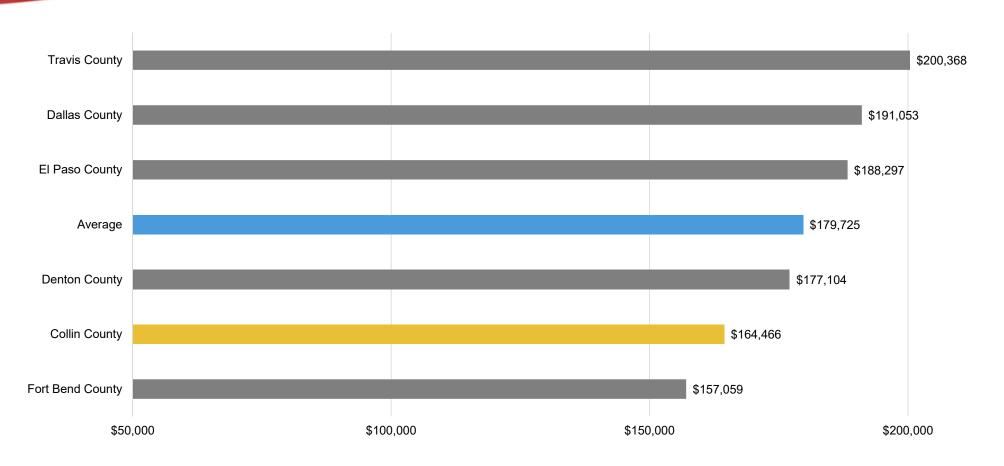
- One (1) incumbent in this position. Incumbent has 21 years of Collin County service, including 4 years in this
  position.
- Incumbent is in the 3<sup>rd</sup> quartile of the pay range.
- Minimum salary is not generally applicable to this position due to the experience level of those who are selected to perform the job.
- Collin County ranks 5<sup>th</sup> out of six (6) for maximum salary.
  - Our maximum is approximately 8% below market average.

#### 2<sup>nd</sup> Assistant District Attorney Turnover

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	0%	0%	0%	0%
Reasons for Leaving	None	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## 2ND ASSISTANT DISTRICT ATTORNEY MAXIMUMS FY 2021



## 1ST ASSISTANT DISTRICT ATTORNEY

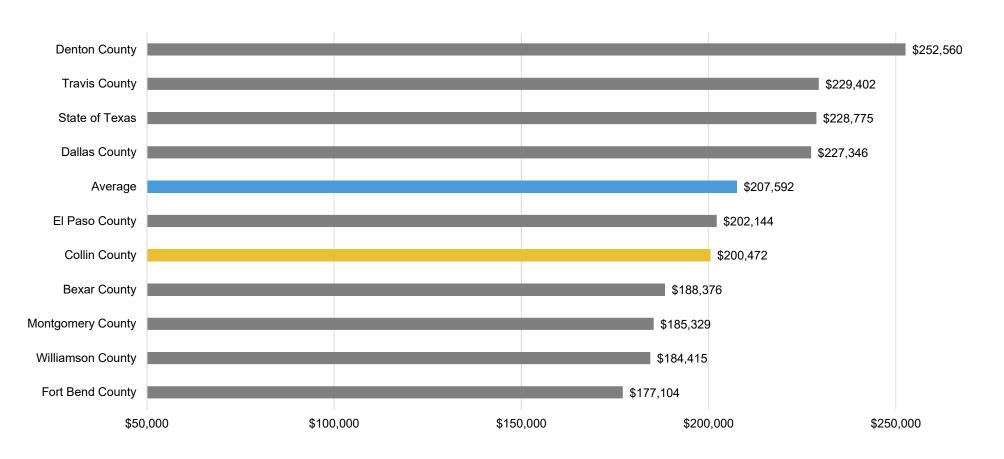
- One (1) incumbent in this position with six (6) years of Collin County service and extensive experience prior to joining the Collin County District Attorney's Office.
- Incumbent is in the 4<sup>th</sup> quartile of the pay range.
- Minimum salary is not generally applicable to this position due to the experience level of those who are selected to perform the job.
- Collin County ranks 6<sup>th</sup> out of ten (10) for maximum salary.
  - Our maximum is 3% below the county average.

