Turnavan Bu Banarimani		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Turnover By Department															
Admin. Services	# Term	0	0	1	0	0								2.4	3.0
	Avg. EE	17	17	16	16	17								16.6	13.9
	Turnover Rate	0.0%	0.0%	6.3%	0.0%	0.0%								14.5%	21.6%
Health Services	# Term	1	0	0	1	1								7.2	16.0
	Avg. EE	88	89	89	88	87								88.2	84.4
	Turnover Rate	1.1%	0.0%	0.0%	1.1%	1.1%								8.2%	19.0%
Budget	# Term	0	1	0	0	0								2.4	1.0
	Avg. EE	13	12	12	12	13								12.4	12.8
	Turnover Rate	0.0%	8.3%	0.0%	0.0%	0.0%								19.4%	7.8%
Human Resources	# Term	1	0	0	0	0								2.4	2.0
	Avg. EE	23	23	23	23	23								23.0	21.8
	Turnover Rate	4.3%	0.0%	0.0%	0.0%	0.0%								10.4%	9.2%
Veterans Service	# Term	0	0	0	0	0								0.0	1.0
	Avg. EE	3	3	3	3	3								3.0	2.7
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	37.5%
IT	# Term	0	0	1	0	1								4.8	7.0
	Avg. EE	65	65	64	64	63								64.2	63.3
	Turnover Rate	0.0%	0.0%	1.6%	0.0%	1.6%								7.5%	11.1%
Highway Patrol	# Term	0	0	1	0	0								2.4	1.0
	Avg. EE	1	1	0	0	1								0.6	1.2
	Turnover Rate	0.0%	0.0%	100.0%	0.0%	0.0%								400.0%	85.7%
Road & Bridge	# Term	1	0	0	1	0								4.8	14.0
	Avg. EE	98	99	99	98	98								98.4	100.7
	Turnover Rate	1.0%	0.0%	0.0%	1.0%	0.0%								4.9%	13.9%
Facility Mgmt	# Term	1	1	1	0	0								7.2	11.0
	Avg. EE	63	62	61	62	63								62.2	57.8
	Turnover Rate	1.6%	1.6%	1.6%	0.0%	0.0%								11.6%	19.0%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Const. & Projects	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE	4	4	4	4	4								4.0	4.0
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	0.0%
Medical Examiner	# Term	0	0	0	1	0								2.4	0.0
	Avg. EE	13	13	13	13	14								13.2	13.0
	Turnover Rate	0.0%	0.0%	0.0%	7.7%	0.0%								18.2%	0.0%
Emergency Management/	# Term	0	0	0	0	0								0.0	1.0
Fire Marshal	Avg. EE	6	7	7	7	7								6.8	6.5
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	15.4%
Engineering	# Term	0	1	0	1	0								4.8	10.0
	Avg. EE	42	41	41	41	42								41.4	40.8
	Turnover Rate	0.0%	2.4%	0.0%	2.4%	0.0%								11.6%	24.5%
Elections Dept.	# Term	0	0	1	0	0								2.4	3.0
	Avg. EE	16	16	15	15	15								15.4	15.1
	Turnover Rate	0.0%	0.0%	6.7%	0.0%	0.0%								15.6%	19.9%
Purchasing	# Term	0	0	0	0	0								0.0	3.0
· ·	Avg. EE	17	17	17	17	17								17.0	16.5
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	18.2%
County Auditor	# Term	0	1	2	0	0								7.2	4.0
-	Avg. EE	33	32	30	32	32								31.8	32.5
	Turnover Rate	0.0%	3.1%	6.7%	0.0%	0.0%								22.6%	12.3%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Juvenile Probation	# Term Avg. EE Turnover Rate	0 48 0.0%	0 50 0.0%	0 50 0.0%	0 51 0.0%	0 52 0.0%								0.0 50.2 0.0%	8.0 48.4 16.5%
Juvenile Detention	# Term Avg. EE Turnover Rate	1 83 1.2%	1 84 1.2%	1 83 1.2%	1 84 1.2%	0 85 0.0%								9.6 83.8 11.5%	15.0 79.5 18.9%
Juv. Alt. Education	# Term Avg. EE Turnover Rate	0 6 0.0%	0 6 0.0%	0 6 0.0%	0 6 0.0%	0 6 0.0%								0.0 6.0 0.0%	0.0 6.0 0.0%
Total Juvenile	# Term Avg. EE Turnover Rate	1 137 0.7%	1 140 0.7%	1 139 0.7%	1 141 0.7%	0 143 0.0%								9.6 140.0 6.9%	23.0 133.9 17.2%
Community Supervision	# Term Avg. EE Turnover Rate	2 103 1.9%	0 106 0.0%	2 104 1.9%	0 106 0.0%	0 107 0.0%								9.6 105.2 9.1%	14.0 104.5 13.4%
County Clerk	# Term Avg. EE Turnover Rate	2 90 2.2%	2 87 2.3%	1 87 1.1%	1 85 1.2%	2 85 2.4%								19.2 86.8 22.1%	10.0 87.9 11.4%
Sheriff's Office	# Term Avg. EE Turnover Rate	3 181 1.7%	2 181 1.1%	3 180 1.7%	2 183 1.1%	3 183 1.6%								31.2 181.6 17.2%	23.0 181.7 12.7%
Sheriff's Office Detention	# Term Avg. EE Turnover Rate	5 320 1.6%	5 323 1.5%	8 315 2.5%	5 311 1.6%	4 315 1.3%								64.8 316.8 20.5%	78.0 301.7 25.9%
Total Sheriff's Office	# Term Avg. EE Turnover Rate	8 501 1.6%	7 504 1.4%	11 495 2.2%	7 494 1.4%	7 498 1.4%								96.0 498.4 19.3%	101.0 483.3 20.9%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
District Clerk	# Term Avg. EE Turnover Rate	0 72 0.0%	0 73 0.0%	1 74 1.4%	1 73 1.4%	0 74 0.0%								4.8 73.2 6.6%	9.0 71.8 12.5%
D.A. Prosecutor	# Term Avg. EE Turnover Rate	0 66 0.0%	2 65 3.1%	2 65 3.1%	0 65 0.0%	0 65 0.0%								9.6 65.2 14.7%	15.0 67.5 22.2%
D.A. Investigators	# Term Avg. EE Turnover Rate	0 24 0.0%	0 24 0.0%	0 24 0.0%	0 24 0.0%	0 24 0.0%								0.0 24.0 0.0%	2.0 24.2 8.3%
D.A. Clerical	# Term Avg. EE Turnover Rate	0 38 0.0%	1 37 2.7%	0 37 0.0%	1 37 2.7%	0 37 0.0%								4.8 37.2 12.9%	10.0 36.7 27.3%
Total D.A.	# Term Avg. EE Turnover Rate	0 128 0.0%	3 126 2.4%	2 126 1.6%	1 126 0.8%	0 126 0.0%								14.4 126.4 11.4%	28.0 128.4 21.8%
Court Appt. Representation	# Term Avg. EE Turnover Rate	0 7 0.0%	0 7 0.0%	0 8 0.0%	0 8 0.0%	0 8 0.0%								0.0 7.6 0.0%	1.0 7.8 12.8%
199th Dist. Court	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 3.0 0.0%	2.0 2.9 68.6%
219th Dist. Court	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 4 0.0%	0 4 0.0%								0.0 3.4 0.0%	0.0 3.0 0.0%
296th Dist. Court	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 3.0 0.0%	0.0 3.0 0.0%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
366th Dist. Court	# Term Avg. EE	0 3	0 3	0	0 3	0 3								0.0 3.0	0.0 3.0
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	0.0%
380th Dist. Court	# Term Avg. EE	0 3	0 3	0 3	0 3	0 3								0.0 3.0	0.0 3.0
	Turnover Rate	0.0%	0.0%	0.0%	0.0%	0.0%								0.0%	0.0%
401st Dist. Court	# Term	0	0	0	0 3	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	0.0%	3 0.0%								3.0 0.0%	3.0 0.0%
416th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	2 0.0%	3 0.0%								2.8 0.0%	3.0 0.0%
417th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	3 0.0%	3 0.0%								3.0 0.0%	3.0 0.0%