#### 1<sup>st</sup> Assistant District Attorney Turnover

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	100%	0%	0%	0%	0%
Reasons for Leaving	1 - Retirement	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

### 1ST ASSISTANT DISTRICT ATTORNEY MAXIMUMS FY 2021



# Non-District Attorney Legal Positions

### LEGAL ADVISOR

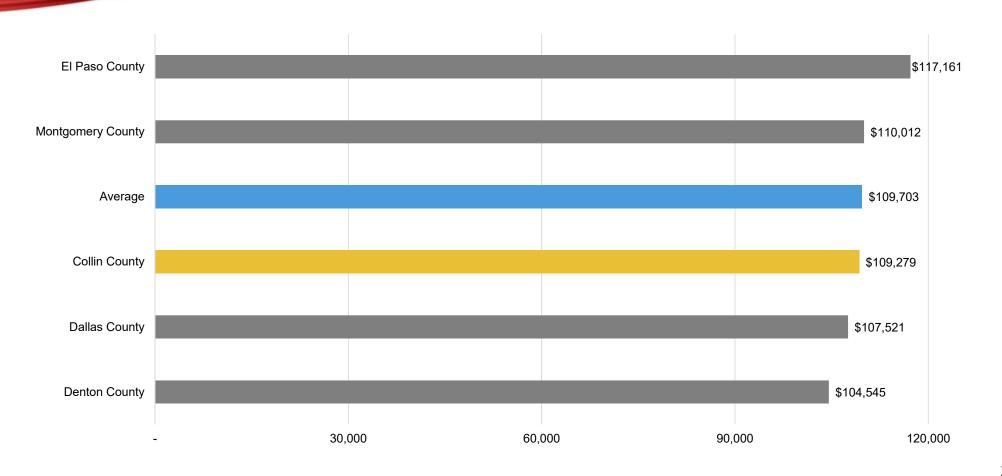
- This position provides the Sheriff's Office with legal advice.
  - Previously utilized as a contract position. Added as a regular position in FY 2018 budget.
  - Does not supervise any staff.
  - Reports directly to the Sheriff.
- One (1) incumbent with three (3) years of service as a Collin County employee.
  - Performed in the same capacity for almost one year prior to filling the budgeted position in FY 2018.
- The pay range for this position is \$109,279 to \$151,298.
- Collin County ranks 3<sup>rd</sup> out of five (5) for minimum pay and 4<sup>th</sup> out of five (5) for maximum pay.
  - Our minimum is less than 1% under county average (\$424 difference).
  - Our maximum pay is 6% under county average

#### **Legal Advisor Turnover**

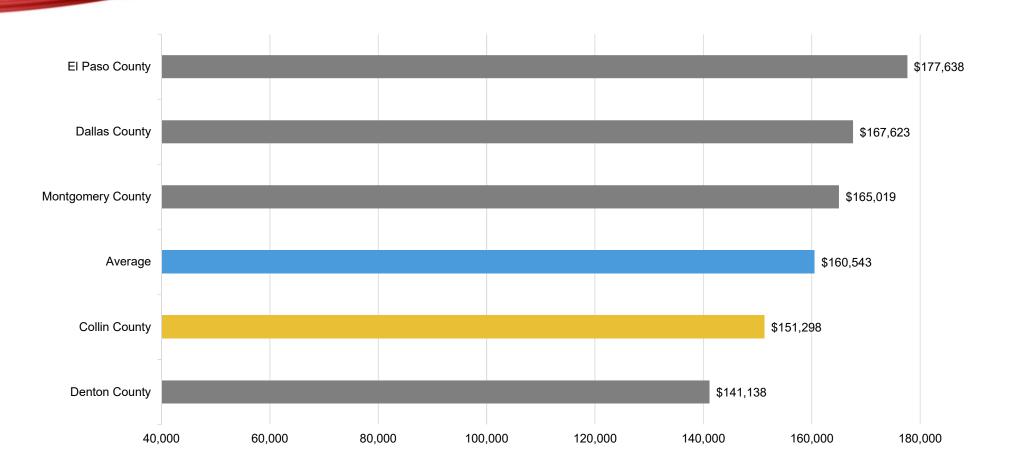
	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	0%	0%	0%
Reasons for Leaving	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