429th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	3 0.0%	3 0.0%								3.0 0.0%	3.0 0.0%
468th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	3 0.0%	3 0.0%								3.0 0.0%	3.0 0.0%
469th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	3 0.0%	3 0.0%	3 0.0%								3.0 0.0%	3.0 0.0%
470th Dist. Court	# Term	0	0	0	0	0								0.0	0.0
	Avg. EE Turnover Rate	3 0.0%	3 0.0%	2 0.0%	2 0.0%	3 0.0%								2.6 0.0%	5.7 0.0%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
471st Dist. Court	# Term Avg. EE Turnover Rate	0 7 0.0%	0 7 0.0%	0 7 0.0%	0 9 0.0%	0 8 0.0%								0.0 7.6 0.0%	2.0 4.2 48.0%
Const. Pct. 1	# Term Avg. EE Turnover Rate	1 4 25.0%	1 8 12.5%	0 8 0.0%	0 8 0.0%	0 8 0.0%								4.8 7.2 66.7%	0.0 7.3 0.0%
Const. Pct. 2	# Term Avg. EE Turnover Rate	0 4 0.0%	0 4 0.0%	0 4 0.0%	0 4 0.0%	0 4 0.0%								0.0 4.0 0.0%	0.0 4.0 0.0%
Const. Pct. 3	# Term Avg. EE Turnover Rate	0 14 0.0%	0 9 0.0%	0 11 0.0%	0 13 0.0%	0 13 0.0%								0.0 12.0 0.0%	0.0 14.0 0.0%
Const. Pct. 4	# Term Avg. EE Turnover Rate	1 7 14.3%	0 8 0.0%	0 8 0.0%	0 8 0.0%	0 8 0.0%								2.4 7.8 30.8%	3.0 7.2 41.9%
CCAL 1	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	1 2 50.0%	0 3 0.0%	0 3 0.0%								2.4 2.8 85.7%	0.0 3.0 0.0%
CCAL 2	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	1 2 50.0%	0 2 0.0%	0 2 0.0%								2.4 2.4 100.0%	0.0 3.0 0.0%
CCAL 3	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 3.0 0.0%	0.0 3.0 0.0%
CCAL 4	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	1 3 33.3%	0 3 0.0%								2.4 3.0 80.0%	0.0 3.0 0.0%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
CCAL 5	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 3.0 0.0%	0.0 3.0 0.0%
CCAL 6	# Term Avg. EE Turnover Rate	0 3 0.0%	0 2 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 2.8 0.0%	1.0 2.7 37.5%
CCAL 7	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%	0 3 0.0%								0.0 3.0 0.0%	0.0 3.0 0.0%
Probate Court	# Term Avg. EE Turnover Rate	0 3 0.0%	0 3 0.0%	1 2 50.0%	0 4 0.0%	0 4 0.0%								2.4 3.2 75.0%	0.0 3.9 0.0%
County Ext. Services	# Term Avg. EE Turnover Rate	0 5 0.0%	0 6 0.0%	0 6 0.0%	0 6 0.0%	1 5 20.0%								2.4 5.6 42.9%	1.0 5.9 16.9%
JP #1	# Term Avg. EE Turnover Rate	0 6 0.0%	0 6 0.0%	1 5 20.0%	1 5 20.0%	0 7 0.0%								4.8 5.8 82.8%	1.0 5.9 16.9%
JP #2	# Term Avg. EE Turnover Rate	0 4 0.0%	0 4 0.0%	0 4 0.0%	0 4 0.0%	0 4 0.0%								0.0 4.0 0.0%	0.0 4.0 0.0%
JP #3	# Term Avg. EE Turnover Rate	0 10 0.0%	1 9 11.1%	0 10 0.0%	0 10 0.0%	0 10 0.0%								2.4 9.8 24.5%	3.0 11.3 26.5%
JP #4	# Term Avg. EE Turnover Rate	1 6 16.7%	0 6 0.0%	2 4 50.0%	0 4 0.0%	1 4 25.0%								9.6 4.8 200.0%	2.0 5.0 40.0%
Tax Assessor/Collector	# Term Avg. EE Turnover Rate	3 88 3.4%	2 86 2.3%	2 92 2.2%	2 90 2.2%	1 90 1.1%								24.0 89.2 26.9%	25.0 86.7 28.8%

	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Turnover For County Overall														