## LEGAL ADVISOR MINIMUMS FY 2021



## LEGAL ADVISOR MAXIMUMS FY 2021



### CHIEF MHMC ATTORNEY

- Administers the Mental Health/Managed Counsel and indigent defense programs.
  - Created in the FY 2017 budget.
  - Supervises seven (7) clerical staff.
  - Reports to District Court Judge.
- One (1) incumbent in this position with four (4) years of service as an employee.
  - Previously worked in the same role for five (5) years under a contract.
- The pay range for this position is \$118,834 to \$164,466.
  - Currently in second highest legal pay grade.
- Insufficient market matches to include as a benchmark title at this time.

#### **Chief MHMC Attorney Turnover**

	FY 2018	FY 2019	FY 2020	FY 2021*
Turnover Rate	0%	0%	0%	0%
Reasons for Leaving	None	None	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.

### MAGISTRATE JUDGE

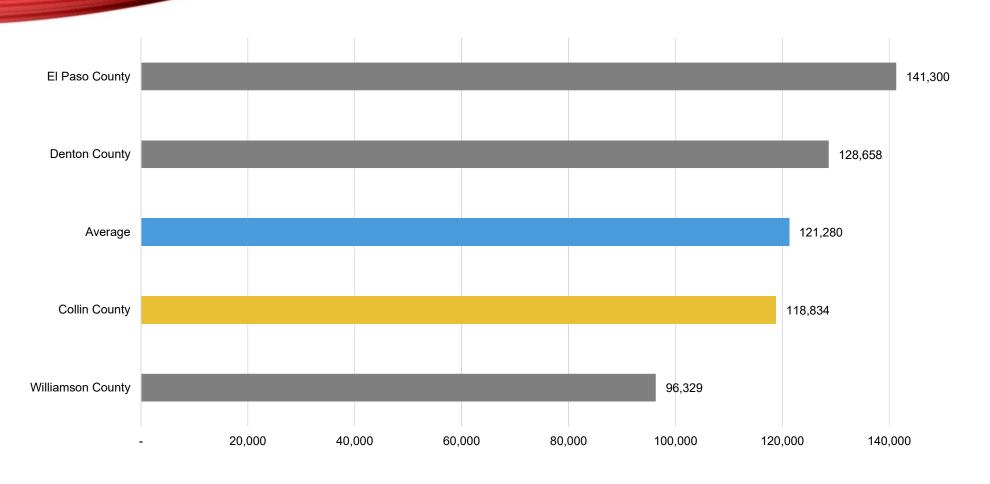
- Manages the operations of the Magistrate Court
  - Created in the FY 2020 budget.
  - Supervises four (4) clerical staff.
- One (1) incumbent in this position with one (1) year of service as an employee.
  - Previously worked as Magistrate Judge with Dallas County for 19 years.
- The pay range for this position is \$118,834 to \$164,466.
- Collin County ranks 3<sup>rd</sup> out of four (4) for minimum pay and 3<sup>rd</sup> out of four (4) for maximum pay.
  - Our minimum pay is 2% below county average.
  - Our maximum pay is 4% below county average.

#### **Magistrate Judge Turnover**

	FY 2020	FY 2021
Turnover Rate	0%	0%
Reasons for Leaving	None	None

<sup>\*</sup>FY 2021 turnover rate % is a projection of the full year based on total terminations YTD. Reasons for leaving are for actual terminations only, and do not take into account projected future reasons for leaving.





#### MAGISTRATE JUDGE MAXIMUMS FY 2021 **Denton County** 198,840 El Paso County 174,060 Average 170,465 Collin County 164,466 Williamson County 144,494 20,000 40,000 60,000 80,000 100,000 120,000 140,000 160,000 180,000 200,000