Terminations	23	21	33	19	14								264.0	303.0
Avg. EE	1755	1756	1742	1748	1762								1752.6	1723.4
Turnover Rate	1.3%	1.2%	1.9%	1.1%	0.8%								15.1%	17.6%
Retirements	4	1	5	3	2								36.0	44.0
Terminations	23	21	33	19	14								264.0	303.0
% of Terms which are Retirements	17.4%	4.8%	15.2%	15.8%	14.3%								13.6%	14.5%
Involuntary	4	2	0	0	0								14.4	22.0
Terminations	23	21	33	19	14								264.0	303.0
% of Terms which are Involuntary	17.4%	9.5%	0.0%	0.0%	0.0%								5.5%	7.3%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept	2023 Projected	2022 Actual
Turnover By Length	of Service														
0-5 YEARS	Terminations Avg. EE Turnover Rate	15 851 1.8%	17 849 2.0%	19 841 2.3%	14 841 1.7%	8 857 0.9%								175.2 847.8 20.7%	206.0 830.0 24.8%
% of Term	Retirements Terminations s which are Retirements	1 15 6.7%	0 17 0.0%	0 19 0.0%	1 14 7.1%	0 8 0.0%								4.8 175.2 2.7%	3.0 206.0 1.5%
6-10 YEARS	Terminations Avg. EE Turnover Rate	4 349 1.1%	3 348 0.9%	6 349 1.7%	2 356 0.6%	2 353 0.6%								40.8 351.0 11.6%	32.0 333.3 9.6%
% of Term	Retirements Terminations s which are Retirements	0 4 0.0%	0 3 0.0%	0 6 0.0%	0 2 0.0%	0 2 0.0%								0.0 40.8 0.0%	3.0 32.0 9.4%
11-15 YEARS	Terminations Avg. EE Turnover Rate	2 182 1.1%	0 182 0.0%	3 178 1.7%	0 175 0.0%	1 171 0.6%								14.4 177.6 8.1%	13.0 196.1 6.6%
% of Term	Retirements Terminations s which are Retirements	1 2 50.0%	0 0 0.0%	2 3 66.7%	0 0 0.0%	0 1 0.0%								7.2 14.4 50.0%	3.0 13.0 23.1%
16-20 YEARS	Terminations Avg. EE Turnover Rate	1 178 0.6%	0 180 0.0%	2 179 1.1%	1 178 0.6%	2 178 1.1%								14.4 178.6 8.1%	24.0 182.4 13.2%
% of Term	Retirements Terminations s which are Retirements	1 1 100.0%	0 0 0.0%	0 2 0.0%	0 1 0.0%	2 2 100.0%								7.2 14.4 50.0%	15.0 24.0 62.5%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
21+	Terminations Avg. EE Turnover Rate	1 195 0.5%	1 197 0.5%	3 195 1.5%	2 198 1.0%	1 203 0.5%								19.2 197.6 9.7%	22.0 181.4 12.1%
	Retirements Terminations % of Terms which are Retirements	1 1 100.0%	1 1 100.0%	3 3 100.0%	2 2 100.0%	0 1 0.0%								16.8 19.2 87.5%	20.0 22.0 90.9%
Totals	Terminations Avg. EE Turnover Rate	23 1755 1.3%	21 1756 1.2%	33 1742 1.9%	19 1748 1.1%	14 1762 0.8%								264.0 1752.6 15.1%	297.0 1723.2 17.2%
	Retirements Terminations % of Terms which are Retirements	4 23 17.4%	1 21 4.8%	5 33 15.2%	3 19 15.8%	2 14 14.3%								36.0 264.0 13.6%	44.0 297.0 14.8%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Turnover	By Age Group														
< 30 YEAF	RS Terminations Avg. EE Turnover Rate	7 302 2.3%	5 306 1.6%	8 300 2.7%	7 301 2.3%	3 311 1.0%								72.0 304.0 23.7%	77.0 284.6 27.1%
	Retirements Terminations % of Terms which are Retirements	0 7 0.0%	0 5 0.0%	0 8 0.0%	0 7 0.0%	0 3 0.0%								0.0 72.0 0.0%	0.0 77.0 0.0%
30-40 YEA	ARS Terminations Avg. EE Turnover Rate	6 425 1.4%	6 424 1.4%	10 421 2.4%	5 423 1.2%	3 425 0.7%								72.0 423.6 17.0%	81.0 419.7 19.3%
	Retirements Terminations % of Terms which are Retirements	0 6 0.0%	0 6 0.0%	0 10 0.0%	0 5 0.0%	0 3 0.0%								0.0 72.0 0.0%	0.0 81.0 0.0%
41-50 YEA	ARS Terminations Avg. EE Turnover Rate	4 462 0.9%	3 462 0.6%	5 463 1.1%	1 464 0.2%	4 465 0.9%								40.8 463.2 8.8%	51.0 471.8 10.8%
	Retirements Terminations % of Terms which are Retirements	1 4 25.0%	1 3 33.3%	1 5 20.0%	0 1 0.0%	0 4 0.0%								7.2 40.8 17.6%	5.0 51.0 9.8%
51-60 YEA	ARS Terminations Avg. EE Turnover Rate	4 409 1.0%	7 403 1.7%	5 398 1.3%	5 394 1.3%	2 392 0.5%								55.2 399.2 13.8%	54.0 401.7 13.4%
	Retirements Terminations % of Terms which are Retirements	1 4 25.0%	0 7 0.0%	1 5 20.0%	2 5 40.0%	1 2 50.0%								12.0 55.2 21.7%	18.0 54.0 33.3%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
61-70 YE	ARS Terminations Avg. EE Turnover Rate	2 147 1.4%	0 150 0.0%	5 149 3.4%	1 154 0.6%	2 157 1.3%								24.0 151.4 15.9%	28.0 135.2 20.7%
	Retirements Terminations % of Terms which are Retirements	2	0 0 0.0%	3 5 60.0%	1 1 100.0%	1 2 50.0%								16.8 24.0 70.0%	17.0 28.0 60.7%
71+ YEA	RS Terminations Avg. EE Turnover Rate	0 10 0.0%	0 11 0.0%	0 11 0.0%	0 12 0.0%	0 12 0.0%								0.0 11.2 0.0%	6.0 10.3 58.5%
	Retirements Terminations % of Terms which are Retirements	0	0 0 0.0%	0 0 0.0%	0 0 0.0%	0 0 0.0%								0.0 0.0 0.0%	4.0 6.0 66.7%
Totals	Terminations Avg. EE Turnover Rate	23 1755 1.3%	21 1756 1.2%	33 1742 1.9%	19 1748 1.1%	14 1762 0.8%								264.0 1752.6 15.1%	297.0 1723.2 17.2%
	Retirements Terminations % of Terms which are Retirements	23	1 21 4.8%	5 33 15.2%	3 19 15.8%	2 14 14.3%								36.0 264.0 13.6%	44.0 297.0 14.8%

		Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Jul.	Aug.	Sept.	2023 Projected	2022 Actual
Turnove	er By Gender														
MALE	Terminations	11	12	13	9	5								120.0	137.0
	Avg. EE	828	828	820	826	835								827.4	805.3
	Turnover Rate	1.3%	1.4%	1.6%	1.1%	0.6%								14.5%	17.0%
	Retirements	2	1	3	2	1								21.6	24.0
	Terminations	11	12	13	9	5								120.0	137.0
	% of Terms which are Retirements	18.2%	8.3%	23.1%	22.2%	20.0%								18.0%	17.5%
FEMALE	Terminations	12	9	20	10	9								144.0	160.0
	Avg. EE	927	928	922	922	927								925.2	917.9
	Turnover Rate	1.3%	1.0%	2.2%	1.1%	1.0%								15.6%	17.4%
	Retirements	2	0	2	1	1								14.4	20.00
	Terminations	12	9	20	10	9								144.0	160.0
	% of Terms which are Retirements	16.7%	0.0%	10.0%	10.0%	11.1%								10.0%	12.5%
Totals	Terminations	23	21	33	19	14								264.0	297.0
	Avg. EE	1755	1756	1742	1748	1762								1752.6	1723.2
	Turnover Rate	1.3%	1.2%	1.9%	1.1%	0.8%								15.1%	17.2%
	Retirements	4	1	5	3	2								36.0	44.0
	Terminations	23	21	33	19	14								264.0	297.0
	% of Terms which are Retirements	17.4%	4.8%	15.2%	15.8%	14.3%								13.6%	14.8%